

START OF TRANSCRIPT

[00:00:24] VIDEO.
[00:00:28] THIS IS COMMISSION PRESIDENT RYAN
[00:00:30] CALKINS CONVENING THE REGULAR MEETING OF
[00:00:32] DECEMBER 13, 2022. THE TIME IS 10:33
[00:00:35] A.M.. WE'RE MEETING IN PERSON TODAY AT
[00:00:38] THE PORT OF SEATTLE HEADQUARTERS
[00:00:39] BUILDING COMMISSIONER CHAMBERS AND
[00:00:42] VIRTUALLY VIA MICROSOFT TEAMS. PRESENT
[00:00:44] WITH ME TODAY ARE COMMISSIONER CHO,
[00:00:45] FELLEMAN AND MOHAMED, WHO ARE CURRENTLY
[00:00:47] GATHERED IN THE EXECUTIVE SESSION ROOM
[00:00:49] AWAITING THE OPENING OF THE PUBLIC
[00:00:50] MEETING. COMMISSIONER HASEGAWA IS ABSENT
[00:00:53] AND EXCUSED FROM THE MEETING. WE'LL NOW
[00:00:56] RECESS INTO THE EXECUTIVE SESSION TO
[00:00:57] DISCUSS TWO ITEMS REGARDING LITIGATION
[00:00:59] OR POTENTIAL LITIGATION OR LEGAL RISK
[00:01:01] PER RCW. 42.31.10.1.I
[00:01:05] AND ONE ITEM RELATED TO LITIGATION OR
[00:01:07] POTENTIAL LITIGATION OR LEGAL RISK FOR
[00:01:09] RCW. 42.31.10.1
[00:01:13] PERFORMANCE OF A PUBLIC EMPLOYEE
[00:01:15] RCW 42.31.10.1.G
[00:01:16] FOR APPROXIMATELY 1 HOUR
[00:01:19] AND WE'LL RECONVENE INTO PUBLIC SESSION
[00:01:21] AT NOON. THANK YOU VERY MUCH. THANK YOU.
[00:01:24] WE ARE IN RECESS.
[00:01:29] GOOD AFTERNOON, THIS IS COMMISSION
[00:01:31] PRESIDENT RYAN CALKINS RECONVENING THE
[00:01:33] REGULAR MEETING OF DECEMBER 13, 2022.
[00:01:37] THE TIME IS 12:07 P.M..
[00:01:40] WE'RE MEETING IN PERSON TODAY AT THE
[00:01:42] PORT OF SEATTLE HEADQUARTERS BUILDING,
[00:01:43] COMMISSION CHAMBERS AND VIRTUALLY VIA
[00:01:45] MICROSOFT TEAMS. CLERK HART, CAN YOU
[00:01:47] PLEASE CALL THE ROLL OF ALL
[00:01:48] COMMISSIONERS IN ATTENDANCE? THANK YOU.
[00:01:51] BEGINNING WITH COMMISSIONER CHO,
[00:01:52] PRESENT. THANK YOU. COMMISSIONER
[00:01:54] FELLEMAN. PRESENT. THANK YOU.
[00:01:57] COMMISSIONER MOHAMMED. PRESENT. THANK
[00:01:59] YOU. COMMISSIONER HASEGAWA IS ABSENT AND
[00:02:01] EXCUSED FROM THIS MEETING TODAY. AND
[00:02:03] COMMISSIONER CALKINS, I'M HERE AS WELL.
[00:02:05] THANK YOU. YOU DO HAVE A QUORUM. DUE TO
[00:02:08] THE CONTINUED VIRTUAL COMPONENT OF
[00:02:10] PARTICIPATION FOR OUR MEETINGS, WE HAVE
[00:02:12] STAFF, EXTERNAL PRESENTERS AND MEMBERS
[00:02:13] OF THE PUBLIC WHO MAY BE PARTICIPATING
[00:02:15] ON THEIR PERSONAL DEVICES OR FROM THEIR
[00:02:17] TELEPHONES. TODAY WE'VE MADE
[00:02:19] ARRANGEMENTS TO ACCOMMODATE THIS VIRTUAL
[00:02:21] FORMAT. LATER, WE'LL TAKE PUBLIC COMMENT
[00:02:24] ON ITEMS RELATED TO THE CONDUCT OF THE
[00:02:25] PORT FROM PEOPLE WHO ARE PARTICIPATING
[00:02:27] BY TEAMS, AS WELL AS FROM THOSE IN
[00:02:29] PERSON WHO HAVE SIGNED UP TO SPEAK. FOR
[00:02:31] ANYONE PARTICIPATING IN MICROSOFT TEAMS,
[00:02:33] PLEASE MUTE YOUR SPEAKERS WHEN NOT
[00:02:35] ACTIVELY SPEAKING OR PRESENTING. PLEASE
[00:02:37] KEEP YOUR CAMERAS OFF UNLESS YOU ARE A

[00:02:39] MEMBER OF THE COMMISSION OR EXECUTIVE
[00:02:40] DIRECTOR PARTICIPATING VIRTUALLY, OR YOU
[00:02:43] ARE A MEMBER OF STAFF IN A PRESENTATION
[00:02:44] AND ARE ACTIVELY ADDRESSING THE
[00:02:46] COMMISSION. MEMBERS OF THE PUBLIC
[00:02:48] ADDRESSING THE COMMISSION MAY TURN ON
[00:02:49] THEIR CAMERAS WHEN THEIR NAME IS CALLED
[00:02:51] TO SPEAK. FOR ANYONE AT THE DAIS HERE
[00:02:53] TODAY, PLEASE TURN OFF THE SPEAKERS ON
[00:02:55] ANY COMPUTERS AND SILENCE YOUR DEVICES.
[00:02:57] WHEN YOU ARE RECOGNIZED TO SPEAK, YOU
[00:02:59] WILL PRESS THE BUTTON FOR YOUR
[00:03:00] MICROPHONE TO BE AUDIBLE AND WILL PRESS
[00:03:02] IT AGAIN TO SILENCE IT WHEN NOT ACTIVELY
[00:03:04] SPEAKING. ALL VOTES TODAY WILL BE TAKEN
[00:03:07] BY THE ROLL CALL METHOD, SO IT IS CLEAR
[00:03:09] FOR ANYONE PARTICIPATING VIRTUALLY HOW
[00:03:10] VOTES ARE CAST. COMMISSIONERS WILL SAY AYE
[00:03:13] OR NAY WHEN THEIR NAME IS CALLED. I ASK
[00:03:15] THAT ALL COMMISSIONERS WAIT TO BE
[00:03:17] RECOGNIZED BEFORE SPEAKING. WE ARE
[00:03:20] MEETING ON THE ANCESTRAL LANDS AND
[00:03:21] WATERS OF THE COAST SALISH, PEOPLE WITH
[00:03:23] WHOM WE SHARE A COMMITMENT TO STEWARD
[00:03:25] THESE NATURAL RESOURCES FOR FUTURE
[00:03:27] GENERATIONS. THIS MEETING IS BEING
[00:03:30] DIGITALLY RECORDED AND MAY BE VIEWED OR
[00:03:32] HEARD AT ANY TIME ON THE PORT'S WEBSITE
[00:03:33] AND MAY BE REBROADCAST BY KING COUNTY
[00:03:35] TELEVISION. PLEASE STAND AND JOIN ME FOR
[00:03:38] THE PLEDGE OF ALLEGIANCE.
[00:03:49] [PLEDGE RECITED]
[00:04:06] THE FIRST ITEM OF BUSINESS TODAY IS
[00:04:08] APPROVAL OF THE AGENDA. I UNDERSTAND,
[00:04:11] COMMISSIONER FELLEMAN, THAT YOU'VE
[00:04:12] REQUESTED TO PULL ITEM EIGHT N FROM THE
[00:04:14] CONSENT AGENDA TO BE DISCUSSED
[00:04:15] SEPARATELY. IS THAT CORRECT? ALSO, IF
[00:04:18] THERE'S NO OBJECTION, WE'LL REORDER ITEM
[00:04:20] ELEVEN A ON THE AGENDA TO BE HEARD
[00:04:21] IMMEDIATELY AFTER PUBLIC COMMENT AND
[00:04:23] PRIOR TO THE CONSENT AGENDA. ANY
[00:04:25] OBJECTION TO THAT? OKAY. THIS IS TO
[00:04:28] ACCOMMODATE THE EARLIER DISCUSSION OF
[00:04:29] THE ITEM FOR THOSE WHO ARE IN ATTENDANCE
[00:04:31] FOR IT. WE'LL PROCEED WITH THAT ORDER OF
[00:04:33] BUSINESS. ARE THERE ANY OTHER ITEMS TO
[00:04:36] BE PULLED FROM THE CONSENT AGENDA, OR
[00:04:38] ANY OTHER MOTIONS TO REARRANGE THE
[00:04:39] ORDERS OF THE DAY? ALL RIGHT,
[00:04:43] COMMISSIONERS, THE QUESTION IS NOW ON
[00:04:45] APPROVAL OF THE AGENDA. IS THERE A
[00:04:47] MOTION TO APPROVE THE AGENDA AS AMENDED?
[00:04:49] SO MOVED. SECOND. THE MOTION HAS BEEN
[00:04:52] MADE. AND SECONDED. IS THERE ANY
[00:04:53] OBJECTION TO THE APPROVAL OF THE AGENDA
[00:04:56] AS AMENDED? HEARING NONE THE AGENDA IS
[00:04:59] APPROVED AS AMENDED.
[00:05:02] COMMISSIONERS, WE DO HAVE A SPECIAL
[00:05:03] ORDER OF THE DAY TO BEGIN OUR MEETING.
[00:05:05] CLERK HART, CAN YOU PLEASE READ THE ITEM
[00:05:07] INTO THE RECORD? AND THEN EXECUTIVE
[00:05:08] DIRECTOR METRUCK WILL INTRODUCE THE ITEM?

[00:05:11] THANK YOU. THIS IS AGENDA ITEM FOUR A,
[00:05:13] PROCLAMATION AND RECOGNITION OF KOREAN
[00:05:15] AMERICAN DAY, JANUARY 13,
[00:05:17] 2023.
[00:05:20] COMMISSIONERS. GOOD AFTERNOON. NEXT
[00:05:22] MONTH, WE CELEBRATE KOREAN AMERICAN DAY,
[00:05:25] AND WE ARE USING OUR LAST MEETING OF THE
[00:05:27] YEAR TO CONSIDER A PROCLAMATION HONORING
[00:05:29] THAT MILESTONE. WE ARE PLEASED THAT
[00:05:32] SEVERAL OF OUR KOREAN AMERICAN PORT
[00:05:34] EMPLOYEES ARE JOINING US TODAY TO READ
[00:05:36] THE RESOLUTION AND TO HONOR THE MANY
[00:05:38] CONTRIBUTIONS THAT KOREAN AMERICANS HAVE
[00:05:40] MADE TO THIS COUNTRY. WE'LL BEGIN WITH
[00:05:43] TANYA PARK. WE'LL BEGIN THE PROCLAMATION
[00:05:45] READING. THANK YOU, EXECUTIVE DIRECTOR
[00:05:48] METRUCK. THANK YOU,
[00:05:51] EXECUTIVE DIRECTOR METRUCK. AND GOOD
[00:05:53] AFTERNOON, PRESIDENT CALKINS. AND
[00:05:54] COMMISSIONER. MY NAME IS TANYA PARK. I
[00:05:57] USE SHE HER PRONOUNS. AND I'M THE
[00:05:58] SYSTEMS CHANGE PROGRAM MANAGER WITH OUR
[00:06:00] PORT'S OFFICE OF EQUITY, DIVERSITY AND
[00:06:02] INCLUSION. ALTHOUGH KOREAN AMERICAN DAY
[00:06:05] IS OFFICIALLY ON JANUARY 13, 2023, I'M
[00:06:08] GLAD TO HAVE THIS OPPORTUNITY TO
[00:06:09] CELEBRATE WITH YOU ALL TODAY. TODAY'S
[00:06:12] FIRST EVER PROCLAMATION RECOGNIZING
[00:06:14] KOREAN AMERICAN DAY IS AN APPRECIATED
[00:06:16] ACKNOWLEDGMENT OF THE MANY CONTRIBUTIONS
[00:06:18] AND DEEP IMPACT KOREAN AMERICANS BRING
[00:06:20] TO OUR EVERYDAY SPACES IN LEADERSHIP,
[00:06:23] INNOVATION, POLICY, BUSINESS, AND TO
[00:06:26] MANY ASPECTS OF AMERICAN SOCIETY. LIKE
[00:06:29] MANY IMMIGRANT COMMUNITIES IN THE UNITED
[00:06:30] STATES, THE KOREAN AMERICAN COMMUNITY IS
[00:06:34] KNOWN FOR THEIR RESILIENCE AND DEDICATED
[00:06:35] WORK ETHIC. KOREAN AMERICAN DAY GIVES US
[00:06:38] AN OPPORTUNITY TO HIGHLIGHT KOREAN
[00:06:39] AMERICAN IDENTITIES, IMPACT
[00:06:41] CONTRIBUTIONS, AND AFFIRM THAT WE ALSO
[00:06:43] BELONG TO THIS COUNTRY. I'D LIKE
[00:06:47] TO HIGHLIGHT JUST A FEW NOTABLE KOREAN
[00:06:48] AMERICAN INDIVIDUALS AND THEIR
[00:06:49] CONTRIBUTIONS. PAUL SHIN WAS THE FIRST
[00:06:52] KOREAN AMERICAN TO SERVE IN THE
[00:06:53] WASHINGTON LEGISLATURE IN 1992.
[00:06:56] CURRENTLY, MARYLAND STRICKLAND
[00:06:58] REPRESENTS WASHINGTON'S 10TH
[00:06:59] CONGRESSIONAL DISTRICT AND WE
[00:07:01] ACKNOWLEDGED MUKILTEO CITY COUNCIL
[00:07:02] MEMBER JASON MOON AND MATAWAK CITY
[00:07:04] COUNCIL MEMBER SUN HONG REFLECTIVE OF
[00:07:08] THE DIVERSE SKILLS AND INTERESTS OF
[00:07:10] KOREAN AMERICANS. SOME OTHER NOTABLE
[00:07:12] INDIVIDUALS INCLUDE SAMMY LEE, WHO WAS
[00:07:15] THE FIRST ASIAN AMERICAN TO WIN A US
[00:07:17] OLYMPIC GOLD MEDAL IN 1948 AND HALF PIPE
[00:07:20] GOLD MEDALIST CHLOE CHO OR CHLOE KIM,
[00:07:23] ABC NEWS ANCHOR JI ZHU CHANG AND ESPN
[00:07:26] ANCHOR MICHAEL KIM; US. ARMY BRIGADIER
[00:07:29] GENERAL, DEPUTY COMMANDER OF THE US.
[00:07:31] ARMY NORTH. RICHARD C. KIM,

[00:07:34] 19TH CHIEF, MASTER SERGEANT OF THE AIR
[00:07:36] FORCE AND FIRST FEMALE SENIOR ENLISTED
[00:07:39] SERVICE MEMBER OF ANY US. MILITARY
[00:07:41] BRANCH JOANNE S. BASS. OF COURSE, THERE
[00:07:44] ARE ENTERTAINERS LIKE KEN JONG, JOHN
[00:07:46] CHO, SANDRA O AND WE CAN'T FORGET ABOUT
[00:07:49] KOREAN AMERICAN KPOP, ARTISTS AND
[00:07:51] PRODUCERS ALONGSIDE ALL THERE IS TO
[00:07:54] CELEBRATE AMONG KOREAN AMERICANS. WE
[00:07:55] ALSO RECOGNIZE KOREAN AMERICANS ARE
[00:07:57] IMPACTED BY ANTI-ASIAN SENTIMENTS,
[00:07:59] HATRED AND VIOLENCE. AS A COUNTRY, WE
[00:08:02] CONTINUE TO FIGHT AGAINST INJUSTICE AND
[00:08:04] THESE DO NOT NEGATE OUR PLACE IN THIS
[00:08:06] COUNTRY. BUT RATHER, THEY REMIND US THAT
[00:08:08] WE ALSO NEED TO AMPLIFY THE
[00:08:09] CONTRIBUTIONS OF OTHER MARGINALIZED
[00:08:11] COMMUNITIES AND STAND IN SOLIDARITY
[00:08:13] AGAINST ANTI-BLACKNESS, RACISM AND VARIOUS
[00:08:16] OTHER FORMS OF OPPRESSION. AUTHOR
[00:08:18] HEATHER MCGEE REMINDS US THAT WE ARE
[00:08:20] GREATER THAN AND GREATER FOR THE SUM OF
[00:08:22] US. KOREAN AMERICANS PROUDLY EXIST.
[00:08:26] WE CONTRIBUTE, WE BELONG, AND WE ARE
[00:08:29] AMERICAN. WITH THAT WE APPRECIATE YOUR
[00:08:32] LEADERSHIP, COMMISSIONER CHO FOR BEING
[00:08:34] AN ADVOCATE, A REPRESENTATIVE AND VOICE
[00:08:38] IN BRINGING FORWARD THIS PROCLAMATION.
[00:08:40] AND WITH THAT, THE PROCLAMATION READS AS
[00:08:43] FOLLOWS: THE PROCLAMATION OF THE PORT OF
[00:08:46] SEATTLE COMMISSION WHEREAS KOREAN
[00:08:49] AMERICAN REPRESENTATION MATTERS. AND
[00:08:51] WHEREAS ON JANUARY 13, 1903
[00:08:56] 102 COURAGEOUS KOREAN
[00:08:58] IMMIGRANTS ARRIVED IN HAWAII AS LABORERS
[00:09:00] FOR THE SUGAR PLANTATION INITIATING THE
[00:09:02] FIRST LARGE WAVE OF KOREAN IMMIGRATION
[00:09:04] TO AMERICA. AND WHEREAS THE SECOND WAVE
[00:09:07] OF KOREAN IMMIGRANTS CONSISTED OF KOREAN
[00:09:09] WIVES OF AMERICAN SOLDIERS KNOWN AS WAR
[00:09:12] BRIDES, WAR ORPHANS, STUDENTS,
[00:09:14] BUSINESSMEN AND INTELLECTUALS CAME FROM
[00:09:17] 1950 TO 1964. AND WHEREAS,
[00:09:21] THE THIRD WAVE OF KOREAN IMMIGRATION
[00:09:23] OCCURRED WITH THE PASSAGE OF THE 1965
[00:09:25] IMMIGRATION AND NATURALIZATION ACT
[00:09:27] REVOKING THE NATIONAL QUOTA SYSTEM AND
[00:09:30] MAKING FAMILY REUNIFICATION POSSIBLE.
[00:09:32] AND WHEREAS KOREAN AMERICANS,
[00:09:35] LIKE OTHER GROUPS OF IMMIGRANTS THAT
[00:09:36] CAME TO THE UNITED STATES BEFORE THEM,
[00:09:38] HAVE SETTLED AND THRIVED IN THE UNITED
[00:09:40] STATES THROUGH STRONG FAMILY TIES,
[00:09:42] COMMUNITY SUPPORT AND HARD WORK. AND
[00:09:45] WHEREAS KOREAN AMERICANS OF ALL
[00:09:47] GENERATIONS AND RECENT IMMIGRANTS HAVE
[00:09:49] MADE SIGNIFICANT CONTRIBUTIONS TO THE
[00:09:51] ECONOMIC VITALITY OF THE UNITED STATES
[00:09:53] AND CONTINUE TO MAKE GREAT CONTRIBUTIONS
[00:09:55] TO OUR NATION, OUR REGION AND OUR PORT.
[00:09:57] AND WHEREAS THE CONTRIBUTIONS OF KOREAN
[00:10:00] AMERICANS MAY BE OBSERVED IN ALL FACETS
[00:10:02] OF AMERICAN LIFE, FROM POLITICS TO

[00:10:04] INDUSTRY, ENTREPRENEURSHIP TO
[00:10:06] VOLUNTEERISM, THE ARTS AND EDUCATION.
[00:10:09] AND WHEREAS KOREAN AMERICANS HAVE BUILT
[00:10:12] AND STRENGTHENED THE ALLIANCE BETWEEN
[00:10:14] THE UNITED STATES AND THE REPUBLIC OF
[00:10:16] KOREA, FOSTERING PEACE ON THE KOREAN
[00:10:19] PENINSULA AND PROMOTING TRADE ALLIANCES,
[00:10:23] AND WHEREAS KOREAN AMERICANS HAVE MADE
[00:10:26] ENORMOUS CONTRIBUTIONS TO THE MILITARY,
[00:10:29] STRENGTH OF THE UNITED STATES UNITED
[00:10:31] STATES AND SERVED WITH DISTINCTION IN
[00:10:34] THE ARMED FORCES DURING WORLD WAR I,
[00:10:38] WORLD WAR II, THE VIETNAM WAR, THE
[00:10:41] CONFLICT IN KOREA. AND SUBSEQUENT
[00:10:44] MILITARY CONFLICTS ACROSS THE GLOBE.
[00:10:47] AND WHEREAS THE CENTENNIAL YEAR
[00:10:50] OF 2003 MARKED AN IMPORTANT MILESTONE IN
[00:10:53] THE HISTORY OF KOREAN IMMIGRATION AND
[00:10:56] WHEREAS ON JANUARY 13, 2003,
[00:11:00] PRESIDENT GEORGE W. BUSH ISSUED THE
[00:11:03] CENTENNIAL OF KOREAN IMMIGRATION TO THE
[00:11:06] UNITED STATES PROCLAMATION WHICH
[00:11:08] COMMEMORATED THE CENTENNIAL ANNIVERSARY
[00:11:11] OF KOREAN IMMIGRATION TO THE UNITED
[00:11:13] STATES AND RECOGNIZED THE INVALUABLE
[00:11:15] CONTRIBUTIONS OF KOREAN AMERICANS TO OUR
[00:11:18] NATION'S RICH CULTURAL DIVERSITY,
[00:11:20] ECONOMIC STRENGTH AND PROUD HERITAGE.
[00:11:23] AND WHEREAS THE UNITED STATES HOUSE OF
[00:11:27] REPRESENTATIVES PASSED HOUSE RESOLUTION
[00:11:30] 487 TO COMMEMORATE KOREAN AMERICAN DAY
[00:11:33] IN THE 109TH CONGRESS AND WHEREAS
[00:11:37] THE UNITED STATES SENATE PASSED SENATE
[00:11:41] RESOLUTION 283 TO COMMEMORATE KOREAN
[00:11:44] AMERICAN DAY IN THE 109TH CONGRESS AND
[00:11:47] WHEREAS WASHINGTON STATE LEGISLATURE
[00:11:50] UNANIMOUSLY PASSED SENATE BILL 5166
[00:11:54] IN THE 60TH LEGISLATURE DURING THE 2007
[00:11:58] REGULAR SESSION AND SIGNED INTO LAW BY
[00:12:01] GOVERNOR CHRISTINE GREGOIRE OFFICIALLY
[00:12:03] DESIGNATING, DESIGNATING JANUARY 13 OF
[00:12:06] EACH YEAR AS KOREAN AMERICAN DAY AND
[00:12:09] WHEREAS WASHINGTON STATE HAS THE FIFTH
[00:12:12] HIGHEST CONCENTRATION OF KOREAN
[00:12:15] AMERICANS IN THE UNITED STATES, THE
[00:12:17] FIFTH LARGEST ASIAN AMERICAN SUBGROUP IN
[00:12:20] THE UNITED STATES. AND UNITED STATES IS
[00:12:23] HOME TO THE LARGEST KOREAN DIASPORA
[00:12:26] COMMUNITY IN THE WORLD. AND WHEREAS,
[00:12:31] WASHINGTON STATE IS THE MOST TRADE
[00:12:33] DEPENDENT AND TRADE VULNERABLE STATE.
[00:12:35] ACCORDING TO THE WASHINGTON COUNCIL ON
[00:12:37] INTERNATIONAL TRADE, 40% OF STATE JOBS
[00:12:40] ARE CONNECTED TO TRADE. AND WHEREAS THE
[00:12:43] REPUBLIC OF KOREA IS AN IMPORTANT
[00:12:45] NORTHWEST SEAPORT ALLIANCE TRADING
[00:12:47] PARTNER, RANKING FOURTH BY TOTAL VESSEL
[00:12:49] VALUE AND THIRD BY TOTAL TEUS AND
[00:12:53] WHEREAS THE YEAR 2023 MARKS THE 70TH
[00:12:56] ANNIVERSARY OF THE SIGNING OF THE MUTUAL
[00:12:59] DEFENSE TREATY BETWEEN THE UNITED STATES
[00:13:01] AND THE REPUBLIC OF KOREA IN 1953,
[00:13:04] WHICH COMMITS THE TWO COUNTRIES TO

[00:13:06] PROVIDE MUTUAL AID IF EITHER FACES
[00:13:09] EXTERNAL ARMED ATTACK. AND WHEREAS THE
[00:13:12] OFFICIAL RECOGNITION OF KOREAN AMERICAN
[00:13:14] DAY IS A SIGNIFICANT WAY WE CAN
[00:13:16] CELEBRATE THE INVALUABLE CONTRIBUTIONS
[00:13:18] OF OUR KOREAN AMERICAN EMPLOYEES AND
[00:13:20] COMMUNITY AND WORK IN CREATING A
[00:13:22] WELCOMING ENVIRONMENT AND A CULTURE OF
[00:13:24] BELONGING. NOW, THEREFORE, THE PORT OF
[00:13:28] SEATTLE COMMISSION HEREBY HONORS AND
[00:13:30] RECOGNIZES KOREAN AMERICAN DAY,
[00:13:32] CELEBRATES THE CONTRIBUTIONS OF KOREAN
[00:13:34] AMERICAN PORT EMPLOYEES AND COMMUNITY,
[00:13:36] AND AFFIRMS THE PORT'S COMMITMENT TO
[00:13:38] ADVANCE RACIAL EQUITY AND REPRESENTATION
[00:13:41] OF KOREAN AMERICANS PROCLAIMED BY THE
[00:13:44] PORT OF SEATTLE COMMISSION THIS 13TH DAY
[00:13:46] OF DECEMBER, 2022.
[00:13:49] THANK YOU SO MUCH, ERICA AND PETER AND
[00:13:51] DANA, FOR THE READING. EXECUTIVE
[00:13:54] DIRECTOR METRUCK. ANY FURTHER REMARKS?
[00:13:56] NO? ALL RIGHT, I'M GOING TO BEGIN BY
[00:13:59] TURNING IT OVER TO COMMISSIONER CHO,
[00:14:01] THE SPONSOR OF THE PROCLAMATION. YOU
[00:14:03] HAVE THE FLOOR. THANK YOU VERY MUCH.
[00:14:05] FIRST AND FOREMOST, I WANT TO THANK OUR
[00:14:07] PORT STAFF FOR ALL THE WORK THAT THEY'VE
[00:14:09] PUT IN PUTTING THIS PROCLAMATION
[00:14:11] TOGETHER AS WELL AS MAKING SURE THAT IT
[00:14:13] GOT ON THE CALENDAR. I'M EXTREMELY PROUD
[00:14:15] TO SEE US WELL REPRESENTED HERE AT THE
[00:14:17] PORT, AND I'M LOOKING FORWARD TO SEEING
[00:14:20] MORE REPRESENTATION AS THE NUMBER OF
[00:14:22] KOREAN AMERICANS AT THE PORT GROW. BUT
[00:14:25] ON A HIGHER LEVEL, I'M JUST REALLY GLAD
[00:14:28] THAT WE CAN CELEBRATE THIS DAY. AND IT'S
[00:14:32] NOT JUST BECAUSE I'M KOREAN AND I'M
[00:14:34] BIASED, MAYBE A LITTLE BIT A LOT,
[00:14:37] BUT BECAUSE I'M GRATEFUL THAT WE CAN
[00:14:40] CELEBRATE DAYS LIKE THESE IN GENERAL,
[00:14:42] NOT JUST FOR KOREANS, BUT FOR ALL
[00:14:46] DIASPORA COMMUNITIES, WHETHER YOU ARE
[00:14:49] IMMIGRANTS FROM KOREA OR CHINA OR
[00:14:51] WHEREVER IN THE WORLD. I THINK ONE OF
[00:14:53] THE THINGS THAT WE TAKE GREAT PRIDE IN
[00:14:55] AS AN ORGANIZATION AND AS A PORT IS
[00:14:57] CELEBRATING THE DIVERSITY THAT WE HAVE
[00:14:59] IN THIS COUNTY, TO CELEBRATING THE
[00:15:01] DIVERSITY IN OUR WORKFORCE, AS WELL AS
[00:15:03] CELEBRATING THE GLOBAL REACH THAT WE
[00:15:06] HAVE AS A PORT. AS THE PROCLAMATION
[00:15:09] STIPULATES. FOR THOSE WHO
[00:15:13] KNOW ME, KNOW THAT MY PARENTS ARE
[00:15:16] IMMIGRANTS FROM SOUTH KOREA, AND FOR
[00:15:18] THOSE WHO DON'T KNOW, THEY IMMIGRATED TO
[00:15:20] THIS COUNTRY THROUGH THE PORT OF SEATTLE
[00:15:23] IN THE LATE EIGHTIES.
[00:15:34] SORRY, I'M GETTING EMOTIONAL BECAUSE MY
[00:15:37] FATHER PASSED AWAY SIX MONTHS AGO.
[00:15:51] I'M INCREDIBLY BLESSED TO BE HERE.
[00:15:54] NOTHING DICTATED FOR ME TO BE BORN IN
[00:15:57] THE UNITED STATES, NOTHING DICTATED FOR
[00:15:59] MY PARENTS TO IMMIGRATE HERE. NOTHING

[00:16:01] DICTATED THAT I SHOULD BE IN THIS SEAT,
[00:16:04] SERVING IN THIS CAPACITY. BUT I AM, AND
[00:16:08] I DON'T TAKE ANY OF THAT FOR GRANTED. I
[00:16:11] SINCERELY APPRECIATE MY COMMUNITY BEING
[00:16:14] HERE TODAY. THEY'VE BEEN VERY SUPPORTIVE
[00:16:17] WHEN MY FATHER PASSED, AND OBVIOUSLY
[00:16:19] THEY'RE HERE TODAY. AND IT GOES WITHOUT
[00:16:23] SAYING THAT I'M EXTREMELY PROUD TO BE
[00:16:24] KOREAN AND KOREAN AMERICAN, TO BE THE
[00:16:26] SON OF IMMIGRANTS. SO I LOOK FORWARD TO
[00:16:30] CELEBRATING IN JANUARY. THANK YOU.
[00:16:33] [APPLAUSE]
[00:16:34] COMMISSIONER MOHAMED?
[00:16:42] COMMISSIONER FELLEMAN?
[00:16:47] I JUST CAN'T TELL YOU HOW PROUD WE ARE
[00:16:49] TO HAVE COMMISSIONER CHO HERE ON THE
[00:16:51] COMMISSIONER, AND HOW MUCH I APPRECIATE
[00:16:53] LEARNING MORE FROM THESE RESOLUTIONS TO
[00:16:56] APPRECIATE ELEVATING THE ATTENTION TO
[00:16:59] ALL PEOPLE THAT HAVE IMPORTANT STORIES
[00:17:01] TO TELL. I WOULD ONLY SAY THAT MY
[00:17:04] UNDERSTANDING THAT THE WORD DIASPORA WAS
[00:17:07] ACTUALLY FIRST COINED FROM THE FLEEING
[00:17:10] OF THE JEWS, FROM THE CONCENTRATION
[00:17:12] CAMPS. NOT A GREAT HISTORY FOR THAT
[00:17:15] WORD, BUT COMING ON HANUKKAH, I COULDN'T
[00:17:18] MISS IT. BUT ANYWAY, HONESTLY, SAM'S OUR
[00:17:21] MAN, AND I THANK YOU ALL FOR SUPPORTING
[00:17:24] AYE. AND I'LL PASS IT FROM THERE.
[00:17:27] COMMISSIONER MOHAMED.
[00:17:29] WELL, I JUST WANT TO SAY TO COMMISSIONER
[00:17:33] CHO, THANK YOU FOR BRINGING THIS
[00:17:34] PROCLAMATION AND TO ALL OF OUR KOREAN
[00:17:36] AMERICAN STAFF, THANK YOU SO MUCH FOR
[00:17:38] YOUR HARD WORK IN BRINGING THIS
[00:17:39] PROCLAMATION FORWARD TODAY. I DIDN'T
[00:17:42] REALIZE IT WAS THE FIRST PROCLAMATION OF
[00:17:44] CELEBRATING KOREAN AMERICAN DAY. WE
[00:17:46] SHOULD DO THAT EVERY YEAR. WE APPRECIATE
[00:17:50] THE CONTRIBUTIONS THAT OUR KOREAN
[00:17:52] AMERICAN COMMUNITY ADDS TO OUR
[00:17:55] REGION. OUTSIDE OF THIS COMMISSION WORK
[00:17:59] THAT I DO. I'M ALSO THE DIRECTOR OF THE
[00:18:01] OFFICE OF IMMIGRANT AND REFUGEE AFFAIRS,
[00:18:03] AND SO I HAVE A DEEP COMMITMENT TO
[00:18:04] MAKING SURE THAT OUR IMMIGRANT AND
[00:18:06] REFUGEE COMMUNITIES ARE SERVED WELL,
[00:18:08] AND THAT WE STAND ALONGSIDE YOU ALL WHEN
[00:18:12] IT'S TIMES OF CELEBRATION, BUT ALSO
[00:18:14] TIMES OF HARDSHIP. AND SO, AS
[00:18:17] COMMISSIONERS, WE ARE COMMITTED TO
[00:18:19] DENOUNCING ANTI-ASIAN HATE. WE ARE
[00:18:23] COMMITTED TO DENOUNCING ALL TYPES AND
[00:18:25] ALL FORMS OF HATE. AND SO I WANT YOU
[00:18:28] ALL TO KNOW THAT THAT IS A COMMITMENT
[00:18:30] THAT WE HAVE AS A COMMISSION IS TO
[00:18:33] CELEBRATE WITH YOU ALL AND TO STAND WITH
[00:18:36] YOU ALL, TOO, IN TIMES OF STRUGGLE. AND
[00:18:37] COMMISSIONER CHO IS HARD TO FOLLOW YOU
[00:18:39] RIGHT AFTER, BECAUSE, YOU KNOW, I'M A
[00:18:40] CRIER. I'M A CRY RIGHT WITH YOU. SORRY,
[00:18:44] BUT I SERVE ON EVERY
[00:18:47] COMMITTEE WITH COMMISSIONER CHO

[00:18:51] AND HIS LEADERSHIP AND HIS COMMITMENT TO
[00:18:54] THE COMMISSION HAS BEEN PHENOMENAL.
[00:18:57] I'VE BEEN LEARNING FROM YOU THIS WHOLE
[00:18:58] YEAR. TODAY KIND OF MARKS MY
[00:19:01] ANNIVERSARY, MY ONE YEAR ANNIVERSARY ON
[00:19:03] THE COMMISSION. AND IT'S BEEN AN HONOR
[00:19:05] TO SERVE ALONGSIDE YOU. YOU ARE SOMEONE
[00:19:08] WHO'S EXTREMELY PASSIONATE AND
[00:19:10] INCREDIBLY SMART. AND JUST RECENTLY,
[00:19:12] COMMISSIONER CHO AND I BOTH WENT TO THE
[00:19:14] UNITED NATIONS AND ANNOUNCED COP 27.
[00:19:19] AND ONE OF THE ANNOUNCEMENTS THAT
[00:19:20] COMMISSIONER CHO LED ON WAS ANNOUNCING A
[00:19:22] PARTNERSHIP WITH THE BUSAN PORT
[00:19:25] AUTHORITY. AND BEING ABLE TO SEE HIM DO
[00:19:28] THAT, I JUST COULDN'T IMAGINE HOW PROUD
[00:19:30] YOUR PARENTS AND FAMILY AND COMMUNITY
[00:19:32] ARE OF YOU. AND I WAS SIGNIFICANTLY
[00:19:35] PROUD. AND I KNOW SO MANY OF US ON THE
[00:19:37] PORT STAFF, AS WELL AS COMMISSIONERS,
[00:19:39] HAVE BEEN VERY PROUD OF THE WORK THAT
[00:19:41] YOU'RE DOING. AND SO JUST KNOW WE ALWAYS
[00:19:43] HAVE YOUR BACK. AND I'LL
[00:19:46] JUST WRAP UP ALL TAKE US FROM THE
[00:19:48] SUBLIME TO THE MUNDANE AND JUST TALK
[00:19:50] ABOUT HOW IMPORTANT KOREA IS FOR THE
[00:19:52] PORT OF SEATTLE. AS A BUSINESS PARTNER,
[00:19:54] AS A TRADE PARTNER, KOREA IS A GLOBAL
[00:19:56] SUPERPOWER WHEN IT COMES TO PORTS, NOT
[00:19:58] ONLY BECAUSE IT IS THE CENTER OF SO MUCH
[00:20:01] SHIPBUILDING, BUT ALSO BECAUSE TWO OF
[00:20:04] THE MAJOR CARRIERS THAT PLY
[00:20:07] ALL THE WORLD'S WATERS ARE KOREAN
[00:20:09] CARRIERS. AND ON THE AIRPORT SIDE
[00:20:12] OF THINGS, OUR PARTNERSHIP WITH THE
[00:20:15] NATIONAL AIRLINE IS INCREDIBLY
[00:20:17] IMPORTANT. AND THEY ARE RENOWNED
[00:20:18] WORLDWIDE AS A TOP TIER AIRLINE. AND SO
[00:20:21] WE'RE GRATEFUL TO HAVE THEM AS PARTNERS
[00:20:23] AS WELL. WE SINCERELY HOPE IN THE COMING
[00:20:26] YEARS, AS THE GLOBAL ECONOMY HAS SHIFTED
[00:20:28] TO THE PACIFIC IN TERMS OF ITS CENTER OF
[00:20:31] OPERATIONS, THAT OUR RELATIONSHIP WITH
[00:20:33] KOREA ONLY CONTINUES TO STRENGTHEN AND
[00:20:36] THE AMOUNT OF TRADE THAT WE DO BOTH
[00:20:38] WAYS. AND SO, HOPEFULLY, WE CAN USE THIS
[00:20:42] TO RAISE THE PROFILE OF THOSE FOLKS IN
[00:20:44] THE UNITED STATES WHO WANT TO DO MORE
[00:20:45] BUSINESS WITH FOLKS IN SOUTH KOREA. SO
[00:20:48] THANK YOU ALL FOR THOSE WHO HAVE COME.
[00:20:50] THANK YOU, COMMISSIONER CHO, FOR
[00:20:51] SPONSORING THIS PROCLAMATION. AT THIS
[00:20:53] TIME, HEARING NO FURTHER DISCUSSION FOR
[00:20:55] THIS ITEM. IS THERE A MOTION IN A
[00:20:56] SECOND? MR. PRESIDENT, I'D LIKE TO
[00:20:58] MOTION TO MOVE THE AGENDA ITEM. SECOND.
[00:21:03] THE MOTION WAS MADE AND SECONDED.
[00:21:04] CLERK, CAN YOU PLEASE CALL THE ROLL FOR
[00:21:06] THE VOTE? COMMISSIONERS, PLEASE SAY AYE
[00:21:07] OR NAY WHEN YOUR NAME IS CALLED,
[00:21:09] BEGINNING WITH COMMISSIONER CHO. AYE.
[00:21:12] THANK YOU. COMMISSIONER FELLEMAN. AYE.
[00:21:14] THANK YOU. COMMISSIONER MOHAMMED. AYE.

[00:21:17] THANK YOU. AND COMMISSIONER CALKINS.
[00:21:18] AYE. THANK YOU, FOUR AYES AND ZERO NAYS
[00:21:21] FOR THIS ITEM. AND WITH THAT, THE MOTION
[00:21:23] PASSES.
[00:21:24] [APPLAUSE]
[00:21:30] NEXT ON OUR AGENDA IS THE EXECUTIVE
[00:21:32] DIRECTOR'S REPORT. EXECUTIVE DIRECTOR
[00:21:33] METRUCK, YOU HAVE THE FLOOR.
[00:21:37] THANK YOU. GOOD AFTERNOON,
[00:21:38] COMMISSIONERS. AGAIN, THAT'S A HARD ACT
[00:21:40] TO FOLLOW TO KICK OFF THE MEETING. SO
[00:21:42] AND APPRECIATE AGAIN THE STAFF,
[00:21:45] TANYA, PETER AND ERICA FOR THE READING
[00:21:48] OF THAT AND TANYA FOR THAT GREAT
[00:21:49] INTRODUCTION TOO. SO THANK YOU ALL.
[00:21:52] GOOD AFTERNOON, COMMISSIONERS. IT'S HARD
[00:21:54] TO BELIEVE, BUT WE ARE ALREADY AT THE
[00:21:56] LAST COMMISSION MEETING OF 2022. AS WE
[00:21:59] WRAP UP OUR BUSINESS FOR THE YEAR, I
[00:22:00] JUST HAVE A FEW COMMENTS TO REFLECT FOR
[00:22:02] THE PUBLIC ON OUR FEW OF THE MANY
[00:22:04] ACCOMPLISHMENTS WE'VE HAD OVER THE LAST
[00:22:06] YEAR DESPITE MANY CHALLENGES. I KNOW
[00:22:08] WE'RE GOING TO HAVE A TIME WE'LL
[00:22:09] ACTUALLY BE LOOKING AT THE YEAR AND
[00:22:11] REVIEW GOING FORWARD, BUT I THINK IT'S
[00:22:12] WORTHWHILE TO NOTE SOME OF THE THINGS
[00:22:14] WE'VE ACCOMPLISHED THIS YEAR. WE'VE
[00:22:16] OPENED THE INTERNATIONAL ARRIVALS FACILITY
[00:22:18] AT SEATTLE TACOMA INTERNATIONAL AIRPORT
[00:22:21] AND WELCOMED MAJOR NEW INTERNATIONAL AIR
[00:22:23] SERVICE ROUTES TO HELSINKI, FINLAND,
[00:22:25] PAPIA, TAHITI, NUE AND MONTREAL,
[00:22:29] CANADA AND ISTANBUL, TURKEY. AS WE KNOW,
[00:22:33] DOMESTIC FLIGHTS HAVE RETURNED IN FORCE
[00:22:35] AND I THINK OUR INTERNATIONAL FLIGHTS
[00:22:37] ARE RETURNING AS WELL. AND THAT'S GREAT
[00:22:39] THAT WE'LL CONTINUE TO GROW. THROUGH THE
[00:22:41] NORTHWEST SEAPORT ALLIANCE, WE'VE OPENED
[00:22:42] TERMINAL FIVE, PHASE ONE OF THE PREMIER
[00:22:46] INTERNATIONAL CARGO TERMINALS ON THE
[00:22:47] WEST COAST AND ONE OF THE FEW ONES TO
[00:22:49] OPEN UP DURING THE PANDEMIC. WE
[00:22:52] COMPLETED THE DUWAMISH RIVER, PEOPLES
[00:22:53] PARK AND SHORELINE HABITAT MAJOR
[00:22:56] RESTORATION PROJECT AND COMMUNITY
[00:22:58] AMENITY. WE HOSTED A RECORD BREAKING
[00:23:01] CRUISE SEASON WHILE SIMULTANEOUSLY
[00:23:03] LAUNCHING A GREEN CRUISE CORRIDOR.
[00:23:05] FIRST MOVER COMMITMENT TO EXPLORE THE
[00:23:07] FEASIBILITY OF DECARBONIZING OUR
[00:23:09] WASHINGTON, ALASKA, BRITISH COLUMBIA
[00:23:11] CRUISE ITINERARY. IN ADDITION, THROUGH
[00:23:14] THE NORTHWEST SEAPORT ALLIANCE, WE'VE
[00:23:16] LAUNCHED A FEASIBILITY STUDY FOR GREEN
[00:23:18] SHIPPING CORRIDOR WITH BUSAN, SOUTH
[00:23:20] KOREA. WE'VE HELPED MAKE A STATEWIDE
[00:23:23] DISCUSSION AROUND SUPPORTING HELPED
[00:23:25] BEGIN A STATEWIDE DISCUSSION AROUND
[00:23:26] SUPPORTING RESPONSIBLE OUTDOOR TOURISM
[00:23:29] AND WE'VE INCREASED COMMUNITY
[00:23:30] INVESTMENTS FOR THE ENVIRONMENT AND
[00:23:32] WORKFORCE DEVELOPMENT. THESE ARE JUST A

[00:23:34] FEW OF THE HIGHLIGHTS, ALL OF WHICH
[00:23:35] DEPENDED UPON OUR COLLABORATION WITH YOU
[00:23:39] AND OUR INCREDIBLE PORT WORKFORCE AND
[00:23:42] OUR COMMUNITY PARTNERS AS WELL. SO I
[00:23:44] THANK YOU ALL FOR YOUR LEADERSHIP THIS
[00:23:45] YEAR AND THESE MANY ACCOMPLISHMENTS IN
[00:23:47] THE WORK THAT WE'VE BEEN ABLE TO
[00:23:49] COMPLETE TOGETHER. IN PARTICULAR, I WANT
[00:23:51] TO THANK COMMISSIONER CALKINS AS HE
[00:23:53] COMPLETES HIS TERM AS PRESIDENT OF THE
[00:23:55] COMMISSION. COMMISSIONER CALKINS HAS
[00:23:57] BEEN AN EFFECTIVE AND VISIONARY LEADER
[00:23:58] AND HE'S BEEN A STEADY HAND THAT'S MOVED
[00:24:00] US FORWARD THROUGH A LOT OF UNCERTAINTY
[00:24:03] THIS YEAR. AS WE LOOK FORWARD TO 2023,
[00:24:06] I'M EXCITED TO CONTINUE TO COLLABORATE
[00:24:08] WITH ALL OF YOU AS WE WORK TO DELIVER ON
[00:24:10] OUR MISSIONS AND PROGRAMS, INCLUDING THE
[00:24:12] LARGEST FIVE YEAR CAPITAL PLAN IN THE
[00:24:14] PORT'S HISTORY. SPEAKING OF OUR CAPITAL
[00:24:17] PLAN, TRAVELERS MAKING THEIR WAY THROUGH
[00:24:19] SEATTLE TACOMA INTERNATIONAL AIRPORT
[00:24:21] DURING THE UPCOMING HOLIDAY TRAVEL
[00:24:22] PERIOD WILL BE DELIGHTED TO SEE TWO NEW
[00:24:25] OFFERINGS AT OUR CENTRAL TERMINAL,
[00:24:27] WHICH DEBUTED LAST WEEK AFTER
[00:24:31] SEVERAL YEARS OF RENOVATION, THE OPENING
[00:24:34] OF SALTIES AT SEA AND BREW TOP SOCIAL COME
[00:24:37] WITH GRAND VIEWS OF THE AIRFIELD THROUGH
[00:24:39] A 60 FOOT HIGH, 350 FOOT LONG WINDOW
[00:24:42] WALL, WHICH PROBABLY WAS BLOCKED OFF
[00:24:44] BEFORE WITH THE CONSTRUCTION BARRIERS.
[00:24:47] WE CONTINUE TO ELEVATE CUSTOMER
[00:24:49] EXPERIENCE AT SEA WITH MORE THAN 70 NEW
[00:24:51] OPENINGS IN THE LAST FOUR YEARS AND MANY
[00:24:53] MORE IMPROVEMENTS PLANNED. THANK YOU TO
[00:24:55] AVIATION MANAGING DIRECTOR LANCE LITTLE
[00:24:57] AND ALL OF THE TEAM MEMBERS WHO HELPED
[00:24:59] US ACHIEVE THIS FANTASTIC MILESTONE.
[00:25:02] FINALLY, I WANT TO SHARE A FEW COMMENTS
[00:25:03] ABOUT THE CURRENT PUBLIC HEALTH
[00:25:05] SITUATION. WE'VE HEARD THE TERM
[00:25:08] TRIPLEDEMIC IN THE NEWS MEDIA LATELY,
[00:25:12] WHICH PUBLIC HEALTH EXPERTS USED TO
[00:25:14] DESCRIBE THE CONFLUENCE OF HIGH, HIGHLY
[00:25:17] VIRAL ACTIVITY OF INFLUENZA,
[00:25:19] RESPIRATORY-
[00:25:28] VIRUS, THE R I JUST REFERRED TO AS RSV.
[00:25:31] YEAH. AND OF COURSE, COVID-19. AND OF
[00:25:34] COURSE COVID-19, WHICH IS STILL WITH US.
[00:25:36] LAST WEEK, TWELVE REGIONAL HEALTH PUBLIC
[00:25:38] HEALTH OFFICIALS THROUGHOUT PUGET SOUND
[00:25:40] JOINED CHIEF MEDICAL OFFICERS AND HEALTH
[00:25:42] CARE LEADERS FROM AROUND THE REGION TO
[00:25:44] IMPLORE CITIZENS TO DON A MASK WHEN
[00:25:47] AROUND OTHERS AND IN INDOOR SPACES TO
[00:25:48] CURTAIL THE SPREAD TO- THIS AS-
[00:25:52] A RESPONSE TO THIS UNPRECEDENTED SURGE
[00:25:54] OF VIRAL ACTIVITY THAT WE'RE FACING.
[00:25:57] BESIDES DONNING A MASK, EACH OF
[00:25:59] US NEED TO IMMEDIATELY IMPLEMENT OTHER
[00:26:00] IMPORTANT STRATEGIES TO CURB VIRAL
[00:26:02] ACTIVITIES, INCLUDING STAYING UP TO DATE

[00:26:05] ON YOUR VACCINATIONS. AND IF YOU HAVEN'T
[00:26:07] DONE SO, PLEASE GET YOUR COVID-19
[00:26:09] BOOSTER AND YOUR FLU SHOT AS PROTECTION.
[00:26:12] STAYING HOME FROM WORK AND SCHOOL IF YOU
[00:26:14] DEVELOP SIGNS OR SYMPTOMS OF ILLNESS AND
[00:26:15] TEST FOR COVID-19 AND HAVE A PLAN FOR
[00:26:18] RAPID TREATMENT FOR COVID-19 AND
[00:26:21] INFLUENZA, ESPECIALLY IF YOU ARE AT
[00:26:22] INCREASED RISK FOR SEVERE INFECTION,
[00:26:25] AND DISCUSS THIS PLAN WITH YOUR HEALTH
[00:26:27] CARE PROVIDER AND YOUR FAMILY. BY USING
[00:26:29] THESE MULTILAYERED INTERVENTIONS, WE CAN
[00:26:31] LIMIT THE SPREAD OF VIRUSES, STAY
[00:26:33] HEALTHY, AND ENJOY THE HOLIDAY SEASON.
[00:26:36] MOVING TO TODAY'S COMMISSION MEETING AND
[00:26:38] I'LL HIGHLIGHT A FEW ITEMS. ITEM EIGHT
[00:26:40] E, ON OUR CONSENT AGENDA IS AN
[00:26:42] AUTHORIZATION THAT PROVIDES CAPACITY TO
[00:26:45] REDUCE OR ADD SEATING TO OUR TO OUR
[00:26:47] BAGGAGE CLAIM AND TICKETING AREAS THAT
[00:26:49] WILL INCLUDE POWER OUTLETS. THIS
[00:26:51] CAPACITY IS PART OF OUR ONGOING
[00:26:53] CONTINUING EFFORT TO ENHANCE CUSTOMER
[00:26:55] EXPERIENCE AND UPGRADE SEA, AND WE KNOW
[00:26:58] THOSE POWER OUTLETS ARE SOMETHING THAT
[00:26:59] EVERYBODY IS LOOKING FOR THESE DAYS AND
[00:27:01] THIS IS A GREAT INVESTMENT. ITEM EIGHT
[00:27:03] I, ON OUR CONSENT AGENDA IS A
[00:27:05] TRANSPORTATION CONSULTING CONTRACT THAT
[00:27:07] WILL SUPPORT STAFF WORK ON KEY
[00:27:09] COMMISSIONER PRIORITIES, INCLUDING
[00:27:11] WATERFRONT SIGNAGE AND BIKE AND
[00:27:13] PEDESTRIAN IMPROVEMENTS. OTHER KEY
[00:27:15] REGIONAL TRANSPORTATION INITIATIVES WILL
[00:27:17] ALSO BE PART OF THE SCOPE OF THAT WORK.
[00:27:19] AND LASTLY, I WANT TO HIGHLIGHT ITEM
[00:27:21] ELEVEN A ON OUR AGENDA, WHICH IS A
[00:27:23] BRIEFING FROM STAFF ON OUR ON DEMAND
[00:27:25] TAXI FLAT RATE PROGRAM BRIEFING. I WILL
[00:27:28] HAVE MORE TO SAY ABOUT THIS ITEM DURING
[00:27:30] THE INTRODUCTION. BUT I WANT TO
[00:27:31] EMPHASIZE THAT THE PROPOSAL HERE TODAY
[00:27:33] IS BASED ON SIGNIFICANT ENGAGEMENT WITH
[00:27:36] KEY STAKEHOLDERS AS WELL AS VALUABLE
[00:27:37] LESSONS LEARNED FROM OUR LAST FEW YEARS
[00:27:39] OF IMPLEMENTING THE PILOT PROGRAM. SO,
[00:27:42] COMMISSIONERS, THAT CONCLUDES MY REPORT.
[00:27:44] THANK YOU, EXECUTIVE DIRECTOR METRUCK.
[00:27:46] WE'RE NOW AT COMMITTEE REPORTS. ERICA
[00:27:48] CHUNG, COMMISSION STRATEGIC ADVISOR,
[00:27:50] WILL PROVIDE THE REPORT. GO AHEAD,
[00:27:51] ERICA. GREAT. GOOD AFTERNOON, PRESIDENT
[00:27:54] CALKINS, THE COMMISSIONERS. I HAVE ONE
[00:27:56] COMMITTEE REPORT FOR YOU TODAY. THE
[00:27:58] AUDIT COMMITTEE WAS CONVENED ON
[00:27:59] THURSDAY, DECEMBER 8, BY COMMISSIONER
[00:28:02] CHO AND MOHAMED. PUBLIC MEMBER SARAH
[00:28:05] HOMESTROM WAS ALSO IN ATTENDANCE. THE
[00:28:07] COMMITTEE RECEIVED A REPORT FROM MOSS
[00:28:09] ADAMS REGARDING THE 2022 AUDIT ENTRANCE
[00:28:12] WHERE THE SCOPE OF SERVICE WERE
[00:28:14] DISCUSSED AND INCLUDED THE ANNUAL AUDIT
[00:28:17] AND REPORT ON FINANCIAL STATEMENT AUDIT

[00:28:19] FOR THE YEAR ENDING DECEMBER 31,
[00:28:21] 2022. THE AUDIT AND REPORT ON COMPLIANCE
[00:28:24] RELATED TO MAJOR FEDERAL AWARDS PROGRAM,
[00:28:27] THE SCHEDULE OF EXPENDITURES OF FEDERAL
[00:28:30] AWARDS AND RELATED INTERNAL CONTROLS,
[00:28:32] THE AUDIT AND REPORT ON THE SCHEDULE OF
[00:28:35] PASSENGER FACILITIES CHARGE PROGRAM
[00:28:37] RECEIPTS AND EXPENDITURES AND RELATED
[00:28:39] INTERNAL CONTROLS, AND THE AUDIT AND
[00:28:42] REPORT ON THE SCHEDULE OF NET REVENUES
[00:28:44] AVAILABLE FOR REVENUE BOND DEBT SERVICE.
[00:28:47] THE AUDIT IS SET TO BE COMPLETED AND
[00:28:49] RESULTS WILL BE REPORTED TO THE AUDIT
[00:28:50] COMMITTEE IN MAY 2023. THE AUDIT
[00:28:53] COMMITTEE ALSO RECEIVED AN UPDATE ON THE
[00:28:55] INTERNAL OUTREACH PROJECT TO HELP SMALL
[00:28:58] ENTITIES DOING BUSINESS WITH THE PORT
[00:29:00] WITH LIMITED RESOURCES TO EDUCATE AND
[00:29:02] TRAIN THEIR STAFF ON INTERNAL CONTROLS.
[00:29:05] THE COMMITTEE FURTHER RECEIVED AN UPDATE
[00:29:07] ON COMPLETION OF THE 2022 AUDIT PLAN,
[00:29:10] APPROVED THE PROPOSED 2023 AUDIT PLAN
[00:29:13] COVERING LIMITED CONTRACT COMPLIANCE,
[00:29:16] PERFORMANCE AND INFORMATION TECHNOLOGY
[00:29:18] AUDITS WITH CONTINGENCY AUDITS,
[00:29:20] IDENTIFIED TIME PERMITTING AND RECEIVED
[00:29:23] THE OPEN ISSUE STATUS REPORT. THE
[00:29:25] MEETING CONTINUED WITH THE COMMITTEE
[00:29:27] RECEIVING DETAILED AUDIT REPORTS
[00:29:28] REGARDING THE INTERNAL ARRIVALS FACILITY,
[00:29:31] SOUTH SATELLITE INFRASTRUCTURE UPGRADE
[00:29:34] PROJECT, SOUTH KING COUNTY COMMUNITY
[00:29:36] IMPACT FUND AND FEDERAL GRANT
[00:29:38] ADMINISTRATION FOR THE AVIATION
[00:29:40] DIVISION. A NON PUBLIC SESSION WAS HELD
[00:29:43] TO DISCUSS SECURITY SENSITIVE MATTERS
[00:29:45] RELATED TO THE T TWO AIRPORT GARAGE,
[00:29:48] PARKING SYSTEM REPLACEMENT AND AUDIT LOG
[00:29:51] MANAGEMENT FOR ICT. THIS CONCLUDES MY
[00:29:53] REPORT. THANK YOU. THANK YOU, ERICA.
[00:29:56] ARE THERE ANY FOLLOW UP QUESTIONS FROM
[00:29:57] COMMISSIONERS FOR ERICA? OKAY.
[00:30:01] WE ARE NOW AT THE PUBLIC COMMENT SECTION
[00:30:03] OF OUR AGENDA. THE PORT COMMISSION
[00:30:05] WELCOMES PUBLIC COMMENT AS AN IMPORTANT
[00:30:07] PART OF THE PUBLIC PROCESS. COMMENTS ARE
[00:30:09] RECEIVED AND CONSIDERED BY THE
[00:30:11] COMMISSIONER IN ITS DELIBERATIONS.
[00:30:13] BEFORE WE TAKE PUBLIC COMMENT, I WANT TO
[00:30:15] REVIEW OUR RULES FOR IN PERSON AND
[00:30:16] VIRTUAL PUBLIC COMMENT. EACH COMMENTER
[00:30:19] WILL HAVE TWO MINUTES TO SPEAK AND
[00:30:20] SHOULD STAY WITHIN THE ALLOTTED TIME. A
[00:30:23] TIMER WILL APPEAR ON THE SCREEN AND A
[00:30:24] BUZZER WILL SOUND AT THE END OF THE TWO
[00:30:26] MINUTE PERIOD FOR EACH SPEAKER. YOU MUST
[00:30:28] LIMIT REMARKS TO TOPICS RELATED TO THE
[00:30:30] CONDUCT OF PORT BUSINESS. THESE RULES
[00:30:32] APPLY TO INTRODUCTORY AND CONCLUDING
[00:30:34] REMARKS AS WELL. ALL REMARKS SHOULD BE
[00:30:36] ADDRESSED TO THE COMMISSIONER AS A BODY,
[00:30:38] NOT TO INDIVIDUAL COMMISSIONER.
[00:30:40] DISRUPTIONS OF COMMISSIONER PUBLIC

[00:30:42] MEETINGS ARE PROHIBITED. DISRUPTIONS
[00:30:44] INCLUDE BUT ARE NOT LIMITED TO THE
[00:30:45] FOLLOWING REFUSAL OF A SPEAKER TO LIMIT
[00:30:47] REMARKS TO TOPICS RELATED TO THE CONDUCT
[00:30:49] OF PORT BUSINESS. THREATS AND ABUSE OF
[00:30:51] OR HARASSING BEHAVIOR, INCLUDING, BUT
[00:30:53] NOT LIMITED TO OBSCENE LANGUAGE AND
[00:30:54] GESTURES. REFUSAL OF A SPEAKER TO COMPLY
[00:30:57] WITH THE ALLOTTED TIMES SET FOR THE
[00:30:58] INDIVIDUAL SPEAKER'S PUBLIC COMMENT
[00:31:00] LEAVING THE PODIUM OR TESTIMONY TABLE TO
[00:31:02] PHYSICALLY APPROACH COMMISSIONERS OR
[00:31:03] STAFF DURING ONE'S PUBLIC COMMENT
[00:31:05] PROVIDED SPEAKERS MAY OFFER WRITTEN
[00:31:08] MATERIALS TO THE COMMISSION CLERK AND
[00:31:10] ANY BEHAVIOR THAT DISRUPTS, DISTURBS OR
[00:31:12] OTHERWISE IMPEDES THE MEETING. WRITTEN
[00:31:15] MATERIALS PROVIDED TO THE CLERK WILL BE
[00:31:16] INCLUDED IN TODAY'S MEETING RECORD. THE
[00:31:19] CLERK HAS A LIST OF THOSE PREPARED TO
[00:31:20] SPEAK. WE ARE TAKING COMMENTS FROM
[00:31:22] ANYONE WHO HAS SIGNED UP TO SPEAK
[00:31:23] VIRTUALLY, AS WELL AS FROM ANYONE WHO
[00:31:25] HAS JOINED US IN THE CHAMBERS WHEN THE
[00:31:27] CLERK CALLS YOUR NAME. IF YOU ARE
[00:31:28] JOINING VIRTUALLY, PLEASE UNMUTE
[00:31:29] YOURSELF, THEN REPEAT YOUR NAME FOR THE
[00:31:31] RECORD AND STATE YOUR TOPIC RELATED TO
[00:31:33] THE CONDUCT OF PORT BUSINESS. IF YOU'RE
[00:31:35] ON THE TEAM'S MEETING AND ARE ALSO
[00:31:37] STREAMING THE MEETING ON THE WEBSITE,
[00:31:38] PLEASE MUTED THE WEBSITE STREAM TO AVOID
[00:31:40] FEEDBACK. IF YOU ARE SPEAKING FROM THE
[00:31:42] ROOM, PLEASE COME TO THE TESTIMONY
[00:31:43] TABLE, REPEAT YOUR NAME AND STATE YOUR
[00:31:45] TOPIC RELATED TO THE CONDUCT OF PORT
[00:31:47] BUSINESS FOR ALL SPEAKERS. IF ANY TOPIC
[00:31:50] IS NOT RELATED TO THE CONDUCT OF PORT
[00:31:52] BUSINESS, THE SPEAKER WILL BE ASKED TO
[00:31:53] SPEAK DIRECTLY TO ITEMS RELATED TO THE
[00:31:55] CONDUCT OF THE PORT OR OTHERWISE LEAVE
[00:31:56] THE MICROPHONE AS A REMINDER. COMMENT
[00:31:59] TIME WILL BE TWO MINUTES PER SPEAKER.
[00:32:02] CLERK HART, PLEASE CALL HER FOR SPEAKER.
[00:32:04] THANK YOU. WE WILL BEGIN IN ROOM WITH
[00:32:07] ALEX ZIMMERMAN. THANK YOU. SO THIS TABLE
[00:32:11] YES PLEASE, ALEX. AND IF YOU COULD
[00:32:13] PLEASE REPEAT YOUR NAME FOR THE RECORD
[00:32:14] AND STATE YOUR TOPIC RELATED TO THE
[00:32:16] CONDUCT OF PORT BUSINESS. ABSOLUTELY.
[00:32:18] THANK YOU. NOW GIVE ME A LITTLE BIT
[00:32:21] SECOND SO I CAN PUT MY ASS IN GOOD
[00:32:24] SHARE.
[00:32:31] YEAH. MY NAME IS ALEX ZIMMERMAN. I'M
[00:32:33] PRESIDENT OF STAND UP AMERICA. AND YOUR
[00:32:36] TOPIC PLEASE SIR? RELATED TO MY TOPIC IS
[00:32:38] ELEVEN ABOUT THIS TAXI DRIVERS.
[00:32:43] YEAH. THANK YOU. SO WHERE IS TIMER?
[00:32:47] OH GOOD.
[00:32:50] FOR MY UNDERSTANDING, AMERICA IS A FREE
[00:32:53] ENTERPRISE. SO HOW YOU CONTROL THESE
[00:32:56] POOR BABIES? BUT AS I SEE FOR MANY YEARS
[00:32:58] COME TO YOU, YOU BEGGING YOU, PLEASE

[00:33:00] GIVE US A LITTLE BIT MORE MONEY. MY
[00:33:04] QUESTION RIGHT NOW IS VERY SIMPLE. WHO
[00:33:06] DECIDE IN AMERICA ABOUT MARKET?
[00:33:09] WHO YOU? YOU WERE DANGEROUS AND NAZI OR
[00:33:12] COMMUNIST. YOU CANNOT CONTROL PRIVATE
[00:33:14] BUSINESS. IS AMERICA FREE ENTERPRISE FOR
[00:33:18] 250 YEARS? FOR MY UNDERSTANDING,
[00:33:22] YEAH. ONLY UNION END MARKET CAN
[00:33:25] DECIDE HOW MUCH THEY POSSIBLY PAY. MY
[00:33:28] QUESTION TO YOU VERY SIMPLE, ARE YOU
[00:33:30] DECIDE HOW MUCH COST AIRLINE TICKET?
[00:33:33] NO. YES SIR. DIAMOND QFC
[00:33:36] AND SOUP. BUT IT COST ONE DOLLARS COST
[00:33:38] RIGHT NOW \$5. ARE YOU CHANGE THIS? IS
[00:33:41] THIS YOUR BUSINESS? THIS IS EXACTLY
[00:33:44] WHAT'S HAPPENED. I'M SO SORRY FOR THIS
[00:33:46] BABY. YOU KNOW WHAT THIS. MEANS? WHO
[00:33:47] COME TO YOU IN TALKING ABOUT THIS? ONLY
[00:33:50] UNION AND MARKET POSSIBLY DECIDE PRICE
[00:33:53] THE SAME BUSINESS AS THEY POSSIBLY BE
[00:33:55] CONTROLLED. NOT YOU. YOU'RE MORE
[00:33:57] DANGEROUS THAN NAZI OR COMMUNIST. DO YOU
[00:33:59] KNOW WHAT IT MEANS? BECAUSE BUSINESS
[00:34:00] WHAT IS YOU DOING RIGHT NOW VERY STUPID.
[00:34:03] IS THIS EXACTLY WHAT HAS HAPPENED NOW?
[00:34:07] ZHAI MY DAUGHTER. DAMN NAZI FASCIST
[00:34:11] PSYCHOPATH. THAT DOES NOT PERTAIN THE
[00:34:13] PORT BUSINESS. OKAY, IT'S YOUR FIRST
[00:34:14] WARNING. NO PROBLEM. BUT YOU CANNOT
[00:34:17] CONTROL PRIVATE BUSINESS. IT IS PRIVATE
[00:34:19] BUSINESS. THIS IS EXACTLY WHAT IS UNIQUE
[00:34:21] DOING THIS I'M SIX CDS PEOPLE EVERY
[00:34:24] YEAR. THIS EXACTLY GIVES THEM FREE
[00:34:26] MARKET LIKE POSTER BE BY DEFINITION,
[00:34:30] YOU CANNOT CONTROL PRIVATE BUSINESS.
[00:34:32] THIS IS A SMALL BUSINESSES. YOU KNOW
[00:34:34] WHAT THIS MEANT? NEVER. NATURAL
[00:34:35] COMMUNITIES CONTROL SMALL BUSINESSES.
[00:34:37] IT'S NEVER HAPPENED. I KNOW THIS. STAND
[00:34:40] UP AMERICA. WE NEED CLEANSES TORY
[00:34:42] CHAMBER FROM THIS BANJITA. THIS A
[00:34:45] CRITINA. WHAT IS CONTROL US. THANK YOU
[00:34:47] VERY MUCH. THANK YOU, MR. ZIMMERMAN.
[00:34:51] CLARKE, NEXT SPEAKER. YES. THANK YOU,
[00:34:54] MR. COMMISSION PRESIDENT. LET ME RESET
[00:34:56] MY TIMER HERE. I DID SHARE WHAT SOUND,
[00:34:59] BUT FOR SOME REASON I DIDN'T HEAR IT,
[00:35:01] SO BEAR WITH ME.
[00:35:08] YES. OUR NEXT SPEAKER IS CATHERINE KING.
[00:35:14] CATHERINE, IF YOU COULD REPEAT YOUR NAME
[00:35:16] FOR THE RECORD AND STATE YOUR TOPIC
[00:35:17] RELATED TO THE CONDUCT OF PORT BUSINESS,
[00:35:19] PLEASE. OKAY, THANK YOU. MY NAME IS
[00:35:22] CATHERINE KANG, AND TODAY I'M SPEAKING
[00:35:23] IN REGARDS TO KOREAN AMERICAN DAY. I'M
[00:35:27] 100% KOREAN. AND I'M 100% AMERICAN.
[00:35:30] AGAIN. HELLO. MY NAME IS CATHERINE KANG,
[00:35:32] AND I'M A SENIOR AT UNIVERSITY PREP IN
[00:35:34] SEATTLE. BORN AND RAISED IN SEATTLE, I
[00:35:37] AM THRILLED TO BE A PART OF MAKING
[00:35:39] HISTORY IN THE PORT OF SEATTLE TODAY AND
[00:35:42] SINCERELY OFFER GRATITUDE ON BEHALF OF
[00:35:44] THE KOREAN AMERICAN COMMUNITY FOR THE

[00:35:46] PORT OF SEATTLE'S PROCLAMATION OF KOREAN
[00:35:47] AMERICAN DAY. EVEN THOUGH KOREAN
[00:35:49] AMERICAN DAY IS A NATIONAL DAY, I DID
[00:35:52] NOT HAVE THE OPPORTUNITY TO CELEBRATE
[00:35:53] THIS SPECIAL OCCASION WITH THE
[00:35:55] MAINSTREAM COMMUNITY MEMBERS. IN
[00:35:56] ENGLISH. WHILE I DO SPEAK KOREAN,
[00:35:58] SPANISH AND FRENCH, IT'S IMPORTANT FOR
[00:36:00] STUDENTS LIKE ME TO HEAR FROM THE
[00:36:02] COMMUNITY THAT WE RECOGNIZE THE
[00:36:04] SACRIFICES OF OUR KOREAN AMERICANS AS
[00:36:05] WELL AS THE ACCOMPLISHMENTS OF KOREAN
[00:36:07] AMERICANS. NOW, AS A FUTURE LEADER IN
[00:36:10] INTERNATIONAL RELATIONS, POLITICS AND
[00:36:12] LAW, I PROMISE TO CONTRIBUTE AND DO MY
[00:36:14] PART TO BUILD AND MAINTAIN THE ALLIANCE
[00:36:16] BETWEEN THE UNITED STATES AND THE
[00:36:17] REPUBLIC OF KOREA, FORTERRA PEACE ON THE
[00:36:19] KOREAN PENINSULA, AND PROMOTE TRADE
[00:36:21] ALLIANCES AS A CRUCIAL TRAINING PARTNER
[00:36:23] OF WASHINGTON STATE. THE PORT OF
[00:36:25] SEATTLE'S RECOGNITION OF THE ARRIVAL OF
[00:36:27] THE FIRST COURAGEOUS KOREAN AMERICANS ON
[00:36:29] JANUARY 1319 THREE IS ESPECIALLY
[00:36:32] SIGNIFICANT FOR MY FAMILY. MY GREAT
[00:36:34] GREAT UNCLE WAS ONE OF THE PIONEERS WHO
[00:36:36] GOT ON THE BOAT TO HAWAII TO WORK ON THE
[00:36:38] SUGAR PLANTATIONS. IN THE EARLY 19
[00:36:40] HUNDREDS, MY GRANDFATHER CAME TO SEATTLE
[00:36:43] FOR THE WORLD'S FAIR TO SHARE KOREAN
[00:36:44] LACQUER, FURNITURE AND BRASSWARE. MY
[00:36:46] FATHER ARRIVED WITH AYE. MOTHER THROUGH
[00:36:48] THE SEATAC AIRPORT IN 1975 TO JOIN AYE.
[00:36:51] FATHER THE ACHIEVEMENTS AND
[00:36:53] CONTRIBUTIONS OF KOREAN AMERICANS CAN BE
[00:36:55] SEEN IN ECONOMIC STRENGTH, CULTURAL
[00:36:57] DIVERSITY, AND IN ALL FACETS OF AMERICAN
[00:37:00] LIFE, INCLUDING POLITICS, INDUSTRY,
[00:37:02] ENTREPRENEURSHIP, VOLUNTEERISM ARTS,
[00:37:04] EDUCATION, AND IN VARIOUS BRANCHES OF
[00:37:06] THE UNITED STATES ARMED FORCES.
[00:37:08] HOWEVER, OUR KOREAN AMERICAN HISTORY AND
[00:37:10] OUR NARRATIVES ARE RARELY INCLUDED IN
[00:37:12] THE TEXTBOOKS, AND ONLY RECENTLY HAVE WE
[00:37:15] BEGAN TO LEARN ABOUT OUR HISTORY,
[00:37:17] CULTURE AND LANGUAGE IN THE COMMUNITY.
[00:37:19] TODAY, I AM GRATEFUL TO WITNESS OUR
[00:37:21] ELECTED PORT COMMISSIONERS AS ROLE
[00:37:22] MODELS FOR STUDENTS LIKE ME TO RECOGNIZE
[00:37:24] THE DIVERSITY OF OUR COMMUNITY,
[00:37:26] INCLUDING KOREAN AMERICANS IN THE UNITED
[00:37:28] STATES. THANK YOU.
[00:37:33] THANK YOU, MS. KING. MICHELLE HART.
[00:37:36] NEXT SPEAKER. YES, OUR NEXT SPEAKER IS
[00:37:38] JUNKIE MIN, PLEASE. AND JUNKIE,
[00:37:41] IF YOU COULD REPEAT YOUR NAME FOR THE
[00:37:43] RECORD AND STATE YOUR TOPIC RELATED TO
[00:37:45] THE CONDUCT OF POOR BUSINESS, PLEASE.
[00:37:46] THANK YOU. MY NAME IS JIN GIMIN
[00:37:50] AND MY TOPIC IS ABOUT KOREAN AMERICAN
[00:37:52] DAY. HELLO. MY NAME
[00:37:56] IS GIN. GIN. THANKS TO A PARTNERSHIP
[00:37:58] BETWEEN SAGANG UNIVERSITY AND SEATTLE

[00:38:00] UNIVERSITY, I WAS ABLE TO TRAVEL TO
[00:38:02] SEATTLE FROM SEOUL TO EARN A BACHELOR'S
[00:38:05] DEGREE IN COMMUNICATION. AFTER
[00:38:07] GRADUATION, I WANT TO WORK FOR A GLOBAL
[00:38:09] MARKETING COMPANY TO PROMOTE TRADE. AS A
[00:38:11] KOREAN AMERICAN, I BELIEVE I HAVE THE
[00:38:13] KNOWLEDGE TO BUILD A BRIDGE BETWEEN THE
[00:38:15] TWO COUNTRIES. KOREA IS ONE OF THE MAIN
[00:38:18] SOURCES OF INTERNATIONAL STUDENTS TO THE
[00:38:21] US. COMING IN THIRD BEHIND INDIA AND
[00:38:24] CHINA. AS A GLOBAL CITIZEN, WE TRAVEL
[00:38:26] FOR WORK AND SCHOOL. DURING MY SURF
[00:38:29] STAY, I'VE ALREADY TRAVELED THROUGH THE
[00:38:31] SEATAC AIRPORT MULTIPLE TIMES. I AM
[00:38:34] MORE GRATEFUL FOR THESE EXPERIENCES
[00:38:37] BECAUSE I RECOGNIZE THE IMPORTANCE OF
[00:38:39] GLOBAL CONNECTIONS. WHILE THESE CONCEPTS
[00:38:42] WERE HIGHLIGHTED IN TEXTBOOKS, MY
[00:38:44] PERSONAL TRAVEL EXPERIENCES MADE ME
[00:38:46] REALIZE HOW CRITICAL GLOBAL PARTNERSHIP
[00:38:49] AND EXCHANGES ARE IN PERSONAL AND
[00:38:51] PROFESSIONAL DEVELOPMENT THROUGH TRADE
[00:38:54] AND BUSINESS. I HOPE MANY OF OUR
[00:38:56] STUDENTS EXPERIENCE EDUCATION IN KOREA
[00:38:58] AND THE UNITED STATES.
[00:39:02] THE OFFICIAL RECOGNITION OF KOREAN
[00:39:04] AMERICAN DAY IS A SIGNIFICANT WAY THAT
[00:39:06] WE CAN CELEBRATE THE INVALUABLE
[00:39:09] CONTRIBUTIONS OF OUR KOREAN AMERICAN
[00:39:12] COMMUNITY AND WORK IN CREATING A CULTURE
[00:39:15] OF BELONGING AND A MORE EQUITABLE AND
[00:39:18] SOCIALLY JUST CITY. I FEEL WELCOMED,
[00:39:21] ESPECIALLY ON THIS SPECIAL DAY WHEN YOU
[00:39:23] VISIT KOREA. I'M POSITIVE YOU WILL ALSO
[00:39:26] FEEL WELCOMED. KAMZAMIDA. THANK YOU.
[00:39:32] THANK YOU, MR. MEN. OUR NEXT SPEAKER IS
[00:39:36] MATTHEW DIRKY. MATTHEW, IF YOU COULD
[00:39:39] PLEASE RESTATE YOUR NAME FOR THE RECORD
[00:39:41] AND YOUR TOPIC RELATED TO THE CONDUCT OF
[00:39:43] POOR BUSINESS, PLEASE. THANK YOU. MY
[00:39:44] NAME IS MATTHEW DURKY AND CREED AMERICAN
[00:39:46] DAY. WOW. SO FIRST OF ALL, HOW DO I BEAT
[00:39:49] THAT? THAT'S AMAZING SPEECHES FROM OUR
[00:39:51] YOUNG GENERATION. BUT FIRST OF ALL, I'D
[00:39:53] LIKE TO SAY THAT KOREAN BY BERTH,
[00:39:56] AMERICAN BY CULTURE, KOREAN ADOPTEE BY
[00:39:59] SITUATION. I'M ALSO A US ARMY VETERAN TO
[00:40:02] SHIELD IN THE STORM ERA. MY FATHER WAS A
[00:40:05] KOREAN WAR VETERAN HIMSELF AND QUEEN
[00:40:08] AMERICAN DAY IS VERY SPECIAL FOR D
[00:40:10] BECAUSE IT GIVES ME THE OPPORTUNITY TO
[00:40:12] EXTEND MY EXPERIENCE.
[00:40:15] WHAT I'M LEARNING ABOUT KOREAN AMERICANS
[00:40:17] AND THE COLLABORATION BETWEEN AMERICA
[00:40:18] AND KOREA. IT'S ALSO THE FACT THAT I'M
[00:40:22] LEARNING SOMETHING ABOUT MY CULTURE THAT
[00:40:24] HAS BEEN HIDDEN. WE USE THE TERM
[00:40:25] DIASPORA, AND KOREAN ADOPTEES DEFINITELY
[00:40:28] HAVE THAT DIASPORA FEELING WITHIN THEM,
[00:40:30] TOO. THE OTHER THING TOO, IS WE THINK
[00:40:33] ABOUT WHAT IS CREED AMERICAN TODAY? HOW
[00:40:35] DOES THAT REFLECT UPON US AND THE
[00:40:37] DIVERSITY OF IT? I DON'T THINK ABOUT

[00:40:40] DIVERSITY AS A MELTING POT FOR AMERICA.
[00:40:42] I THINK MORE AS A SALAD BOWL. WE ARE
[00:40:44] UNIQUE IN EACH OF OUR FLAVORS, BUT WE
[00:40:47] BRING THAT BEAUTY OF COMBINED TOGETHER.
[00:40:50] SO THERE'S A LOT THERE THAT I JUST WANT
[00:40:52] TO WE CAN BREAK THIS DOWN INTO A LOT OF
[00:40:54] THINGS ABOUT DIVERSITY, BUT KOREAN
[00:40:55] AMERICAN DAY IS ABOUT FOR ME LEARNING TO
[00:40:56] UNDERSTAND, TO GROW AND DEVELOP THAT
[00:40:59] RELATIONSHIP AS AN EDUCATOR AND ALSO AS
[00:41:02] A PERSON WHO'S STILL LEARNING ABOUT WHO
[00:41:03] I AM AS A CREED AMERICAN. SO IT
[00:41:06] WASN'T A LONG SPEECH, BUT I JUST WANT TO
[00:41:08] THANK EVERYBODY FOR THIS TIME AND
[00:41:09] OPPORTUNITY. SO THANK YOU.
[00:41:18] THANK YOU, MR. DURKIN. THANK YOU FOR
[00:41:20] YOUR SERVICE AS WELL. NEXT SPEAKER.
[00:41:22] YES, WE'RE GOING TO GO TO OUR VIRTUAL
[00:41:24] SPEAKERS, BEGINNING WITH IRIS ANTMAN.
[00:41:26] IRIS, IF YOU'RE ON THE LINE AND ON THE
[00:41:28] PHONE, STAR SIX TO UNMUTE, PLEASE. AND
[00:41:31] IF YOU COULD REPEAT YOUR NAME FOR THE
[00:41:32] RECORD AND STATE YOUR TOPIC RELATED TO
[00:41:34] THE CONDUCT OF PORT BUSINESS.
[00:41:38] YES, MY NAME IS IRIS ANTMAN, AND MY
[00:41:42] TOPIC IS THE HARMS OF THE CRUISE
[00:41:45] INDUSTRY. THANK YOU, IRIS.
[00:41:48] GOOD AFTERNOON, FORD COMMISSIONERS AND
[00:41:50] STAFF. MY NAME IS IRIS AND I'M WITH
[00:41:52] SEATTLE CRUISE CONTROL. AND HERE TO TALK
[00:41:55] ABOUT THE INCREASING HARMS OF THE CRUISE
[00:41:58] INDUSTRY AS OUR CLIMATE CONTINUES TO
[00:42:01] DETERIORATE. WITH GREENHOUSE GAS
[00:42:03] EMISSIONS RISING, THE GOAL OF INCREASING
[00:42:06] CRUISE TOURISM DENIES THAT REALITY.
[00:42:10] THE PLAN TO SOLICIT EXPANDED CRUISE
[00:42:13] BUSINESS FROM ASIAN AND AFRICAN MARKETS
[00:42:16] MAY SOUND SEXY, BUT USING RESOURCES IN
[00:42:19] THIS WAY IS A WASTE OF RESOURCES.
[00:42:22] THE PORT OPERATES WITH ECONOMIC
[00:42:24] EXPANSION AS ITS PRIMARY GOAL. ON A
[00:42:28] SMALL PLANET WITH FINITE RESOURCES WHICH
[00:42:31] ARE BEING DEPLETED AND DESTROYED BEFORE
[00:42:33] OUR EYES, THIS GOAL IS NO LONGER
[00:42:36] RESPONSIBLE. THE PORT PRIDES
[00:42:39] ITSELF ON ENVIRONMENTAL SUSTAINABILITY,
[00:42:42] BUT THE MEASURES IT HAS TAKEN HAVE NOT
[00:42:45] DECREASED GREENHOUSE GAS EMISSIONS NOR
[00:42:48] HAD A SUBSTANTIVE EFFECT ON THE HARMFUL
[00:42:50] PRACTICES OF THE CRUISE INDUSTRY. A
[00:42:53] GREEN CRUISE CORRIDOR IS AN IDEA FOR THE
[00:42:56] FUTURE, WITH PLANS FOR VOLUNTARY
[00:42:58] PARTICIPATION AND GOAL SET FOR 2050.
[00:43:02] BY THEN, SEATTLE'S WATERFRONT COULD BE
[00:43:04] UNDERWATER. A GREEN CRUISE CORRIDOR
[00:43:08] IS 50 YEARS TOO LATE. THE PORT NEEDS
[00:43:11] TO LIMIT, DECREASE, AND END CRUISING,
[00:43:15] A NONESSENTIAL ACTIVITY FOR THOSE WITH
[00:43:18] MEANS AT THE EXPENSE OF ALL WHO ARE
[00:43:20] STRUGGLING TO SURVIVE IN OUR COMMUNITY,
[00:43:23] OUR COUNTRY, AND AROUND THE GLOBE. TURN
[00:43:25] YOUR ATTENTION TO DEVELOPING TRULY GREEN
[00:43:27] ENTERPRISES HERE AT THE PORT, ONES THAT

[00:43:30] HELP DEVELOP 21ST CENTURY COMMUNITIES
[00:43:33] LIKE BUILDING WIND TURBINES. IT'S TIME
[00:43:36] FOR ALL OF US TO WAKE UP AND ADDRESS THE
[00:43:38] CLIMATE CRISIS ON OUR DOORSTEPS.
[00:43:41] PLEASE. THANK YOU.
[00:43:47] THANK YOU, MS. ANTMAN. I'M GOING TO
[00:43:50] TAKE A MOMENT. JUST TO REMIND FOLKS, IF
[00:43:52] YOU HAVE YOUR CELL PHONE WITH YOU,
[00:43:53] PLEASE PUT IT ON SILENT. THERE HAVE BEEN
[00:43:55] A FEW TIMES DURING FOLKS TESTIMONY.
[00:43:57] IT'D BE NICE IF WE COULD HONOR THAT.
[00:43:59] THANK YOU, CLERK HART. NEXT SPEAKER.
[00:44:02] YES, I'M GOING TO GO BACK TO THE RAYMOND
[00:44:04] CALL FOR JULIE KING. JULIE, IF YOU COULD
[00:44:07] PLEASE RESTATE YOUR NAME FOR THE RECORD
[00:44:09] AND YOUR TOPIC RELATED TO THE CONDUCT OF
[00:44:11] POOR BUSINESS, PLEASE. GOOD AFTERNOON,
[00:44:13] JULIE. KING KOREAN AMERICAN DAY. AND
[00:44:16] AGAIN, THANK YOU SO MUCH FOR THE
[00:44:18] OPPORTUNITY TO SHARE KOREAN AMERICAN
[00:44:20] DAY. AND THANK YOU FOR THE PROCLAMATION,
[00:44:23] COMMISSIONER. IN AMERICA, WE OFTEN
[00:44:26] CELEBRATE A SPECIAL EVENT WITH CAKES,
[00:44:29] AND TODAY WE WANT TO SHARE KOREAN
[00:44:32] AMERICAN CAKE, RICE CAKE WITH THE STAFF
[00:44:35] AND THE COMMISSIONERS. SO WE'RE GOING TO
[00:44:37] LEAVE A BOX. AND BECAUSE WE'RE STILL
[00:44:40] BEING CAREFUL, EVERYTHING IS
[00:44:42] INDIVIDUALIZED. SO ENJOY, AND THANK YOU
[00:44:45] SO MUCH FOR THE CELEBRATION.
[00:44:50] THANK YOU SO MUCH. I WANT TO RECESS
[00:44:52] RIGHT NOW, ANITA, BUT WE'RE GOING TO
[00:44:54] PLOW AHEAD. KEEP GOING. WE WILL LOOK
[00:44:56] FORWARD TO THAT AFTER THE MEETING
[00:44:57] CONCLUDES. THANK YOU SO MUCH, CLERK
[00:45:00] HART. NEXT SPEAKER. YES, AND GOING BACK
[00:45:02] TO THE VIRTUAL LINE WITH DAVID GOEBEL.
[00:45:04] DAVID, IF YOU COULD REPEAT YOUR NAME FOR
[00:45:06] THE RECORD AND YOUR TOPIC RELATED TO THE
[00:45:07] CONDUCT OF POOR BUSINESS, PLEASE.
[00:45:11] HI. MY NAME IS DAVID GOEBEL. I'M FROM
[00:45:13] VASHON. FIRST, GUYS, AND THIS COMMENT
[00:45:17] WOULD PERHAPS BE BETTER SUITED IN THIS
[00:45:19] ETHICS BOARD MEETING, BUT PUBLIC
[00:45:21] COMMENTS NOT TAKEN AT THAT MEETING. I'M
[00:45:23] SPEAKING TODAY AGAIN ON THE CHANGE IN
[00:45:24] AUGUST TO THE ZOOM MODE USED DURING THE
[00:45:26] PORT'S BIMONTHLY START MEETING, THE SEATAC
[00:45:29] ADVISORY ROUNDTABLE, WHICH IS THE PORT'S
[00:45:31] PRIMARY NEXUS FOR DISCUSSION OF THE
[00:45:33] AIRPORT'S ENVIRONMENTAL IMPACT ON
[00:45:35] SURROUNDING COMMUNITIES. THE CHANGE MUST
[00:45:37] GO FROM A NORMAL ZOOM FORMAT TO
[00:45:38] SOMETHING CALLED WEBINAR PANELIST MODE.
[00:45:41] IN THIS MODE, IT APPEARS THAT ONLY THE
[00:45:42] OFFICIAL START MEMBERS ARE PRESENT. THE
[00:45:44] PRESENCE OF THE PUBLIC, OR LACK THEREOF,
[00:45:46] IS COMPLETELY INVISIBLE. FOR EXAMPLE,
[00:45:49] DURING THE APRIL START MEETING, WHEN
[00:45:50] REPRESENTATIVE JAI PAUL WAS A GUEST
[00:45:53] PRESENTER, SHE SPECIFICALLY COMMENTED ON
[00:45:56] THE DOZENS OF ASHTON RESIDENTS PRESENT.
[00:45:58] AND SHE SAID, I KNOW ALSO THAT WE HAVE A

[00:46:01] NUMBER OF CONSTITUENTS FROM FASHION
[00:46:03] ISLAND WITH US TODAY. SO I JUST WANTED
[00:46:06] TO ACKNOWLEDGE AND RECOGNIZE THAT AND
[00:46:08] SAY THANK YOU FOR JOINING THIS TABLE.
[00:46:12] IF SHE WERE TO PRESENT TODAY, SHE WOULD
[00:46:15] HAVE AT A START MEETING TODAY, SHE WOULD
[00:46:16] HAVE NO IDEA IF THERE WERE ANY MEMBERS
[00:46:18] OF THE PUBLIC PRESENT. I WANT TO
[00:46:19] CONTRAST THIS MAJOR STEP BACKWARDS THE
[00:46:21] START MEETING MEETING TOOK TO HOW THIS
[00:46:24] PART OF COMMISSIONER COMMISSION MEETING
[00:46:26] IS BEING RUN. YOU DO A REALLY GOOD JOB.
[00:46:28] YOU MAKE THE VERY REASONABLE REQUEST TO
[00:46:30] TURN OFF OUR CAMERAS WHEN NOT SPEAKING.
[00:46:31] BUT, YOU KNOW, WE ARE HERE. IT WOULD BE
[00:46:34] OBVIOUS, NOT INVISIBLE, IF THERE WERE
[00:46:35] HUNDREDS OF MEMBERS OF THE PUBLIC
[00:46:36] ATTENDING THE MEETING VIRTUALLY, EVEN IF
[00:46:38] NONE OF THEM MADE PUBLIC COMMENT. AND IF
[00:46:40] THIS ISN'T GOOD ENOUGH FOR ME. I HAVE
[00:46:42] THE OPTION TO ATTEND IN PERSON FOR THE
[00:46:43] REAL THING. THERE IS NO IN PERSON OPTION
[00:46:46] WITH START. THIS IS ALL THE MORE CYNICAL
[00:46:48] AS START EXCLUDES FROM MEMBERSHIP
[00:46:50] COMMUNITIES THAT AREN'T DIRECTLY
[00:46:51] BORDERING THE AIRPORT, NO MATTER HOW
[00:46:52] IMPACTED THEY ARE BY THE AIRPORT. THE
[00:46:55] OFFICIAL MEMBERS WHO REFUSE TO HAVE AN
[00:46:57] IN PERSON OPTION ARE ALL PRACTICALLY
[00:46:58] WALKING DISTANCE FROM THE AIRPORT.
[00:47:00] START WAS CREATED AND IS FUNDED AND
[00:47:03] LEGALLY ORGANIZED UNDER THE AUSPICES OF
[00:47:04] THE PORT OF SEATTLE, NOT THE FAA. THE
[00:47:06] BUS STOPS WITH YOU GUYS, AND WHAT YOU
[00:47:08] ARE DOING REFLECTS POORLY ON YOU, AND I
[00:47:09] KNOW YOU'RE ALL MUCH BETTER THAN THAT.
[00:47:12] THANK YOU. THANK YOU, MR. GOGO.
[00:47:16] NEXT SPEAKER CLERK. YES,
[00:47:19] OUR NEXT SPEAKER. ALSO JOINING VIRTUALLY
[00:47:21] IS BRIAN THOMPSON. BRIAN, IF YOU COULD
[00:47:23] REPEAT YOUR NAME FOR THE RECORD AND
[00:47:25] STATE YOUR TOPIC RELATED TO THE CONDUCT
[00:47:27] OF PORT BUSINESS, PLEASE.
[00:47:33] MY NAME IS BRIAN THOMPSON. I'M SPEAKING
[00:47:35] AS AN INDIVIDUAL RESIDENT OF THE SEATTLE
[00:47:37] METRO AREA, SPEAKING TODAY IN REGARDS TO
[00:47:40] POLICY HR 34 AND EXECUTIVE POLICY 29.
[00:47:45] THANK YOU, HONORABLE MEMBERS OF THE
[00:47:47] COMMITTEE FOR YOUR SERVICE TO OUR
[00:47:48] COMMUNITY, FOR THE WELL BEING OF PORT
[00:47:50] EMPLOYEES, CONTRACTORS AND CONSULTANTS,
[00:47:54] AND TO REMOVE A BARRIER TO WMBE AND DBE
[00:47:56] INVOLVEMENT IN THE PORT CONTRACTS. I ASK
[00:47:59] THAT YOU INITIATE NEW BUSINESS IN THIS
[00:48:00] MEETING TO END THE POLICIES WHICH
[00:48:02] REQUIRE COVID-19 VACCINATION, INCLUDING
[00:48:05] EXECUTIVE POLICY 29 AND POLICY HR 34.
[00:48:09] EXECUTIVE POLICY 29 IS A BARRIER TO WMPE
[00:48:12] AND DBE FIRMS AND CREATES DISPARITY AND
[00:48:14] ACCESS TO OPPORTUNITY. THIS IS BECAUSE
[00:48:16] LARGER FIRMS MAY HAVE SUFFICIENT STAFF
[00:48:18] WHO SATISFY THE TERMS OF EXECUTIVE
[00:48:20] POLICY 29. THIS CONTRADICTS PORT

[00:48:22] OBJECTIVE 13 WHICH WE'LL HEAR ABOUT IN
[00:48:25] AGENDA ITEM ELEVEN B TODAY. LAST WEEK
[00:48:28] WE SAW THE HOUSE PASSED THE
[00:48:30] \$858,000,000,000 NATIONAL DEFENSE
[00:48:32] AUTHORIZATION ACT, WHICH INCLUDES A
[00:48:34] REQUIREMENT FOR THE PENTAGON TO END ITS
[00:48:36] COVID-19 VACCINATION REQUIREMENT.
[00:48:38] REPRESENTATIVE ADAM SMITH OF OUR 9TH
[00:48:40] CONGRESSIONAL DISTRICT, IN WHICH SEATTLE
[00:48:43] TACOMA INTERNATIONAL AIRPORT IS LOCATED,
[00:48:45] STATED ON THE HOUSE FLOOR THAT IT IS THE
[00:48:47] RIGHT TIME TO END THE VACCINE
[00:48:49] REQUIREMENT. THE CDC WEBSITE NOW STATES
[00:48:52] BREAKTHROUGH INFECTIONS WILL OCCUR EVEN
[00:48:54] WHEN VACCINATION RATES ARE HIGH AND
[00:48:57] PEOPLE WHO GET VACCINE BREAKTHROUGH
[00:48:59] INFECTION CAN SPREAD COVID-19 TO OTHER
[00:49:01] PEOPLE. THEREFORE, EVEN 100% VACCINATION
[00:49:04] STATUS IN A POPULATION WILL NOT PREVENT
[00:49:07] SPREAD OF THE VIRUS. ACCORDINGLY,
[00:49:09] POLICY HR 34 AND EXECUTIVE POLICY 29,
[00:49:13] IMPOSING COVID-19 VACCINE MANDATES WITH
[00:49:15] THE INTENT TO PROTECT PORT EMPLOYEES
[00:49:17] SHOULD BE RESCINDED TO SUPPORT THE WELL
[00:49:19] BEING OF PORT EMPLOYEES, CONTRACTORS AND
[00:49:20] CONSULTANTS. CONSIDERING, ONE, THE
[00:49:23] DISPARITY THE MANDATE PRESENTS WMBE AND
[00:49:26] DBE INVOLVEMENT IN PORT CONTRACTS
[00:49:28] CONTRARY TO PORT GOALS. TWO RECENT
[00:49:31] ACTIONS ACROSS THE COUNTRY TO STRIKE
[00:49:32] DOWN VACCINE MANDATES, INCLUDING
[00:49:34] REPRESENTATIVE SMITH SPEAKING IN SUPPORT
[00:49:36] OF ENDING THE DOD VACCINE MANDATE AND
[00:49:38] THREE, IN LIGHT OF CDC DATA WHICH
[00:49:40] CONTRADICTS PERCEIVED BENEFITS OF
[00:49:42] MAINTAINING THE MANDATES. THE COMMISSION
[00:49:44] SHOULD INITIATE NEW BUSINESS IN THIS
[00:49:46] MEETING TO RESCIND POLICY HR 34 AND
[00:49:49] EXECUTIVE POLICY 29 RETROACTIVE TO
[00:49:51] EXISTING CONTRACTS. THANK YOU, MR.
[00:49:54] THOMPSON KIRKHART. NEXT SPEAKER? YES,
[00:49:58] THANK YOU. OUR NEXT SPEAKER IS JOSHUA
[00:50:00] WALTER. JOSHUA, IF YOU COULD PLEASE COME
[00:50:02] TO THE TESTIMONY TABLE AND STATE YOUR
[00:50:05] NAME FOR THE RECORD AND YOUR CONDUCT
[00:50:08] RELATED TO THE TOPIC OF PORT BUSINESS,
[00:50:09] PLEASE.
[00:50:16] MY NAME IS JOSHUA WELTER. I'M SPEAKING
[00:50:18] ON AIRPORT TAXI. PRESIDENT CALKINS AND
[00:50:21] MEMBERS OF THE COMMISSION. MEMBERS OF
[00:50:23] THIS COMMISSION HAVE BEEN STAUNCH
[00:50:24] SUPPORTERS OF TAXI DRIVERS, THE
[00:50:28] HARDWORKING IMMIGRANT TAXI UNION MEMBERS
[00:50:30] YOU SEE HERE TODAY. THREE YEARS AGO,
[00:50:33] MANY OF YOU VOTED TO SUPPORT DRIVERS
[00:50:35] HAVING A VOICE THROUGH THEIR UNION.
[00:50:37] OTHERS CAME TO THIS COMMISSION AFTER
[00:50:39] THAT VOTE WITH A MANDATE TO ENSURE
[00:50:42] DIVERSE REPRESENTATION ON THIS BODY.
[00:50:45] THE COMMISSION VOTE THREE YEARS AGO
[00:50:47] FOLLOWED A PERIOD OF UNREST FOR AIRPORT
[00:50:50] TAXI PROTESTS AND WORK STOPPAGES. 29
[00:50:53] UNION ACTIVISTS THAT WERE TERMINATED

[00:50:54] FROM THEIR JOBS. DRIVERS REGULARLY
[00:50:57] PACKING MEETINGS LIKE THIS. AND THE
[00:50:59] COMMISSION THEN STOOD WITH DRIVERS,
[00:51:02] ELIMINATING EXCESSIVE COSTS THAT DRIVERS
[00:51:04] HAD FOR CURBSIDE MANAGEMENT FEES. AND AS
[00:51:07] I SAID, VOTING FOR DRIVER VOICE DRIVERS
[00:51:10] WERE OPTIMISTIC THREE YEARS AGO ABOUT
[00:51:13] BEGINNING A NEW CHAPTER OF COLLABORATION
[00:51:15] WITH THE PORT. UNFORTUNATELY, SINCE THAT
[00:51:18] TIME, THE DRIVER VOICE AT WORK HAS
[00:51:20] LARGELY BEEN MET WITH DISMISSAL AND
[00:51:22] EVEN, I'M SORRY TO SAY, DISDAIN FROM
[00:51:25] PORT STAFF. ELECTED DRIVER LEADERS MEET
[00:51:28] MONTHLY WITH STAFF, BUT NO MATTER HOW
[00:51:30] CREATIVE AND COLLABORATIVE WE TRY TO BE
[00:51:32] TO ADDRESS DRIVER ISSUES, MOST OF THOSE
[00:51:34] MEETINGS END WITH PORT STAFF SIMPLY
[00:51:36] SAYING NO. AT THE BEGINNING OF THE PILOT
[00:51:38] PROGRAM, STAFF REJECTED DRIVER
[00:51:40] SUGGESTIONS BY SAYING THAT THE DRIVER
[00:51:41] VOICE PROGRAM WASN'T ABOUT MAKING
[00:51:43] IMPROVEMENTS DURING THE PILOT, BUT ABOUT
[00:51:46] WHAT CAME AFTER. AND THREE YEARS LATER,
[00:51:48] NOW THAT WE'RE TALKING ABOUT WHAT COMES
[00:51:50] AFTER, STAFF NOW HAVE NEW EXCUSES FOR
[00:51:52] WHY IT IS NOT THE RIGHT TIME TO ACT ON
[00:51:55] DRIVER PRIORITIES. SO LAST MONTH, WE
[00:51:58] WERE SHOCKED TO LEARN THAT STAFF
[00:51:59] BELIEVES THAT IT HAS THE ABILITY A BLANK
[00:52:01] CHECK AUTHORITY TO MAKE FUTURE
[00:52:02] CONTROVERSIAL CHANGES WITHOUT A VOTE OF
[00:52:05] THE COMMISSION. SO WE'RE IN FRONT OF YOU
[00:52:06] AGAIN TODAY, LIKE WE WERE THREE YEARS
[00:52:08] AGO, TO CALL FOR COMMISSION ACTION.
[00:52:10] ONE, TO ENSURE ONGOING PUBLIC OVERSIGHT
[00:52:13] BY THIS BODY WITH VOTES ON ANY
[00:52:15] SIGNIFICANT CHANGES TO THE TAXI PROGRAM,
[00:52:17] AND TWO, TO ENSURE THAT WE STRENGTHEN
[00:52:20] DRIVER VOICE WITH PROCEDURES FOR ORDERLY
[00:52:22] DISPUTE RESOLUTION, THE RECOMMENDATIONS
[00:52:24] THAT HAVE BEEN DELAYED SINCE 2019.
[00:52:27] THANK YOU SO MUCH. THANK YOU, MR.
[00:52:28] WALTER.
[00:52:32] CLERK NEXT SPEAKER? YES. OUR NEXT
[00:52:35] SPEAKER IS HAGGABEE JAMAL.
[00:52:48] THANK YOU. THANK YOU. AND THEN IF YOU
[00:52:51] COULD PLEASE JUST REPEAT YOUR NAME FOR
[00:52:52] THE RECORD AND YOUR TOPIC, PLEASE. MY
[00:52:55] NAME IS JAIME JAMAL. I'M A
[00:52:58] TAXI DRIVER, AND I'M HERE IN FRONT OF
[00:53:01] YOU. GOOD AFTERNOON, LADIES AND
[00:53:03] GENTLEMEN. SO WE
[00:53:08] DON'T WANT THE PORT EMPLOYEES TO
[00:53:12] HAVE A BLANK CHECK JUST TO MAKE ANY
[00:53:14] DECISION ABOUT TAXI, LIKE INCREASING
[00:53:19] THE FEES AND ALL THAT WITHOUT
[00:53:21] COMMISSIONER APPROVAL. SO WHATEVER THE
[00:53:24] PORT EMPLOYEE ARE DECIDING OR PLANNING
[00:53:26] TO DO, LIKE VIRTUAL QUEUE,
[00:53:31] THEY TOLD US THEY EVEN DON'T KNOW HOW IT
[00:53:33] WORKS AND THEY WANT TO BRING IT TO US OR
[00:53:35] TO TEST ON US. SO BEFORE THEY DO THAT,
[00:53:38] THEY NEED TO COME IN FRONT OF YOU AND

[00:53:40] YOU GUYS SAY GO AHEAD, OR SAY NO TO IT
[00:53:43] BECAUSE WE REALLY DON'T UNDERSTAND AND
[00:53:45] THEY DON'T UNDERSTAND THEMSELVES. WE
[00:53:46] TALK TO THEM MANY TIMES. AND ANOTHER
[00:53:49] THING, A LOT OF PEOPLE, IF THEY'RE GOING
[00:53:51] TO USE THAT, THEN A LOT OF PEOPLE COME
[00:53:53] FROM ALL OVER THE WORLD AND MOST OF THE
[00:53:55] PORT HAVE SMARTPHONES OR OUR MILITARY
[00:53:58] WHEN THEY COME BACK FROM KOREA OR JAPAN,
[00:54:02] SOMETIMES THEY DON'T HAVE INTERNET. SO
[00:54:05] IF THEY'RE GOING TO USE THE Q SYSTEM AND
[00:54:07] ALL THAT, THEN IT'S NOT GOING TO WORK
[00:54:09] FOR THEM. SO ARE WE GOING TO ABANDON OUR
[00:54:11] SOLDIERS AT THE MOMENT THEY NEED A RIDE
[00:54:14] FROM THE PORT OR WHAT? SO WHATEVER
[00:54:18] THEY NEED TO DO, THEY NEED TO COME
[00:54:21] THROUGH THE PORT AND THE PORT SAYS GO
[00:54:24] AHEAD. ANOTHER THING IS THERE'S
[00:54:31] NO EASY WAY OUT FOR THIS. SO EVERY TIME
[00:54:34] WE NEED TO COME BACK OVER HERE AND THANK
[00:54:37] YOU FOR MAKING OUR LIFE EASIER, FOR
[00:54:41] TAKING THE EXCESS FEES FROM THE OTHER
[00:54:44] COMPANIES OR THE DISPATCH COMPANIES,
[00:54:46] AND WE APPRECIATE YOU. THANK YOU VERY
[00:54:48] MUCH. THANK YOU, MR.
[00:54:51] JAMAL. CLERK HART, NEXT SPEAKER.
[00:54:54] YES. OUR NEXT SPEAKER IS SAMSON HILL LEG
[00:54:58] GEORGE'S. I'M SO SORRY, SAMSON,
[00:55:01] IF YOU WANT TO COME TO
[00:55:05] THE TESTIMONY TABLE AND CORRECT MY BAD
[00:55:07] PRONUNCIATION, I WOULD APPRECIATE IT.
[00:55:09] AND IF YOU COULD STATE YOUR TOPIC
[00:55:11] RELATED TO THE CONDUCT OF PORT BUSINESS,
[00:55:12] PLEASE. OKAY, THANK YOU. MY NAME IS
[00:55:15] SAMSON SAMSON HIGHLY GEORGES.
[00:55:20] I'M A TAXI DRIVER OVER 17
[00:55:23] YEARS AS A 400 DRIVER. AND THANK
[00:55:27] YOU FOR THE OPPORTUNITY TO SPEAK IN
[00:55:29] FRONT OF THE PORT COMMISSIONER, PORT
[00:55:32] STAFF AND MY FELLOW DRIVERS.
[00:55:35] THANK YOU FOR RENEWING ON DEMAND TAXI
[00:55:38] PILOT PROGRAM AND WE GOT THE ABILITY TO
[00:55:41] WORK AT THE AIRPORT TO SERVE THE
[00:55:43] GRACIATL COMMUNITY. WE ARE HAPPY TO
[00:55:46] CONTINUE OUR DISCUSSION WITH THE PORT ON
[00:55:49] THE FUTURE CHANGE, BUT WE ARE LOOKING
[00:55:52] YOUR ATTENTION ANY FUTURE CHANGE OR
[00:55:55] DECISION TO BE UNDER YOUR OVERSIGHT,
[00:55:58] PLEASE DON'T GIVE A FREE BLANK CHECK ON
[00:56:02] OUR FUTURE. WE ARE ON DEMAND.
[00:56:06] WE DON'T LIKE TO TAKE AWAY OUR
[00:56:08] SPOTLIGHT. THANK YOU. I WILL APPRECIATE
[00:56:12] HAVING THANK
[00:56:15] YOU, MR. HAILEY GEORGES. CLERK HART,
[00:56:18] NEXT SPEAKER. YES. OUR NEXT SPEAKER IS
[00:56:21] WORKU BALAGNEB.
[00:56:26] WORKU, IF YOU COULD PLEASE REPEAT YOUR
[00:56:27] NAME FOR THE RECORD AND YOUR TOPIC
[00:56:29] RELATED TO THE CONDUCT OF PORT BUSINESS,
[00:56:30] PLEASE.
[00:56:34] MY NAME IS WORKU BALINA. I'VE BEEN
[00:56:37] DRIVING FOR IRE THE LAST TWO YEARS.
[00:56:39] HE'S AND MORE. THANK YOU FOR GIVING ME

[00:56:43] THIS CHANCE TO SPEAK TODAY. ALSO, I'M A
[00:56:45] MEMBER OF TEAMSTER ONE ONE SEVEN. TODAY
[00:56:48] I'D LIKE TO SPEAK TWO THINGS. MY TWO
[00:56:51] MINUTES, I'LL DO MY BEST TO FINISH ON
[00:56:54] TIME. SO THE FIRST THING I LIKE TO
[00:56:57] REMEMBER YOU BACK IN THREE YEARS AGO,
[00:57:01] THE 29 PEOPLE, THEIR JOB
[00:57:05] WAS ON THE LINE TO TERMINATE. BUT WE
[00:57:08] FIGHT WITH THE TEAMSTER AND SAVE OUR
[00:57:12] JOB. SO ALSO
[00:57:15] I WOULD LIKE TO LET YOU
[00:57:19] KNOW SINCE THIS PILOT PROGRAM
[00:57:23] STARTS WITH THE COMMUNITY LEADERS,
[00:57:26] I AM ONE OF THEM TO HAVE A DISCUSSION
[00:57:29] WITH THE PORT STAFF, HOW WE OPERATE THE
[00:57:32] JOB AND WHAT'S GOING TO BE IN THE
[00:57:36] FUTURE WHICH IS COMING UP NEW PROGRAM.
[00:57:39] WE RECOMMEND A LOT OF THINGS, BUT THEY
[00:57:41] REJECTED A LOT OF THINGS. FOR EXAMPLE,
[00:57:44] WE RECOMMEND MINIMUM FARE FOR SHORT
[00:57:48] FARE WHICH IS THE PORT NOT LOSING
[00:57:50] NOTHING, JUST WE ARE ASKING SIMPLE
[00:57:52] THINGS BUT THE PORT WANT TO TAKE IT. SO
[00:57:55] EVEN IF YOU HAVE A POWER TO PASS MINIMUM
[00:57:58] FARE BUT NOW WE HAVE TO GO TO THE KING
[00:58:00] COUNTY TO PASS THE MINIMUM SHORT FARE.
[00:58:05] ALSO I'D LIKE TO THE PUBLIC KNOW,
[00:58:08] EVEN YOU DEAR COMMISSIONERS NEED TO KNOW
[00:58:11] WHEN THE COVID HITS, WE ARE
[00:58:15] FORGOTTEN BY THE SYSTEM. SO THE TEAM
[00:58:19] MR. 1117 HAS TO GO WASHINGTON TO HELP
[00:58:24] US TO SURVIVE THAT COVID TIME. SO WE
[00:58:27] APPRECIATE FOR THAT. TEAM MR. ONE ONE
[00:58:29] SEVEN. SO AT THE LAST I LIKE TO SAY YOU
[00:58:32] YOUR COMMISSIONER, WE VOTE FOR YOU TO
[00:58:36] VOTE ANYTHING OUTCOME FOR OUR FUTURE
[00:58:39] JOB. SO PLEASE DON'T PASS THROUGH THAT
[00:58:42] POWER TO THE PORT STAFF. THANK YOU VERY
[00:58:45] MUCH FOR YOUR TIME.
[00:58:50] THANK YOU MR. BELINA.
[00:58:53] COMMISSIONER CLERK HART, NEXT SPEAKER.
[00:58:56] OUR NEXT SPEAKER IS HASSAN WASAMI HANNAH
[00:59:13] HASSAN, IF YOU COULD PLEASE REPEAT YOUR
[00:59:14] NAME FOR THE RECORD AND YOUR TOPIC
[00:59:16] RELATED TO THE CONDUCT OF THE PORT
[00:59:17] PLEASE. SURE, THANK YOU.
[00:59:21] MY NAME IS HASSAN WARSAMI AND ALSO I'M
[00:59:25] THE CAR DRIVER CALKINS THE PORT.
[00:59:28] AGAIN. MY NAME IS HASAN WARSAMI.
[00:59:33] OKAY, THANK YOU. MY NAME IS HASAN
[00:59:34] WARSAMI AND I'VE BEEN DRIVING TAXI MORE
[00:59:38] THAN 23 YEARS. IN LAST TEN YEARS I
[00:59:42] WAS WALKING THE AIRBORNE. SO WE
[00:59:45] WANTED TO GIVE YOU AN EXAMPLE ABOUT WHY
[00:59:48] DRIVERS ARE CALLING ON YOU TO STRENGTHEN
[00:59:51] OUR UNION RIGHTS. IN THE
[00:59:55] SUMMERTIME, IN THE CARIBBEAN SEASON,
[00:59:58] IT WAS A LOT OF PEOPLE COMING AND
[01:00:00] SOMETIMES IT WAS THE AIRBORNE WAS BUSY
[01:00:03] AND SOMETIMES YOU SEE THE ONE WITH
[01:00:06] LAYING UP FOUR OR FIVE TAXI LOADING
[01:00:10] THE SAME TIMES AND IT WAS ONE OF THOSE
[01:00:12] TIMES. SO THREE

[01:00:16] PEOPLE COME TO ME IN MY CAR, THEY HAVE
[01:00:20] A LOT OF LUGGAGE AND GO IN THE CARUCHIK.
[01:00:22] THE CAR BEHIND ME WAS THE WILTER VAN.
[01:00:25] BUT WHEN THEY CAME, THEY REQUESTED TO GO
[01:00:28] THE CAR BEHIND ME AND THEY SAID OKAY,
[01:00:32] BUT THAT CAR, THE COORDINATOR,
[01:00:35] HE SEND IT TO RIGHT AWAY AYE. SIGNAL TO
[01:00:38] SEND ANOTHER PLACE. BUT I INFORMED THEM
[01:00:41] THEY STILL HAVE ANOTHER VAN AVAILABLE.
[01:00:45] COORDINATOR, HE WAS WALKING, IT WAS A
[01:00:47] LITTLE BIT FAR FROM ME, SO HE
[01:00:52] WAS ASSUMING I WAS REFUSING THE FARE
[01:00:54] BECAUSE MAYBE IT WAS SHORT THREE. AND
[01:00:57] THEN I JUST COME TO AYE. AND I
[01:01:01] TOLD AYE. THEY NEED A VAN AND HE WAS GOOD
[01:01:03] MAD. AND HE JUST TOLD ME TO LEAVE THE
[01:01:06] AIRPORT EMPTY. THE CUSTOMER I WAS
[01:01:11] REQUESTING THE VAN, THEY KNOWS I DIDN'T
[01:01:13] REFUSE IT, THEY GET MAD WHY THIS GUY,
[01:01:16] HE'S DOING THIS ONE? AND I TOLD THEM,
[01:01:20] DON'T WORRY, I HAVE A PLACE TO GO.
[01:01:27] THEY CALLED THE VAN, BUT ALSO I
[01:01:30] ASKED THEM IF I CAN TAKE A STATEMENT
[01:01:32] FROM THEM AND THEY GIVE A STATEMENT.
[01:01:35] IDEALS ABUSE.
[01:01:40] SORRY ABOUT THAT.
[01:01:45] THANK YOU, MR. MARSAMI.
[01:01:48] CLERK HART, NEXT SPEAKER? YES, OUR NEXT
[01:01:50] SPEAKER IS KATIE JARRO GARO.
[01:01:54] GARO. GARO. THANK YOU,
[01:01:57] KATIE. IF YOU CAN REPEAT YOUR NAME
[01:01:59] PROPERLY FOR THE RECORD AND YOUR TOPIC
[01:02:02] RELATED TO THE CONDUCT OF THE PORT,
[01:02:03] PLEASE. SURE, HAPPY TO. KATIE NARROWS.
[01:02:05] I'M THE EXECUTIVE SECRETARY TREASURER
[01:02:07] FOR MLK LABOR. WE'RE THE UMBRELLA GROUP
[01:02:09] FOR UNIONS HERE IN KING COUNTY, HERE TO
[01:02:12] TALK ABOUT THE FOUR HIRE DRIVER
[01:02:13] WORKFORCE THAT'S BEHIND ME.
[01:02:17] FEDERAL LABOR LAW EXCLUDES THIS
[01:02:19] WORKFORCE FROM THE SAME LABOR
[01:02:22] PROTECTIONS THAT MOST WORKERS IN THIS
[01:02:24] COUNTRY ENJOY. AND BACK IN 2019,
[01:02:28] THE PORT OF SEATTLE WAS AT THE FOREFRONT
[01:02:30] OF GIVING THIS WORKFORCE THE SAME RIGHTS
[01:02:32] THAT MANY AMERICAN WORKERS ALREADY
[01:02:34] ENJOY. AND THAT WAS A REALLY GOOD THING.
[01:02:38] UNFORTUNATELY, WE'VE HEARD THAT SO MUCH
[01:02:40] OF THE PROGRESS THAT WE MADE BACK IN
[01:02:42] 2019 HAS BEEN STALLED IN THE MOST RECENT
[01:02:45] NEGOTIATIONS,
[01:02:48] AND WE'RE CONCERNED ABOUT THAT. SINCE
[01:02:51] THE PORT MADE HISTORIC MOVES AND GIVING
[01:02:54] WORKERS DRIVERS A VOICE, THE THE
[01:02:57] CITY OF SEATTLE AND THE STATE OF
[01:02:59] WASHINGTON HAS JUMPED AHEAD. WE WERE
[01:03:02] VERY ACTIVE IN THE FAIR SHARE CAMPAIGN
[01:03:04] AT THE CITY OF SEATTLE TO GIVE FOUR HIRE
[01:03:06] DRIVERS RIGHTS, AND IT WAS SO SUCCESSFUL
[01:03:10] THAT THE STATE OF WASHINGTON THEN
[01:03:11] ADOPTED A SIMILAR MODEL OF DISPUTE
[01:03:13] RESOLUTION FOR THESE DRIVERS. SO I'M
[01:03:17] REALLY JUST HERE TO LIFT UP THEIR

[01:03:18] CONCERNS AND LET YOU KNOW THAT THE
[01:03:20] ENTIRE LABOR MOVEMENT HAS INVESTED A
[01:03:22] TREMENDOUS AMOUNT OF RESOURCES IN
[01:03:25] ALLOWING THESE HARDWORKING,
[01:03:28] MOSTLY MEN, MOSTLY IMMIGRANT MEN, THE
[01:03:31] ABILITY TO MAKE A LIVING AND TO ENJOY
[01:03:34] THE SAME RIGHTS THAT MANY, MANY WORKERS
[01:03:37] IN THIS COUNTRY ALREADY ENJOY. IT'S A
[01:03:39] HISTORICAL WRONG. IT'S NOT YOUR FAULT.
[01:03:41] BUT IT IS OUR RESPONSIBILITY TO DO
[01:03:43] BETTER. SO THANK YOU AND WE'LL BE
[01:03:47] WATCHING AND HOPE THAT WE CAN MAKE SOME
[01:03:49] POSITIVE PROGRESS ON THIS FOR HIGHER
[01:03:51] POLICY. THANK YOU.
[01:03:56] THANK YOU, MS. GARRO. CLERK HART.
[01:03:58] SPEAKER. YES. OUR NEXT SPEAKER IS
[01:04:00] PATRICK MCKEE.
[01:04:10] NO, HE'S HERE. AYES. THANK YOU,
[01:04:13] THOUGH. AND PATRICK, IF YOU COULD PLEASE
[01:04:17] RESTATE YOUR NAME FOR THE RECORD AND
[01:04:19] YOUR TOPIC RELATED TO THE CONDUCT OF
[01:04:21] PORT BUSINESS, PLEASE. HI, MY NAME IS
[01:04:22] PATRICK MCKEE AND I'M GOING TO TALK
[01:04:24] ABOUT CRUISE AGAIN. GOOD AFTERNOON,
[01:04:27] COMMISSIONERS AND STAFF. PLEASSED TO
[01:04:29] LEARN THE PORT OF SEATTLE WAS
[01:04:31] REPRESENTED AT COP 27 LAST MONTH.
[01:04:33] SURPRISED, THOUGH, TO SEE A TWEET FROM
[01:04:34] EGYPT THAT THE PORT ALREADY HAS A GREEN
[01:04:36] CRUISE CORRIDOR IN THE NORTH PACIFIC
[01:04:39] FEELS A LITTLE PREMATURE. NOT ONLY DOES
[01:04:40] NO SUCH THING EXIST, THERE'S NOT EVEN AN
[01:04:42] AGREEMENT WITH OUR PURPORTED CRUISE LINE
[01:04:44] PARTNERS ON WHAT SUCH A THING IS
[01:04:45] INTENDED TO BE, ONLY THAT IT'S A CAN.
[01:04:48] WE'RE KICKING WAY DOWN THE ROAD TO
[01:04:49] 2051ST OF ALL THE PORT'S WEBSITE
[01:04:53] NOTWITHSTANDING. CRUISE LINES ARE NOT
[01:04:55] OUR PARTNERS. THEY'RE BASICALLY TENANTS,
[01:04:57] RIGHT? WE'RE ENGAGED WITH THEM IN A
[01:04:59] SERIES OF BUSINESS TRANSACTIONS, ALL NON
[01:05:02] ESSENTIAL, MEANINGFUL ONLY FOR THE 5000
[01:05:04] JOBS AND \$900 MILLION WE'RE TOLD THEY
[01:05:07] GENERATE. BECAUSE WE DON'T NEED PARTNERS
[01:05:10] WHO PAY WORKERS AS LITTLE AS \$2 AN HOUR,
[01:05:12] WHO DUMP BILLIONS OF GALLONS OF SEWAGE
[01:05:14] IN THE NEIGHBORING WATERS, WHO ARE
[01:05:15] RECOGNIZED AROUND THE WORLD AS CLIMATE
[01:05:17] HEATING, POLLUTERS AND CORPORATE
[01:05:18] CRIMINALS. CRUISE COMPANIES HAVE SHOWN
[01:05:21] THEY'RE GOING TO DO WHATEVER THEY'RE
[01:05:22] ALLOWED TO GET AWAY WITH. IDEALLY, THIS
[01:05:24] IS WHERE YOU ALL STEP IN. BECAUSE THE
[01:05:27] PORT'S ACTUAL PARTNERS ARE THE CITIZENS
[01:05:29] OF KING COUNTY AND WASHINGTON. OUR
[01:05:31] FAMILIES LIVE AND WORK HERE. WE ELECT
[01:05:33] COMMISSIONERS BASED ON OUR ESTIMATION OF
[01:05:35] THEIR ABILITY TO SERVE OUR COMMON
[01:05:36] INTERESTS. SO I WANT TO URGE THE PORT TO
[01:05:39] START REPRESENTING THESE ACTUAL
[01:05:41] PARTNERS. WHAT CAN WE DO IN 2023, RIGHT
[01:05:44] NOW, TO BEGIN CURBING THE DEADLY IMPACTS
[01:05:46] OF THIS NONESSENTIAL INDUSTRY WHILE

[01:05:47] PRESERVING THOSE 5000 JOBS? WE COULD
[01:05:50] STOP DIGGING THE HOLE DEEPER. FOR A
[01:05:52] START, ADDRESS THE SO CALLED INSATIABLE
[01:05:54] APPETITE FOR CREWS BY CAPPING SEATTLE
[01:05:56] SAILINGS AT 2019 LEVELS. IMPOSE CRUISE
[01:05:59] SHIP SPEED LIMITS TO INCREASE FUEL
[01:06:01] EFFICIENCY, DEMAND AN EXPANSION OF
[01:06:03] SEWAGE NO DISCHARGE ZONES, RESTORE
[01:06:06] ONBOARD MONITORS, INITIATE A CLEAR EYED
[01:06:08] PUBLIC ACKNOWLEDGMENT AND ASSESSMENT OF
[01:06:10] THE REAL EFFECTS AND INEQUITIES OF
[01:06:12] CRUISE AT HOME AND IN THE GLOBAL SOUTH.
[01:06:14] AND THEN WE CAN GET TO WORK ENVISIONING
[01:06:16] ALTERNATIVES TO CRUISE AND DEVELOPING
[01:06:18] POLICIES TO ENCOURAGE THOSE
[01:06:21] COMMISSIONERS. THERE'S A LOT TO DO. YOU
[01:06:22] KNOW THE STAKES AND THE URGENCY OF
[01:06:24] ACTION. YOUR PARTNERS ARE DEPENDING ON
[01:06:26] YOU. THANK YOU. HAPPY HOLIDAYS. LET'S
[01:06:29] GET STARTED IN 2023.
[01:06:33] THANK YOU, MR. MCKEE. CLERK NEXT
[01:06:36] SPEAKER? YES, OUR LAST SPEAKER SIGNED UP
[01:06:39] TODAY IS JORDAN VAN VOST.
[01:06:43] WELCOME, JORDAN. IF YOU CAN RESTATE YOUR
[01:06:45] NAME FOR THE RECORD AND YOUR TOPIC
[01:06:46] RELATED TO THE CONDUCT OF PORT BUSINESS,
[01:06:48] PLEASE. MY NAME IS JORDAN VAN
[01:06:51] VOS. I'M HERE TO SPEAK ABOUT CRUISE,
[01:06:54] BUT I ALSO JUST WANT TO CONGRATULATE THE
[01:06:55] PORT ON THE PASSAGE OF THE KOREAN
[01:06:57] AMERICAN PROCLAMATION. ALSO, OUR GROUP
[01:07:00] STANDS IN SOLIDARITY WITH ALL UNIONS.
[01:07:04] IT'S REALLY IMPORTANT THAT WE STAND UP
[01:07:07] FOR HATRED BECAUSE WITHOUT HAVING
[01:07:10] A BASIS OF GOODWILL AMONG ALL PEOPLE IN
[01:07:13] THE WORLD, WE CAN'T GET ANY WORK DONE.
[01:07:15] AND OUR GROUP IS REALLY ABOUT REDUCING
[01:07:19] SUFFERING IN THE WORLD, ESPECIALLY
[01:07:22] THINKING OF FUTURE GENERATIONS.
[01:07:26] AS A MEMBER OF SEATTLE CRUISE CONTROL,
[01:07:29] I'M REALLY CONCERNED ABOUT THE FOSSIL
[01:07:31] FUEL DEPENDENT CRUISE INDUSTRY'S HARMFUL
[01:07:35] IMPACTS TO THE AIR, WATER, MARINE
[01:07:37] ENVIRONMENTS, THE WORKER EXPLOITATION,
[01:07:40] AND THE ACCELERATING CLIMATE EMERGENCY.
[01:07:42] AND WE URGE YOU TO BEGIN PHASING OUT
[01:07:45] THESE PARTNERSHIPS BECAUSE THEY'RE NOT
[01:07:48] SUSTAINABLE. THE ECONOMIC BENEFITS FROM
[01:07:51] CREWS AREN'T WORTH THE MANY HARMS THAT
[01:07:54] THEY CREATE. CRUISING IS A NONESSENTIAL
[01:07:57] HUMAN ACTIVITY. THE GREEN CORRIDOR IS
[01:08:00] NOT A SATISFACTORY RESPONSE TO
[01:08:02] GREENHOUSE GAS EMISSIONS, AND IT DOES
[01:08:05] NOT AMELIORATE THE MULTIPLE OTHER HARMS
[01:08:08] OF CREWS. COP 27 MAKES CLEAR THAT THE
[01:08:11] PARIS TARGET OF 1.5 DEGREES MAY NO
[01:08:14] LONGER BE ACHIEVABLE, BUT STILL. WE MUST
[01:08:17] ACT EVERY FRACTION OF A DEGREE THAT WE
[01:08:20] LIMIT GLOBAL WARMING MEANS A HUGE
[01:08:23] REDUCTION IN GLOBAL SUFFERING. MOST
[01:08:25] VOTERS IN KING COUNTY DON'T REALLY
[01:08:27] UNDERSTAND THE THE PORT COMMISSION THAT
[01:08:29] MUCH, DESPITE THE COMMISSION'S GREAT

[01:08:32] POWER OVER POLICY, LAST MONTH, 70% OF
[01:08:35] KING COUNTY VOTERS APPROVED CHARTER
[01:08:37] AMENDMENT ONE, SHIFTING SEVERAL COUNTY
[01:08:39] ELECTIONS TO EVEN. YEARS WHEN VOTER
[01:08:41] TURNOUT ALMOST DOUBLES ON ODD ELECTIONS
[01:08:44] YEARS WHEN PORT ELECTIONS ARE HELD,
[01:08:46] VOTER TURNOUT AVERAGES AROUND 47%.
[01:08:50] SO IF YOU WANT TO UPHOLD THE PUBLIC
[01:08:51] GOOD, IT'S, YOU KNOW, WE HAVE TO DO
[01:08:53] SOMETHING TO GET MORE VOTERS INVOLVED.
[01:08:56] PLEASE VISIT OUR
[01:08:57] WEBSITE@SEATTLECRUISECONTROL.ORG AND ASK
[01:09:00] YOU TO THINK ABOUT THESE ISSUES WE'VE
[01:09:02] RAISED. THANK YOU SO MUCH. THANK YOU,
[01:09:05] MR. VAN VOST.
[01:09:09] AND A QUICK NOTE TO JUST SAY THANK YOU
[01:09:11] TO EVERYBODY WHO CAME TO PRESENT TODAY.
[01:09:13] WHETHER YOU SPOKE OR WERE HERE JUST TO
[01:09:14] BE PRESENT WITH US. PUBLIC COMMENT IS A
[01:09:18] VERY IMPORTANT PART ABOUT HOW WE MAKE
[01:09:19] OUR DECISIONS AS A COMMISSION. AND SO
[01:09:21] YOUR PRESENCE AND YOUR COMMENTS HERE ARE
[01:09:23] DEEPLY APPRECIATED. IN THE INTEREST, AS
[01:09:26] WE MENTIONED IN THE AGENDA SETTING, WE
[01:09:28] ARE GOING TO MOVE TO ONE OF OUR STAFF
[01:09:30] REPORTS IN ORDER TO ENSURE THAT THE
[01:09:33] FOLKS ARE HERE IN THE AUDIENCE ARE ABLE
[01:09:34] TO HEAR THE PRESENTATION AS WELL AT THIS
[01:09:37] TIME. CLERK HART, CAN YOU PLEASE READ
[01:09:39] THE ITEM INTO THE RECORD? THIS IS ITEM
[01:09:40] ELEVEN, AND THEN EXECUTIVE DIRECTOR
[01:09:42] METRUCK WILL INTRODUCE THE ITEM. MR.
[01:09:44] COMMISSION PRESIDENT, CAN YOU JUST
[01:09:45] CLARIFY FOR ME, DID YOU CALL FOR ANY
[01:09:47] OTHER SPEAKERS FROM THE MEMBERS? I'M
[01:09:49] SORRY, I DID NOT. I APOLOGIZE. IS THERE
[01:09:50] ANYONE ELSE IN THE ROOM WHO WOULD LIKE
[01:09:52] TO SPEAK FOR PUBLIC COMMENT?
[01:09:55] OR ANYONE ONLINE?
[01:09:58] OKAY, THANK YOU, CLERK HART FOR
[01:10:00] REMINDING ME ON THAT. WE WILL MOVE AHEAD
[01:10:02] TO PRESENTATIONS NOW. WE READ THE ITEM
[01:10:05] INTO THE RECORD CLERK HART. YES, THANK
[01:10:06] YOU. AND BEFORE I DO THAT, I'LL JUST
[01:10:08] NOTE THAT WE DID RECEIVE THREE WRITTEN
[01:10:10] COMMENTS TODAY. FOR SUMMARY, EVERYBODY
[01:10:13] ACTUALLY SUBMITTED SUPPLEMENTAL WRITTEN
[01:10:16] TESTIMONY. ALL OF THE SPEAKERS WERE
[01:10:17] PRESENT TODAY AND THEIR WRITTEN
[01:10:19] TESTIMONY HAS BEEN DISTRIBUTED PRIOR TO
[01:10:21] THIS MEETING AND WILL BE PART OF THE
[01:10:22] PUBLIC RECORD HERE TODAY. THANK YOU,
[01:10:24] CLERK HART. YOU'RE WELCOME. AND THIS IS
[01:10:26] AGENDA ITEM ELEVEN A, THE ON DEMAND TAXI
[01:10:29] FLAT RATE PROGRAM BRIEFING.
[01:10:40] THERE WE GO. COMMISSIONERS.
[01:10:42] COMMISSIONERS. GROUND TRANSPORTATION IS
[01:10:44] ONE OF THE KEY SERVICES THAT AIRPORT
[01:10:46] TRAVELERS REQUIRE. THE PORT STAFF HAVE
[01:10:48] BEEN WORKING HARD OVER THE LAST SEVERAL
[01:10:50] YEARS TO UNDERTAKE A PILOT PROGRAM
[01:10:52] DESIGNED WITH SIGNIFICANT INPUT FROM
[01:10:54] DRIVERS AND OPERATORS AT SEATTLE TACOMA

[01:10:57] INTERNATIONAL AIRPORT. THIS PILOT
[01:11:00] PROGRAM BALANCES PASSENGER NEED WITH
[01:11:03] ENSURING SUSTAINABLE LIVING WAGE JOBS
[01:11:05] FOR DRIVERS. AS THE CURRENT PILOT
[01:11:07] PROGRAM AND STAFF IS HERE TODAY TO BRIEF
[01:11:10] COMMISSIONERS ON THE PROPOSED PATH
[01:11:11] FORWARD. I WANT TO NOTE THE PLAN YOU'LL
[01:11:13] HEAR TODAY CARRIES FORWARD MANY OF THE
[01:11:15] ELEMENTS DRAWN FROM THE THREE YEAR PILOT
[01:11:17] PROGRAM THAT REFLECTS EXTENSIVE OUTREACH
[01:11:19] TO THE DRIVERS AND ADDITIONAL ENGAGEMENT
[01:11:21] WITH THE VOLUNTARY ORGANIZATION FIRST
[01:11:23] ESTABLISHED IN THE PILOT PROGRAM. LOOK
[01:11:25] FORWARD TO TODAY'S DISCUSSION AND NEXT
[01:11:27] STEPS. AND SO I'M GOING TO KICK IT OFF
[01:11:29] WITH LANCE LITTLE, MANAGING DIRECTOR FOR
[01:11:32] AVIATION DIRECTOR'S OFFICE. AND THEN
[01:11:34] ALSO WITH US IS JEFF WOLF. SENIOR
[01:11:36] MANAGER, AVIATION BUSINESS DEVELOPMENT
[01:11:38] AND CHARLOTTE SKAGGS, CONTRACTOR WITH
[01:11:40] EXTERNAL RELATIONS. SO WITH THAT,
[01:11:42] LANCE, I SEE YOU THERE. THANK YOU,
[01:11:45] STEVE. GOOD AFTERNOON, COMMISSIONER AND
[01:11:48] MEMBERS OF THE PUBLIC. COMMISSIONERS
[01:11:51] HAVING EFFICIENT GROUND TRANSPORTATION
[01:11:53] OPTIONS. IT'S CRITICAL TO OUR VISION TO
[01:11:58] ACHIEVE THAT COVETED FIVE STAR
[01:12:00] DESIGNATION THAT WE ARE TRYING TO
[01:12:02] ACHIEVE. FOR OUR AIRPORT GROUND
[01:12:03] TRANSPORTATION OPTIONS ARE A KEY
[01:12:06] CUSTOMER SERVICE AMENITY. IT IS ALSO A
[01:12:08] CRITICAL FACTOR IN MANAGING TRAFFIC ON
[01:12:10] OUR DRIVES AND IN OUR LONG TERM STRATEGY
[01:12:12] TO DECARBONIZE AIRPORT OPERATION.
[01:12:15] THEY'RE ALSO A PART OF OUR ECONOMIC
[01:12:17] DEVELOPMENT MISSION. SO THESE OPTIONS
[01:12:21] HAVE CHANGED MUCH BY TECHNOLOGY AND
[01:12:24] PASSENGER HABITS IN THE LAST DECADE AND
[01:12:26] THEN EVEN MORE SO RECENTLY BY THE
[01:12:28] PANDEMIC. BECAUSE OF THE DYNAMIC NATURE
[01:12:31] OF GROUND TRANSPORTATION AND THE IMPACTS
[01:12:33] ON ALL OF OUR PARTIES, WE INVEST A LOT
[01:12:36] OF TIME AND ENERGY IN TRYING TO GET IT
[01:12:37] RIGHT. COMMISSIONERS, I WANT TO THANK YOU
[01:12:40] FOR YOUR PARTNERSHIP AND YOUR FEEDBACK
[01:12:42] IN ASSISTING US IN TRYING TO GET THIS
[01:12:44] RIGHT. NOW LET ME TOUCH ON A FEW POINTS
[01:12:47] IN THE NEW PROGRAM AND THE CHALLENGES
[01:12:49] THAT WE FACE. SO CANDIDLY, THERE IS NO
[01:12:52] SIMPLE SOLUTION OR CLEAR PREFERENCE FOR
[01:12:55] ONE TYPE OF PROGRAM. IT TAKES
[01:12:57] COLLABORATION AND UNDERSTANDING THAT
[01:12:59] NOT ALL PARTIES WILL AGREE ON A SINGLE
[01:13:01] DIRECTION OR A SINGLE SOLUTION. WE'LL
[01:13:04] WORK WITH YOU, YOUR PREDECESSORS, THE
[01:13:06] DRIVERS, OPERATORS AND MANY OF US TO
[01:13:09] DEVELOP BOTH THE PILOT PROGRAM AND THE
[01:13:11] DIRECTION OF THIS NEW PROGRAM. NOT EVERY
[01:13:14] ISSUE IS RESOLVED, EVEN AS WE HAVE
[01:13:16] WORKED HARD TO BALANCE THE NEEDS AND THE
[01:13:18] GUIDING PRINCIPLES ON THE ON DEMAND
[01:13:20] SERVICE AT SEA. THE TEAM WILL GO INTO
[01:13:23] THE DETAILS IN A FEW MINUTES. BUT I

[01:13:25] FIRST WANT TO EXPRESS MY APPRECIATION
[01:13:27] FOR THE HARD WORK OF THE TEAM,
[01:13:29] INCLUDING OUR CONSULTANTS AND OF COURSE
[01:13:31] THE DRIVERS AND OPERATORS, SOME OF WHO
[01:13:33] ARE HERE TODAY, WHO HAVE PARTICIPATED IN
[01:13:35] THE PILOT PROGRAM AND PROVIDED FEEDBACK
[01:13:38] TO US OVER THE THREE YEARS OF THE PILOT.
[01:13:41] AND I ALSO WOULD LIKE TO EXPRESS MY
[01:13:42] APPRECIATION TO THE VOLUNTARY
[01:13:44] ORGANIZATION, WHICH WAS A NEW ROLE
[01:13:46] CREATED FOR THE PILOT AND WHICH WILL
[01:13:49] CONTINUE IN THE NEW PROGRAM. THE NEW
[01:13:51] PROGRAM, AS STEVE SAID, IT CLOSELY
[01:13:53] FOLLOWS ELEMENTS OF THE PILOT PROGRAM,
[01:13:56] CREDIT TO THE STAFF AND CONSULTANT, AND
[01:13:58] TEAM WORK, GREAT WORK TO DEVELOP THESE
[01:14:02] ELEMENTS, WHICH ARE DEVELOPED THROUGH
[01:14:03] EXTENSIVE OUTREACH WITH DRIVERS AND
[01:14:06] OPERATORS. AS I NOTED, THIS IS A DYNAMIC
[01:14:09] INDUSTRY AND THE THREE YEAR PROGRAM WILL
[01:14:12] GIVE US FLEXIBILITY AS THE MARKET
[01:14:13] CHANGES OR REGULATION CHANGES. AND WHILE
[01:14:16] THE PROGRAM IS UNDERWAY, WE WILL
[01:14:17] CONTINUE TO LOOK AT NEW TECHNOLOGIES AND
[01:14:20] OPERATIONAL EFFICIENCIES THAT CAN
[01:14:22] IMPROVE THE UNDERMAN SYSTEM FOR BOTH
[01:14:25] TRAVELERS AND OPERATORS, INCLUDING
[01:14:27] LOWERING COSTS OVER TIME. WITH THAT
[01:14:30] SAID, I'LL TURN OVER TO JEFF WOLF WHO
[01:14:32] WILL WALK US THROUGH THE BRIEFING.
[01:14:34] JEFF? GREAT. THANK YOU, LANCE. I
[01:14:37] APPRECIATE THOSE COMMENTS AND ALSO WANT
[01:14:39] TO SAY THANK YOU TO YOU FOR YOUR SUPPORT
[01:14:40] IN THIS PROCESS AS WELL. GOOD AFTERNOON.
[01:14:43] COMMISSION PRESIDENT CALKINS.
[01:14:44] COMMISSIONERS. EXECUTIVE DIRECTOR METRUCK.
[01:14:47] MY NAME IS JEFF WOLF, SENIOR MANAGER OF
[01:14:49] AVIATION BUSINESS DEVELOPMENT WITHIN OUR
[01:14:51] COMMERCIAL MANAGEMENT TEAM AT THE
[01:14:52] AIRPORT. MY TEAM IS RESPONSIBLE FOR
[01:14:55] OVERSIGHT OF THE GROUND TRANSPORTATION
[01:14:57] ARRANGEMENTS AND AGREEMENTS WE HAVE IN
[01:14:58] PLACE, INCLUDING THE ON DEMAND TAXI
[01:15:00] SYSTEM. WE WORK VERY CLOSELY WITH OUR
[01:15:03] AIRPORT OPERATIONS DEPARTMENT, WHO
[01:15:06] OVERSEES THE ACTUAL ON THE GROUND
[01:15:08] OPERATION OF THE SYSTEM.
[01:15:11] TODAY WE'RE GOING TO BE BRIEFING YOU ON
[01:15:13] THE ON DEMAND SYSTEM. SO FIRST OF ALL,
[01:15:15] I WANTED TO MAKE A QUICK NOTE THAT FOR
[01:15:18] THE PURPOSES OF THIS BRIEFING, I'M GOING
[01:15:19] TO REFER TO IT AS EITHER TAXI OR ON
[01:15:21] DEMAND, JUST FOR SIMPLICITY OF
[01:15:23] EXPLAINING THE SYSTEM. AND BEFORE I
[01:15:26] BEGIN, I'D LIKE TO ALSO THANK THE
[01:15:28] DRIVERS THAT ARE HERE TODAY, THE
[01:15:30] OPERATORS. THE INPUT AND
[01:15:33] PARTICIPATION THAT WE'VE HAD IN THIS
[01:15:35] PROCESS HAS BEEN PHENOMENAL. ALSO WANT
[01:15:38] TO THANK JOSHUA WELTER WITH TEAMSTERS
[01:15:41] 117, THE VOLUNTARY ORGANIZATION, FOR
[01:15:43] THEIR PARTICIPATION AS WELL. ALSO,
[01:15:47] I'D LIKE TO INTRODUCE MY COLLEAGUE

[01:15:49] SITTING NEXT TO ME, CHARLOTTE SKAGGS,
[01:15:51] ALONG WITH HER COLLEAGUE, WHO I ALSO
[01:15:53] BELIEVE IS IN THE AUDIENCE HERE, TAYLOR
[01:15:55] HODGES. THANK YOU, TAYLOR. THEY WERE
[01:15:57] BOTH PART OF THE MALL FOSTER AND ALONGI
[01:15:59] TEAM, WHICH I THINK CHARLOTTE HAS MOVED ON
[01:16:01] TO A NEW POSITION NOW, BUT THEY HAVE
[01:16:04] BEEN INSTRUMENTAL IN TERMS OF THE
[01:16:06] OUTREACH PROCESS THAT WE'VE HAD. SO JUST
[01:16:08] WANT TO THANK CHARLOTTE AND TAYLOR. BUT
[01:16:10] ALSO WE'RE GOING TO HAND IT OVER AND
[01:16:11] HEAR FROM CHARLOTTE WHEN WE GET TO THAT
[01:16:14] POINT IN THE PRESENTATION. SO THANK YOU
[01:16:15] FOR JOINING US, CHARLOTTE. WITH THAT,
[01:16:19] WE'LL GO AHEAD AND JUMP INTO THE
[01:16:21] BRIEFING. SO, NEXT SLIDE, PLEASE.
[01:16:31] OKAY, SO HERE IS AN AGENDA FOR TODAY'S
[01:16:33] BRIEFING. WHAT WE'LL DO IS WE'LL TALK
[01:16:35] THROUGH A QUICK HISTORY OF THE ON DEMAND
[01:16:37] SERVICES AT THE PORT, INCLUDING SOME
[01:16:40] RATHER IMPORTANT CHANGES THAT HAVE
[01:16:42] OCCURRED OVER THE PAST FIVE TO TEN YEARS
[01:16:43] THAT LANCE ALLUDED TO. WE'LL THEN GET
[01:16:46] INTO THE PILOT PROGRAM, WHICH WE ARE
[01:16:48] CURRENTLY IN TODAY. AND PART OF THAT
[01:16:51] PILOT PROGRAM INCLUDES THE STAKEHOLDER
[01:16:53] OUTREACH. SO WE'LL HEAR ABOUT THAT
[01:16:54] EFFORT AND THEN WE'LL LEAD INTO THE POST
[01:16:57] PILOT PROGRAM RECOMMENDATION AND THEN
[01:17:00] FINISH UP TODAY'S BRIEFING WITH NEXT
[01:17:02] STEPS. SO, NEXT SLIDE,
[01:17:05] PLEASE.
[01:17:09] SO, STARTING WITH A BRIEF HISTORY, THIS
[01:17:12] MATRIX SHOWS YOU THE AGREEMENTS THAT
[01:17:16] WE'VE HAD IN PLACE DATING BACK TO 1989
[01:17:18] FOR ON DEMAND SERVICES AT THE AIRPORT.
[01:17:22] WHY 1989? WHY IS THAT DATE ON THERE?
[01:17:24] SO, UP UNTIL THAT POINT, WE HAD WHAT
[01:17:27] MIGHT BE CLASSIFIED AS AN OPEN TAXI
[01:17:29] SYSTEM AT THE AIRPORT. IN ESSENCE, ANY
[01:17:31] OPERATOR THAT WAS LICENSED, PROPERLY
[01:17:33] LICENSED WITHIN KING COUNTY, COULD
[01:17:35] PROVIDE ACCESS TO THE PORT. AS THE
[01:17:38] AIRPORT WAS GROWING, WE NEEDED SOME MORE
[01:17:40] OVERSIGHT, SOME ADDITIONAL OVERSIGHT AND
[01:17:42] REGULATION OF THE SYSTEM. SO WE
[01:17:44] APPROACHED THE OWNERS AND ASKED THEM TO
[01:17:46] AFFILIATE AND ASSOCIATE, AND THEY FORMED
[01:17:48] SEATTLE TACOMA INTERNATIONAL TAXI
[01:17:50] ASSOCIATION, OR STITA FOR SHORT.
[01:17:53] WE ENTERED INTO AN AGREEMENT WITH STITA
[01:17:55] IN 1989 THAT LASTED FOR A COUPLE OF
[01:17:57] DECADES THROUGH 2009. WHY
[01:18:02] THAT DATE. SO YOU MAY RECALL, IN THE
[01:18:04] 2008 2009 TIME FRAME, THERE WAS A STATE
[01:18:07] AUDIT THAT OCCURRED. THE STATE AUDITOR
[01:18:09] IDENTIFIED VARIOUS AGREEMENTS ACROSS THE
[01:18:11] PORT OF SEATTLE, INCLUDING THE ON DEMAND
[01:18:13] CONTRACT THAT COULD POTENTIALLY BE PUT
[01:18:16] OUT FOR A COMPETITIVE BID. SO WE DID
[01:18:18] THAT. WE PUT IT OUT FOR BID IN 2009
[01:18:21] THROUGH THAT PROCESS, SELECTED PUGET
[01:18:23] SOUND DISPATCH, OR YELLOW CAB, WHICH IS

[01:18:27] THE SECOND COMPANY LISTED THERE ON THE
[01:18:29] RIGHT HAND SIDE OF THE SCREEN, YOU CAN
[01:18:31] SEE VARIOUS STATS ASSOCIATED WITH EACH
[01:18:33] AGREEMENT IN TERMS OF VEHICLE COUNT OR
[01:18:36] THE FLEET SIZE, AS WELL AS TRIPS PER
[01:18:39] YEAR. AND ONE INTERESTING NOTE HERE IS
[01:18:42] WITH THE YELLOW CAB CONTRACT, WE DID
[01:18:44] REACH OUR PEAK IN TERMS OF ON- PICKUP
[01:18:49] TRIPS IN 2015 OF JUST SHY OF A MILLION
[01:18:53] TRIPS PER YEAR, WITH MAJOR CHANGES THAT
[01:18:57] NOW OCCURRED. WE'LL GET INTO THAT IN
[01:18:58] JUST A MOMENT. WITH THE NEXT SLIDE,
[01:19:00] YOU'LL SEE A STEADY DECLINE IN THOSE
[01:19:02] TRIPS. THOSE ARE ON DEMAND TRIPS.
[01:19:05] SO WE THEN PUT THE CONTRACT OUT FOR BID.
[01:19:07] AGAIN, IN THE 2010 TIME FRAME, SELECTED
[01:19:09] EAST SIDE FOR HIRE. THAT CONTRACT BEGAN,
[01:19:13] EXCUSE ME, IN THE 2015 TIME FRAME, WE
[01:19:15] SELECTED EAST SIDE FOR HIRE IN 2016.
[01:19:18] AGAIN, YOU SEE SOME STATS ASSOCIATED
[01:19:20] WITH THAT CONTRACT. BUT ALSO OF NOTE,
[01:19:23] YOU CAN SEE ON THE FAR RIGHT THE DECLINE
[01:19:25] OF JUST ABOUT THREE QUARTERS OF A
[01:19:27] MILLION TRIPS IN 2017. AND THEN
[01:19:30] FINALLY, AT LEAST LISTED ON THIS WITH
[01:19:32] THE HISTORY, IS THE TRANSITION TO THE
[01:19:33] PILOT PROGRAM. AND WE'LL GO INTO SOME
[01:19:35] DETAIL OF WHAT THE PILOT PROGRAM
[01:19:37] INCLUDED OR INCLUDES TODAY,
[01:19:40] AND THE REASONS WHY WE TRANSITIONED INTO
[01:19:42] THE PILOT. SO, NEXT SLIDE, PLEASE.
[01:19:51] SO WE MENTIONED SOME CHANGES IN THE
[01:19:53] INDUSTRY. SO WHAT THIS SLIDE DOES IS
[01:19:56] TRIES TO HIGHLIGHT SOME OF THOSE AND
[01:19:57] THEN WHAT ACTIONS WE, THE PORT OF
[01:19:59] SEATTLE, TOOK IN RESPONSE. THE FIRST ONE
[01:20:03] WE'RE ALL PROBABLY VERY FAMILIAR WITH,
[01:20:05] IF YOU DON'T ALREADY HAVE A SMARTPHONE,
[01:20:07] AT LEAST YOU'RE PROBABLY AWARE OF THE
[01:20:09] INNOVATIVE TECHNOLOGY THAT CAME WITH
[01:20:11] SMARTPHONES, INCLUDING THE DEVELOPMENT
[01:20:14] OF RIDESHARE APPLICATIONS. SO THIS IS
[01:20:16] THE LIKES OF UBER, LYFT, WINGS, AND
[01:20:18] OTHER COMPANIES. THIS PROVED TO BE A
[01:20:20] SIGNIFICANT, I'LL CALL IT DISRUPTOR TO
[01:20:23] THE ON DEMAND INDUSTRY. THE CUSTOMERS
[01:20:26] THAT TRADITIONALLY HAD BEEN WHAT WE CALL
[01:20:28] ON DEMAND, OR JUST WALK OUT TO GET A
[01:20:30] TAXI, NOW HAD ANOTHER OPTION, AND HAVE
[01:20:32] ANOTHER OPTION IN TERMS OF PROCURING THE
[01:20:34] RIDE VIA THEIR SMARTPHONE. SO THIS
[01:20:37] PROVED TO BE QUITE A GAME CHANGER IN
[01:20:40] TERMS OF THE DECLINE IN TRIPS, AS WE SAW
[01:20:43] IN THE TRIP COUNTS IN THE PREVIOUS
[01:20:44] SLIDE, AS WELL AS THE PROLIFERATION OF
[01:20:48] TNCS, AS ARE CALLED TRANSPORTATION
[01:20:50] NETWORK COMPANIES. THE SECOND ITEM
[01:20:52] THAT'S LISTED HERE IS I'VE GOT KING
[01:20:54] COUNTY AND CITY OF SEATTLE REGULATIONS.
[01:20:56] WE ACTUALLY LIVE IN A UNIQUE PORTION OF
[01:20:59] THE COUNTRY FOR MANY REASONS, BUT ONE
[01:21:02] BEING THE DIFFERENCE BETWEEN THE FORMAL
[01:21:05] DIFFERENCE BETWEEN A TAXI CAB AND A FLAT

[01:21:06] RATE FOR HIRE, WHICH ARE DEFINED
[01:21:08] DIFFERENTLY IN THE COUNTY AND THE CITY
[01:21:10] CODES. A TAXICAB IS A SINGLE COLOR
[01:21:14] VEHICLE WITH A METER THAT'S IN THE
[01:21:16] VEHICLE THAT DETERMINES THE PASSENGER'S
[01:21:17] FARE. A FLAT RATE FOR HIRE IS TWO OR
[01:21:20] MORE COLORS AND DOES NOT HAVE A METER IN
[01:21:23] THE VEHICLE. THE FARE IS SET AS A
[01:21:26] PREDEFINED RATE WITH THE CUSTOMER. THEN
[01:21:29] THEY ACCEPT THAT RATE UPON GETTING IN
[01:21:31] THE VEHICLE. SO WHY DO WE HAVE THIS UP
[01:21:34] HERE? WELL, IT'S PROVEN TO BE A
[01:21:36] CHALLENGE IN TERMS OF THE DIFFERENCES
[01:21:38] BETWEEN THE TWO TYPES, MOST NOTABLY ON
[01:21:40] THE FARES. SO IN FACT, THERE CAN BE
[01:21:43] CUSTOMERS THAT MAY GO TO A SIMILAR
[01:21:45] DESTINATION THAT ARE CHARGED DIFFERENT
[01:21:46] AMOUNTS IF YOU TAKE A TAXI CAB OR YOU
[01:21:48] TAKE A FLAT RATE FOR HIRE. SO THIS
[01:21:50] CERTAINLY HAS POSED CHALLENGES, JUST
[01:21:52] INDUSTRY-WIDE, BUT ALSO FOR THE AIRPORT,
[01:21:54] FOR US IN DEVELOPING A PROGRAM THAT
[01:21:56] ACCOMMODATES BOTH. SO WHAT
[01:22:00] HAVE WE DONE IN TERMS OF IN RESPONSE TO
[01:22:02] THIS? AS I NOTED, THERE HAS BEEN A
[01:22:05] TREND AWAY FROM A SINGLE CONCESSION
[01:22:09] AGREEMENT TO NEW STYLE OF AGREEMENT
[01:22:11] THROUGH THE PILOT PROGRAM, WHICH WE'LL
[01:22:13] TALK ABOUT IN MORE DETAIL. BUT I WANTED
[01:22:16] TO MAKE SURE TO HIGHLIGHT SOME STEPS
[01:22:18] THAT WE TOOK IN BETWEEN. SO AT THE END
[01:22:19] OF OUR EAST SIDE FOR HIRE
[01:22:21] AND 2018, THE COMMISSION ACTUALLY
[01:22:24] APPROVED RELIEF EFFORTS BECAUSE OF WHAT
[01:22:27] WE WERE SEEING IN TERMS OF THE DECLINE
[01:22:28] IN THE BUSINESS. SO THE FIRST WAS IN
[01:22:31] 2017, AND THE COMMISSION APPROVED IT
[01:22:34] THEN. SO AT THE TIME, WHAT WE CALL THE
[01:22:36] PER TRIP FEE, OR THE FEE THAT THE DRIVER
[01:22:38] NAYS TO THE PORT OF SEATTLE WAS SET TO
[01:22:41] ACTUALLY INCREASE FROM SEVEN DOLLARS TO
[01:22:42] SEVEN DOLLARS FIFTY CENTS. BUT THE
[01:22:44] COMMISSION APPROVED A REDUCTION IN THAT
[01:22:46] TO \$6. THE COMMISSIONER ALSO APPROVED
[01:22:50] A RELAXING OF VEHICLE ENVIRONMENTAL
[01:22:54] STANDARDS. SO THERE WAS A REQUEST BY
[01:22:57] DRIVERS TO ALLOW FOR PRIUS V VEHICLES,
[01:22:59] WHICH ARE ACTUALLY JUST BELOW OUR 45
[01:23:02] MILES PER GALLON STANDARD THAT WE HAVE.
[01:23:04] SO THAT WAS APPROVED AS WELL. AND THEN
[01:23:07] 2018 WAS A SECOND ROUND OF RELIEF
[01:23:09] BECAUSE OF THE CHANGES THAT WERE
[01:23:10] OCCURRING IN THE INDUSTRY. AND THIS WAS
[01:23:14] THE PORT TAKING ON THE ADOPTION OR
[01:23:16] ADOPTING THE OR TAKING ON WHAT WE CALL
[01:23:20] CURBSIDE MANAGEMENT DUTIES. AND THESE
[01:23:21] ARE REALLY THE BONES OF THE OPERATION.
[01:23:24] IT'S THE INDIVIDUALS THAT OVERSEE THE
[01:23:27] OPERATION ON THE CURB AND AT OUR STAGING
[01:23:30] LOT. SO IN 2018, THE COMMISSIONER
[01:23:33] APPROVED THAT WE WOULD TAKE ON OVERSIGHT
[01:23:35] OF THE AGREEMENT AS WELL AS PAY FOR THE
[01:23:37] COST OF THAT AGREEMENT. NEXT SLIDE,

[01:23:40] PLEASE.
[01:23:45] SO THAT LEADS US INTO WHERE WE ARE TODAY
[01:23:48] IN TERMS OF THE PILOT PROGRAM.
[01:23:51] BECAUSE OF THE CHANGES THAT WERE
[01:23:52] OCCURRING AND THEN THE RELIEF THAT WAS
[01:23:54] GRANTED, WE COLLECTIVELY REALIZED
[01:23:57] THAT WE NEEDED TO MOVE IN A NEW
[01:23:59] DIRECTION. SO ON THE LEFT HAND SIDE OF
[01:24:01] THE SCREEN, YOU'LL SEE A SLIDE. THAT WAS
[01:24:03] PART OF AN EFFORT THAT WAS UNDERWAY AT
[01:24:06] THE TIME, CONTINUES TO BE UNDERWAY AT
[01:24:09] THE AIRPORT. IT'S CALLED THE GROUND
[01:24:10] TRANSPORTATION ACCESS PLAN OR GTAP. AND
[01:24:13] WHY DO I HAVE THIS UP HERE? THE REASON
[01:24:15] THIS IS UP HERE IS BECAUSE ON THE LEFT
[01:24:16] OF THAT YOU CAN SEE WHAT WAS ESTABLISHED
[01:24:18] THROUGH THE COMMISSION APPROVED
[01:24:20] RESOLUTION 37 59 OF THE GUIDING
[01:24:22] PRINCIPLES. SO THOSE ARE REDUCED
[01:24:24] ENVIRONMENTAL IMPACT AND ROADWAY
[01:24:26] CONGESTION, SUPPORTING CUSTOMER CHOICE,
[01:24:29] SUPPORTING EQUITY ISSUES, AS WELL AS
[01:24:32] GENERATION OF REVENUE FOR A SUSTAINABLE
[01:24:34] AIRPORT. SO WITH ADOPTION OF THAT
[01:24:37] RESOLUTION, THAT THOSE GUIDING
[01:24:39] PRINCIPLES HAVE BEEN THE FOUNDATION FOR
[01:24:41] WHAT LED US INTO EVALUATING A PILOT
[01:24:43] PROGRAM AS WELL AS THE FOUNDATION FOR
[01:24:47] WHERE WE'RE GOING NEXT. SO IT'S
[01:24:48] IMPORTANT TO UNDERSTAND THOSE GUIDING
[01:24:50] PRINCIPLES. ON THE RIGHT HAND SIDE OF
[01:24:52] THE SCREEN, YOU SEE THEN THE MOTION THAT
[01:24:55] WAS ADOPTED BY COMMISSIONER IN 2019 THAT
[01:24:58] ESTABLISHED THE PILOT PROGRAM. AND WE'LL
[01:25:01] QUICKLY WALK THROUGH THE BULLET POINTS
[01:25:03] TO MAKE SURE UNDERSTAND WHAT THOSE
[01:25:05] COMPONENTS ARE. SO AGAIN, ONE OF THE
[01:25:08] MAJOR SHIFTS AT THE TIME WAS A
[01:25:09] TRANSITION AWAY FROM A SINGLE CONCESSION
[01:25:11] AGREEMENT TO NOW DIRECT OPERATING
[01:25:13] AGREEMENTS WITH OWNER-OPERATORS. SO
[01:25:16] TRANSITION FROM ONE AGREEMENT TO NOW
[01:25:18] APPROXIMATELY 409 AGREEMENTS THAT
[01:25:21] ARE IN PLACE. AND WITH THAT WAS ALSO
[01:25:23] DIRECT PAYMENT OF THE PICKUP FEE THAT WE
[01:25:26] HAVE IN PLACE. SO INSTEAD OF A PAYMENT
[01:25:27] TO A DISPATCH COMPANY AND THEN THEM
[01:25:30] REMITTING THAT TO THE PORT, NOW IT'S A
[01:25:32] DIRECT PAYMENT UPON PASSENGER PICKUP.
[01:25:35] ONE OF THE DEFINING FEATURES OF THE
[01:25:37] PILOT IS OPEN DISPATCH COMPANY
[01:25:39] AFFILIATION. SO IN PREVIOUS CONTRACTS,
[01:25:42] DRIVERS HAD TO BE AFFILIATED WITH THAT
[01:25:45] COMPANY THAT WE HAD A CONTRACT WITH,
[01:25:47] WHETHER THAT WAS STITA, YELLOW OR EAST
[01:25:49] SIDE FOR HIRE. BUT WITH THE PILOT
[01:25:51] PROGRAM, THEY CAN FREELY AFFILIATE,
[01:25:54] WHICH THEY DO. IF YOU GO AND OBSERVE THE
[01:25:57] OPERATION NOW ON THE THIRD FLOOR OF THE
[01:25:59] PARKING GARAGE OR 160TH LOT, YOU'LL SEE
[01:26:01] AN ARRAY OF COMPANIES REPRESENTED. AND
[01:26:05] THEN AS I MENTIONED, WE TOOK OVER THE
[01:26:07] MANAGEMENT AND PAYMENT FOR CURBSIDE

[01:26:09] MANAGEMENT SERVICES AS PART OF THE
[01:26:10] PILOT. AND THEN ANOTHER DEFINING FEATURE
[01:26:13] OF THE PROGRAM WAS THE RECOGNITION OF A
[01:26:16] VOLUNTARY ORGANIZATION. SO WHAT WE SAID
[01:26:18] WAS IF THERE WAS AN ORGANIZATION THAT
[01:26:20] CAN DEMONSTRATE 60% PLUS SUPPORT FROM
[01:26:22] THE DRIVER COMMUNITY, WE WOULD FORMALLY
[01:26:25] RECOGNIZE THEM THROUGH AN AGREEMENT THAT
[01:26:26] WOULD ALLOW FOR FEEDBACK MECHANISMS.
[01:26:28] TEAMSTERS 117 WAS ABLE TO PROVIDE THAT
[01:26:31] SUPPORT, SHOW THAT SUPPORT. SO WE
[01:26:33] ENTERED INTO AN MOU WITH THEM THAT AGAIN
[01:26:35] ESTABLISHED A MONTHLY MEETING CADENCE
[01:26:37] THAT WE HAVE AS WELL AS OTHER FEEDBACK
[01:26:39] OPPORTUNITIES. AND THEN FINALLY, AS PART
[01:26:42] OF THE PILOT IS A QUARTERLY STAKEHOLDER
[01:26:44] OUTREACH PROCESS WHICH WE HAVE HELD
[01:26:46] EVERY QUARTER AS PART OF THE PILOT,
[01:26:47] ACTUALLY BEFORE THE PILOT PROGRAM.
[01:26:50] AND I'M GOING TO TURN IT OVER TO
[01:26:52] CHARLOTTE NOW, WHO WILL WALK YOU THROUGH
[01:26:54] MORE DETAILS AND INFORMATION ABOUT THAT
[01:26:56] OUTREACH EFFORT. SO CHARLOTTE'S, ALL
[01:26:57] YOURS. THANKS, JEFF. AND PRESIDENT
[01:27:00] CALKINS, MEMBERS OF THE COMMISSION. FOR
[01:27:01] THE RECORD, I'M CHARLOTTE SKAGGS, AND
[01:27:03] I'VE HAD THE PRIVILEGE AND OPPORTUNITY
[01:27:05] TO WORK DIRECTLY WITH THE DRIVERS THAT
[01:27:08] ARE HERE AND MANY OTHERS SINCE LATE
[01:27:11] 2018. SO NEXT SLIDE,
[01:27:14] PLEASE.
[01:27:17] SO, AS JEFF REFERENCED AND AS I JUST
[01:27:21] SAID, WE BEGAN MEETING WITH DRIVERS I
[01:27:24] DID IN LATE 2018, PRIOR TO THE ADOPTION
[01:27:27] AND IMPLEMENTATION OF THE PILOT PROGRAM.
[01:27:29] SO THOSE FIRST MEETINGS WERE REALLY
[01:27:32] DESIGNED TO HEAR FROM DRIVERS WHAT THEY
[01:27:35] WANTED TO SEE IN A PILOT PROGRAM, KIND
[01:27:38] OF HASH OUT A LITTLE BIT HOW THINGS
[01:27:40] WOULD WORK, WHAT ARE THINGS LIKE ON THE
[01:27:42] GROUND, HOW MIGHT WE BE ABLE TO MEET
[01:27:44] THESE NEEDS? AFTER THE PILOT PROGRAM WAS
[01:27:48] ADOPTED BY THE COMMISSION,
[01:27:51] THEN WE TURN TO HOW'S IT WORKING,
[01:27:55] KIND OF WHAT ARE THE NUTS AND BOLTS?
[01:27:56] AND THERE ARE TWO COMPONENTS TO THE WORK
[01:27:59] THAT I'VE BEEN DOING ON BEHALF OF THE
[01:28:00] PORT. THE FIRST IS WE MEET QUARTERLY
[01:28:03] WITH THE DRIVERS.
[01:28:07] WE PREFER TO DO THOSE IN PERSON DURING
[01:28:09] THE PANDEMIC. WE OBVIOUSLY WEREN'T ABLE
[01:28:11] TO, SO WE MET VIA ZOOM. MOST RECENTLY,
[01:28:14] WE'VE BEEN MEETING IN PERSON AT THE
[01:28:16] 160TH LOT, WHICH I THINK EVERYONE AGREES
[01:28:19] IS SORT OF THE BEST PLACE. IT'S MORE
[01:28:21] CONVENIENT FOR THE DRIVERS, AND WE'RE
[01:28:22] ABLE TO DO A LITTLE MORE ONE TO
[01:28:26] ONE OUTREACH. I WANT TO NOTE ONE ERROR
[01:28:28] IN THIS SLIDE BEFORE YOU.
[01:28:31] WE'VE ACTUALLY HAD 15 OUTREACH SESSIONS
[01:28:34] AND TEN IN PERSON. WE PREPARED THIS
[01:28:37] SLIDE PRIOR TO THIS SNOWSTORM THAT
[01:28:39] HAPPENED RIGHT AT THE BEGINNING OF

[01:28:41] DECEMBER. AND SO WE'LL BE HOLDING THOSE
[01:28:43] NEXT MEETINGS IN EARLY JANUARY. SO I
[01:28:46] JUST WANT TO BE SURE I CORRECT THOSE
[01:28:48] NUMBERS. SO ONE
[01:28:51] OF THE GOALS OF THIS IS TO HEAR DIRECTLY
[01:28:54] FROM THE DRIVERS, ALL OF THE DRIVERS,
[01:28:56] BOTH THOSE REPRESENTED BY THE VOLUNTARY
[01:28:58] ORGANIZATION AND THOSE WHO ARE NOT. WE
[01:29:02] ALSO MEET MONTHLY, AS JEFF REFERENCED,
[01:29:04] WITH THE VOLUNTARY ORGANIZATION, TO HEAR
[01:29:06] SPECIFICALLY IF THERE ARE OPERATIONAL
[01:29:09] CONCERNS, THINGS THAT THEY BELIEVE THE
[01:29:12] PORT REALLY NEEDS TO TAKE ACTION ON.
[01:29:15] WE'VE HAD CONVERSATIONS RANGING FROM
[01:29:18] FRUSTRATIONS WITH DRIVERS ABOUT THE
[01:29:21] CURBSIDE MANAGER ALL THE WAY TO HOW
[01:29:27] THE STAGING AREA IS GOING, NEEDING TO
[01:29:31] UNDERSTAND- WHEN THERE'S CONSTRUCTION
[01:29:32] HAPPENING IN THE GARAGE, WHAT THAT
[01:29:33] MEANS OPERATIONALLY, IT'S REALLY SPAN
[01:29:36] THE GAMUT. SO I WANT TO JUST SAY THAT I
[01:29:40] REALLY HAVE ENJOYED AND CONTINUED TO
[01:29:42] ENJOY MEETING AND WORKING WITH THE
[01:29:44] DRIVERS. YOU'VE MET MANY OF THEM.
[01:29:46] YOU'VE HEARD THEM TODAY. THEY ARE AN
[01:29:49] ENGAGED AND INSIGHTFUL GROUP
[01:29:52] WHO ARE VERY GOOD AT WHAT THEY DO.
[01:29:54] THEY'RE SKILLED PROFESSIONALS, AND
[01:29:56] BECAUSE OF THAT, THEY BRING A
[01:29:57] PERSPECTIVE THAT CERTAINLY I WOULDN'T
[01:30:00] HAVE AS SOMEONE WHO ISN'T AN OPERATOR.
[01:30:03] AND I WILL SAY IT'S A LARGE GROUP, 409
[01:30:06] PEOPLE, WHICH MEANS NOT EVERYBODY AGREES
[01:30:09] ON HOW TO HANDLE CERTAIN CONTENTIOUS
[01:30:11] ISSUES. THERE ARE ISSUES IN THE TAXI
[01:30:13] INDUSTRY, SUCH AS SHORT TRIPS, WHICH ARE
[01:30:16] SHARED ACROSS THE COUNTRY, WHEREVER
[01:30:18] TAXIS OPERATE, AT AN AIRPORT IN
[01:30:22] PARTICULAR. WE UNDERSTAND THAT THAT'S
[01:30:24] BEEN A FRUSTRATION. THAT'S A FRUSTRATION
[01:30:26] I KNOW I'VE HEARD ABOUT SINCE MY VERY
[01:30:28] FIRST MEETING IN 2018. AND IT GOES BACK
[01:30:31] FOREVER FROM WHAT I'VE HEARD FROM
[01:30:33] DRIVERS. SO I WANT TO NOTE THAT THERE
[01:30:36] ARE SOME ISSUES WHERE WE DIDN'T REALLY
[01:30:38] HAVE CONSENSUS ON WHAT DRIVERS THOUGHT
[01:30:40] WAS THE RIGHT PATH FORWARD. SOME SAID
[01:30:43] MINIMUM FARE, SOME SUPPORTED PASSING
[01:30:47] ALONG THE SURCHARGE TO THEIR PASSENGERS.
[01:30:49] BUT THROUGH IT ALL, WE'VE HAD REALLY
[01:30:51] HELPFUL CONVERSATIONS AND BEEN ABLE
[01:30:55] TO UNDERSTAND, I THINK, AND EVEN WHEN WE
[01:30:58] DISAGREE, CONTINUE TO HEAR HOW BEST TO
[01:31:01] SERVE PASSENGERS AT SEATAC AIRPORT.
[01:31:04] YOU CAN SEE IN FRONT OF YOU SEVERAL OF
[01:31:07] SORT OF WHAT I WOULD CALL THE THEMES
[01:31:08] THAT WE'VE HEARD FROM DRIVERS OVER THE
[01:31:10] LAST FEW YEARS. OF COURSE, AS I
[01:31:13] MENTIONED, CONCERN OVER SHORT TRIPS AND
[01:31:15] THE SURCHARGE THAT'S, AS I SAID, ONE
[01:31:18] THAT SEEMS TO BE ENDEMIC TO THE TAXI
[01:31:21] INDUSTRY. WE HAVE HEARD FROM DRIVERS WHO
[01:31:24] ARE INTERESTED IN IMPLEMENTING A MINIMUM

[01:31:26] THERE. WE ALSO HEARD CONSISTENTLY THAT
[01:31:29] OPERATORS REALLY APPRECIATE THE
[01:31:31] OPPORTUNITY TO AFFILIATE WITH THEIR OWN
[01:31:32] DISPATCH COMPANY. SO THAT IS A COMPONENT
[01:31:35] THAT WILL BE IN THE PROGRAM THAT JEFF IS
[01:31:38] GOING TO DESCRIBE TO YOU. DESIRE TO
[01:31:40] MAINTAIN THE EXISTING FLEET SIZE, ALLOW
[01:31:44] THE ABILITY TO TRANSFER THEIR AGREEMENT
[01:31:46] TO OTHERS. THAT'S ONE THAT'S BEEN A
[01:31:47] LITTLE CHALLENGING DURING THE PILOT
[01:31:49] PROGRAM. WE'RE HAPPY TO OFFER SOMETHING
[01:31:51] TO MOVE FORWARD ON THAT. THEY ASKED THAT
[01:31:54] THE PORT CONTINUE TO OVERSEE CURBSIDE
[01:31:56] MANAGEMENT. THEY WANTED TO CONTINUE THE
[01:31:59] TRIP FEE PAYMENT DIRECTLY TO THE PORT
[01:32:01] AND THE WHAT WE CALL THE PAY AS YOU GO
[01:32:03] SYSTEM. CONCERNS ABOUT THE FAIR
[01:32:05] DIFFERENCE BETWEEN METERED CABS AND FLAT
[01:32:07] RATE, AS JEFF DESCRIBED, REQUEST TO JUST
[01:32:11] CONTINUE THE WORK AND COORDINATION
[01:32:12] THAT'S HAPPENING WITH THE VOLUNTARY
[01:32:14] ORGANIZATION, AND THEN CONCERNS RELATED
[01:32:16] TO THE IMPLEMENTATION OF A VIRTUAL
[01:32:18] QUEUE. SO I WANT TO JUST TAKE ONE MOMENT
[01:32:22] ON THE ISSUE OF VIRTUAL QUEUE. ONE OF
[01:32:24] THE THINGS THAT WHEN WE FIRST BEGAN
[01:32:26] TALKING ABOUT THIS WITH DRIVERS AND
[01:32:27] THERE WAS CLEAR CONCERN ABOUT WHAT THAT
[01:32:30] WOULD LOOK LIKE AND HOW IT WOULD
[01:32:31] OPERATE, ONE OF THE THINGS THAT I ASKED
[01:32:33] OF THE DRIVERS IS, COULD WE SAY IN THE
[01:32:36] FUTURE AND I THINK WE'RE PLANNING FOR Q
[01:32:38] ONE OR Q TWO OF 2023
[01:32:42] TO JUST REALLY HAVE A MORE FOCUSED
[01:32:45] DISCUSSION AROUND WHAT ARE THEIR
[01:32:47] CONCERNS, HOW MIGHT IT WORK? WE
[01:32:51] UNDERSTAND FROM KING COUNTY THAT THIS IS
[01:32:53] REALLY THE DIRECTION OF ON DEMAND
[01:32:55] TRANSPORTATION AND SO UNDERSTAND THEIR
[01:32:58] CONCERNS. AND AS SOME OF THE SPEAKERS
[01:33:00] SAID, THEY UNDERSTAND WHAT
[01:33:04] IS PROBLEMATIC FAR MORE THAN I DO. SO I
[01:33:06] JUST WANTED TO SAY THAT THAT WE WOULD
[01:33:08] LIKE TO MEET WITH THEM. AND THAT'S BEEN
[01:33:10] OUR PLAN TO MOVE FORWARD AND HAVE A MORE
[01:33:12] DIRECT CONVERSATION ABOUT THAT. I THINK
[01:33:16] I'LL JUST END BY SAYING TAYLOR AND I,
[01:33:18] AGAIN HAVE REALLY APPRECIATED THE
[01:33:20] OPPORTUNITY TO CONTINUE THIS WORK WITH
[01:33:22] THE PORT AND GRATEFUL TO BE HERE TODAY.
[01:33:24] AND JEFF, I'LL HAND IT BACK TO YOU.
[01:33:26] GREAT. THANK YOU, CHARLOTTE AND THANK
[01:33:28] YOU, TAYLOR. I APPRECIATE THOSE
[01:33:29] COMMENTS. BEFORE MOVING ON FROM THIS
[01:33:32] SLIDE, COMMISSIONERS, I'D LIKE TO ALSO
[01:33:35] HIGHLIGHT THAT IN ADDITION TO THE
[01:33:37] STAKEHOLDER OUTREACH, WE ALSO DID OR WE
[01:33:40] HIRED A THIRD PARTY CONSULTANT THIS YEAR
[01:33:42] TO LOOK AT INDUSTRY BEST PRACTICES TO
[01:33:44] SUPPLEMENT THE WORK THAT WE DID WITH THE
[01:33:45] OUTREACH. AND I JUST WANT TO NOTE ONE
[01:33:48] MAJOR OBSERVATION OF MANY THAT CAME OUT,
[01:33:51] BUT ONE THAT WAS VERY IMPORTANT IS WITH

[01:33:54] THE ONGOING COMPETITIVE FORCES IN THE ON
[01:33:58] DEMAND INDUSTRY, ESPECIALLY AS WE TALKED
[01:33:59] ABOUT EVEN HERE TODAY WITH TNCS AND
[01:34:01] OTHERS, THERE'S REALLY THIS TWO PRONGED
[01:34:05] ISSUE GOING ON. ONE IS THE OPPORTUNITY
[01:34:08] FOR REVENUE PRODUCING TRIPS HAS BEEN
[01:34:09] DECLINING, AND WE SEE THAT THROUGH THE
[01:34:11] NUMBERS, EVEN AT THE AIRPORT. ON THE
[01:34:13] FLIP SIDE, THE COSTS OF OPERATING A TAXI
[01:34:15] HAVE GONE UP. SO YOU CAN THINK OF JUST
[01:34:18] THE VEHICLE COST ITSELF, INSURANCE,
[01:34:20] GAS, OTHER INFLATIONARY EFFECTS. YOU
[01:34:23] HAVE REVENUE OPPORTUNITIES GOING DOWN,
[01:34:25] COSTS GOING UP. IT'S BECOMING
[01:34:26] INCREASINGLY CHALLENGING IN THIS
[01:34:27] INDUSTRY. THE OBSERVATION FROM THE
[01:34:29] CONSULTANT IS THAT THERE IS A TREND
[01:34:31] NATIONWIDE AS WELL AS AT AIRPORTS, AND
[01:34:33] WE'VE SEEN IT AS WELL AS A MOVE AWAY
[01:34:35] FROM CONTRACTS THAT ARE REVENUE
[01:34:37] PRODUCING LIKE WE'VE HAD IN THE PAST
[01:34:39] WITH OUR SINGLE CONCESSION AGREEMENTS TO
[01:34:41] THOSE WHERE THE AIRPORT IS SUPPORTING
[01:34:43] THE OPERATION TO A HIGHER DEGREE. SO
[01:34:45] THAT WAS A VERY INTERESTING OBSERVATION
[01:34:46] THAT CAME OUT OF THAT REPORT. SO I
[01:34:48] WANTED TO MAKE SURE TO SHARE THAT AS
[01:34:49] WELL. SO, NEXT SLIDE PLEASE.
[01:34:53] SO THAT MOVES US INTO WHERE WE'RE AT
[01:34:56] TODAY. SO WE ARE HERE TODAY TO RECOMMEND
[01:34:59] AND TALK ABOUT A POST PILOT PROGRAM.
[01:35:02] WE HAVE ALREADY LISTED OUT SOME OF THESE
[01:35:05] ELEMENTS YOU'VE HEARD FROM LANCE AND
[01:35:06] OTHERS. THIS CHART IS BROKEN INTO THREE
[01:35:09] MAIN PROGRAM AREAS, THE FIRST BEING THE
[01:35:12] PERMITTING AND THE COMPOSITION OF FLEET.
[01:35:14] SO WHAT WE'RE PROPOSING IS A THREE YEAR
[01:35:16] DIRECT RELATIONSHIP WITH THE CURRENT
[01:35:18] MEDALLION OWNERS THAT ARE IN THE FLEET.
[01:35:19] NOW, AGAIN, THIS WOULD BE FREE
[01:35:22] AFFILIATION WITH THE COMPANY AND
[01:35:23] DISPATCHER OF THEIR CHOICE. SO WHICHEVER
[01:35:25] COMPANY THEY CHOOSE TO AFFILIATE WITH,
[01:35:28] THEY CAN JUST LIKE IT IS TODAY, AND THEN
[01:35:30] WE HAVE A NO TRANSFERABILITY CLAUSE IN
[01:35:33] THE AGREEMENT. WHAT WE DON'T WANT TO DO
[01:35:35] IS CREATE A SECONDARY MARKET FOR THESE
[01:35:36] AGREEMENTS ONCE WE ESTABLISH THEM.
[01:35:39] THAT'S SIMILAR TO THE WAY IT IS TODAY.
[01:35:42] MANY OF THESE ELEMENTS ARE CONTINUATION
[01:35:44] OF WHERE WE'RE AT TODAY. THERE'S A
[01:35:46] COUPLE OF CHANGES THAT I'LL TOUCH ON,
[01:35:47] OR IDEAS OR THOUGHTS AND POTENTIAL
[01:35:50] CHANGES. THE SECOND PROGRAM AREA IS THE
[01:35:53] FEES AND THE COST TO OPERATE AND SLASH
[01:35:54] TECHNOLOGY. SO WHAT WE'RE PROPOSING IS
[01:35:56] THAT FOR YEAR ONE ON THE PICKUP FEE
[01:35:59] THAT'S IMPOSED, THAT WE CONTINUE WITH
[01:36:01] THE \$6 FEE. BUT THEN WE REEVALUATE THAT
[01:36:04] FOR YEARS TWO AND THREE. THIS CONTINUES
[01:36:07] TO BE DIRECT PAYMENTS TO THE PORT OF
[01:36:10] SEATTLE FROM THE DRIVERS THROUGH THE PAY
[01:36:11] AS YOU GO APP THAT CHARLA MENTIONED.

[01:36:14] AND THEN ONE AREA THAT YOU MIGHT
[01:36:15] CONSIDER AS NEW AS CHARLA TOUCHED ON IS
[01:36:18] THE VIRTUAL QUEUE. AND REALLY THIS IS
[01:36:19] JUST AN EXPLORATION OF ARE THERE
[01:36:21] OPPORTUNITIES WITH A VIRTUAL QUEUE TO
[01:36:23] HELP DRIVERS BOTH WITH REVENUE PRODUCING
[01:36:25] OPPORTUNITIES AS WELL AS REDUCE COSTS.
[01:36:27] IF WE'RE ABLE TO GET A DRIVER THAT
[01:36:29] DOESN'T HAVE TO WAIT IN A PHYSICAL LOT,
[01:36:31] BUT INSTEAD CAN PUT THEIR SPOT IN LINE,
[01:36:33] YOU MIGHT SAY, IN A VIRTUAL QUEUE AND
[01:36:34] THEN HAVE THE OPPORTUNITY FOR REVENUE
[01:36:37] PRODUCING OPPORTUNITIES ELSEWHERE, WE
[01:36:39] THINK THAT MIGHT BE A GOOD IDEA,
[01:36:40] SOMETHING TO EXPLORE. THERE ARE MANY
[01:36:43] AIRPORTS THAT HAVE ALREADY IMPLEMENTED
[01:36:44] VIRTUAL QUEUE, INCLUDING SAN FRANCISCO,
[01:36:47] PHILADELPHIA, MINNEAPOLIS, SAN DIEGO,
[01:36:49] SALT LAKE. SO IT IS A TREND IN THE
[01:36:51] INDUSTRY. WE JUST WANT TO MAKE SURE THAT
[01:36:52] WE'RE EXPLORING THAT. AND THEN WE WILL
[01:36:55] CONTINUE TO CONTRACT DIRECTLY CONTRACT
[01:36:57] WITH AND PAY FOR CURBSIDE MANAGEMENT
[01:36:59] SERVICES AS WELL. AND THEN THE FINAL
[01:37:02] PROGRAM AREA THAT WE LIST HERE IS THE
[01:37:05] DRIVER VOICE COMPONENT THAT WE'VE TALKED
[01:37:07] ABOUT IN A CONTINUATION, REALLY, OF
[01:37:09] WHERE WE'VE BEEN WITH OUR QUARTERLY
[01:37:11] OUTREACH MEETINGS AS WELL AS OUR MONTHLY
[01:37:13] MEETINGS WITH THE VOLUNTARY
[01:37:14] ORGANIZATION. THE FINAL ONE IS ONE AREA
[01:37:17] THAT WE DO WANT TO EXPLORE AS WELL,
[01:37:18] WHICH IS THE POTENTIAL FOR A DEVELOPMENT
[01:37:20] OF A JOB TRAINING PROGRAM. SO WE WILL
[01:37:23] TURN TO OUR OWN INTERNAL WORKFORCE
[01:37:25] DEVELOPMENT DEPARTMENT TO SEE IF THERE
[01:37:26] ARE OPPORTUNITIES THERE FOR DRIVERS.
[01:37:30] NEXT SLIDE, PLEASE.
[01:37:33] OKAY, SO THAT TAKES US INTO NEXT STEPS.
[01:37:37] SO OBVIOUSLY TODAY WE'RE HERE WITH OUR
[01:37:38] BRIEFING. WHAT WE PLAN TO DO IS CONTINUE
[01:37:41] OUTREACH THROUGH THE END OF THE YEAR AND
[01:37:43] INTO EARLY Q ONE WITH EDUCATION, OF
[01:37:45] COURSE, WITH OUR OPERATOR COMMUNITY AS
[01:37:48] WE TRANSITION TO THE NEW PROGRAM. IN
[01:37:51] ADDITION, IF THERE'S PUBLIC OUTREACH
[01:37:52] THAT'S NEEDED, WE WILL DO THAT. AND THEN
[01:37:54] ANY OPERATIONAL AND CONTRACTUAL CHANGES
[01:37:56] WE WILL NEED TO IMPLEMENT NEW CONTRACTS
[01:37:58] WITH THE AGREEMENT. SO GET THAT IN PLACE
[01:38:00] AND THEN A TARGETED IMPLEMENTATION OF
[01:38:03] HOPEFULLY NO LATER THAN THE END OF THE
[01:38:04] FIRST QUARTER OF NEXT YEAR. NEXT SLIDE.
[01:38:11] SO THAT BRINGS US TO THE END OF THE
[01:38:12] BRIEFING. BUT BEFORE I CONCLUDE, I JUST
[01:38:14] WANT TO AGAIN EXTEND MY THANKS, MY
[01:38:17] GRATITUDE TO VARIOUS STAKEHOLDERS.
[01:38:20] WE'VE ACKNOWLEDGED THE OWNERS AND
[01:38:21] OPERATORS, ESPECIALLY THOSE THAT ARE
[01:38:23] HERE TODAY, THE VOLUNTARY ORGANIZATION.
[01:38:25] THERE HAVE BEEN MULTIPLE PORT OF SEATTLE
[01:38:27] DEPARTMENTS THAT HAVE BEEN INVOLVED WITH
[01:38:28] THIS. SO I WANT TO THANK THEM AS WELL,

[01:38:30] AS WELL AS THE COMMISSION FOR ALL OF
[01:38:32] YOUR INPUT AND FEEDBACK. AND THEN, OF
[01:38:34] COURSE, OUR CONSULTANTS WITH MALL
[01:38:35] FOSTER, INTER VISTAS WAS OUR THIRD PARTY
[01:38:39] BEST PRACTICES CONSULTANT THAT WE USED.
[01:38:41] AND THEN OF COURSE OUR PARTNERS WITH
[01:38:43] KING COUNTY AND CITY OF SEATTLE WHO ARE
[01:38:45] INSTRUMENTAL WITH HOW WE MOVE FORWARD
[01:38:46] WITH ON DEMAND SERVICES. SO THAT
[01:38:49] CONCLUDES THE BRIEFING FOR TODAY AND BE
[01:38:51] HAPPY TO ADDRESS QUESTIONS AND COMMENTS.
[01:38:54] THANK YOU. THANK YOU, JEFF. THANK YOU,
[01:38:56] LANCE. THANK YOU, CHARLA. THANK YOU,
[01:38:58] TAYLOR. AT THIS TIME, I'M GOING TO TURN
[01:39:00] IT OVER TO COMMISSIONER FOR QUESTIONS.
[01:39:02] ANY COMMISSIONER QUESTIONS OR COMMENTS.
[01:39:05] COMMISSIONER MOHAMMED,
[01:39:08] FIRST OF. ALL, I JUST WANT TO SAY THANK
[01:39:10] YOU BOTH FOR THE PRESENTATION AND YOUR
[01:39:12] HARD WORK WORKING THROUGH THE PILOT
[01:39:16] PROGRAM AND THE
[01:39:19] RESEARCH THAT SHE'S DONE AND FOR
[01:39:22] BRIEFING US AS COMMISSIONERS. AND I JUST
[01:39:25] WANT TO ALSO THANK ALL OF THE DRIVERS
[01:39:27] WHO ARE HERE FOR BEING HERE AND FOR
[01:39:30] SHARING YOUR COMMENTS TODAY. I WILL
[01:39:33] JUST START BY SHARING THAT BOTH
[01:39:35] COMMISSIONER CHO AND I SERVE ON THE
[01:39:37] AVIATION COMMITTEE AND I'VE BEEN ON THAT
[01:39:40] COMMITTEE SINCE THE START OF MY TERM AS
[01:39:42] A COMMISSIONER. AND WE HAVE BEEN BRIEFED
[01:39:46] ON THE TAXI ISSUE REGULARLY, I THINK
[01:39:49] ALMOST AT EVERY AVIATION COMMITTEE
[01:39:51] MEETING. WE HAVE BEEN BRIEFED ON A
[01:39:54] NUMBER OF THE ISSUES, THAT NUMBER
[01:39:57] OF THE ISSUES THAT COME UP DURING THE
[01:39:59] PILOT PROGRAM AND THE CHANGES.
[01:40:02] ALSO, BOTH COMMISSIONER CHO AND I HAVE
[01:40:04] MADE IT A POINT TO WORK HARD TO BE AS
[01:40:07] ACCESSIBLE AS POSSIBLE TO BOTH TEAMSTERS
[01:40:10] AND THE DRIVERS. THERE ARE 400 PLUS
[01:40:13] DRIVERS. SO WE HAVEN'T MET WITH
[01:40:14] EVERYONE, OF COURSE, BUT WE'VE MET WITH
[01:40:17] SECTORS AND GROUPS, SMALL GROUPS, TO
[01:40:21] HEAR DIRECTLY FROM YOU ALL ABOUT YOUR
[01:40:24] CONCERNS. AND I JUST WANT TO ACKNOWLEDGE
[01:40:27] THE FACT THAT THE PROCESS HAS NOT BEEN
[01:40:29] PERFECT. THIS IS A VERY COMPLEX ISSUE.
[01:40:33] IT WAS COMPLEX BEFORE I GOT HERE, AND IT
[01:40:36] WILL PROBABLY CONTINUE TO BE THAT. AND
[01:40:38] RECOGNIZING THAT IT'S A PILOT PROGRAM,
[01:40:41] THERE'S CHANGES AND THERE'S CONTRACTS
[01:40:43] THAT ARE INVOLVED. AND SO IT IS REALLY
[01:40:46] IMPORTANT FOR US TO WORK TOGETHER TO
[01:40:49] COME UP WITH GOOD SOLUTIONS. AND THAT
[01:40:53] MEANS ELEVATING THE DRIVER VOICES AND
[01:40:56] MAKING SURE THAT WE ARE DIRECTLY HEARING
[01:40:59] FROM YOU ALL. THAT HAS BEEN A TOP
[01:41:01] PRIORITY FOR ALL OF US. I THINK I CAN
[01:41:04] SPEAK FOR MY COLLEAGUES WHO ARE HERE
[01:41:06] TODAY, BUT I ALSO WANT TO SAY THAT IT'S
[01:41:09] IMPORTANT FOR US TO FIGURE OUT WHAT SOME
[01:41:11] OF THOSE CHALLENGES ARE AND TO DO IT

[01:41:13] PUBLICLY. AND SO I APPRECIATE YOU GUYS
[01:41:16] CALLING FOR THIS ISSUE TO BE BROUGHT IN
[01:41:19] PUBLIC MEETING AND NOT JUST THROUGH THE
[01:41:21] AVIATION COMMITTEE, BUT THAT THE LARGER
[01:41:23] COMMUNITY ALSO HEARS ABOUT WHAT WE ARE
[01:41:27] WORKING THROUGH. SO WITH THAT BEING
[01:41:30] SAID, I DO HAVE A COUPLE OF QUESTIONS
[01:41:33] AND I KNOW MY COLLEAGUES WILL TAKE ON
[01:41:35] DIFFERENT ISSUES. BUT REALLY THE THING
[01:41:37] THAT I REALLY WANT TO HONE IN ON IS THE
[01:41:40] DISPUTE RESOLUTION PROCESS, HOW
[01:41:43] COMPLAINTS COME ABOUT AND WAYS THAT WE
[01:41:46] ARE WORKING TO RESOLVE THAT. AND SO I
[01:41:50] HAVE A COUPLE OF QUESTIONS REGARDING ABM.
[01:41:54] I HEARD EVEN TODAY AND BEFORE. ONE OF
[01:41:58] THE BIGGEST FRUSTRATIONS IS WITH THE
[01:42:00] CURBSIDE MANAGEMENT. AND THAT IS
[01:42:02] SOMETHING I HAVE HEARD DIRECTLY FROM THE
[01:42:04] DRIVER COMMUNITY. AND SO ONE OF THE
[01:42:06] THINGS THAT I WANTED TO KNOW IS DO WE
[01:42:07] HAVE DATA OR SOME NUMBERS ON THE AMOUNT
[01:42:10] OF VIOLATION CITATIONS THAT WE'VE
[01:42:13] RECEIVED FROM DRIVERS?
[01:42:16] SO WE CHECKED WITH OUR OPERATIONS STAFF
[01:42:20] EARLIER THIS MORNING, AND I SEE PETER
[01:42:23] LINDSAY HAS JOINED US AS WELL. SO I'LL
[01:42:26] JUST SPEAK BRIEFLY AND THEN TURN IT OVER
[01:42:28] TO PETER. BUT IT'S MY UNDERSTANDING THAT
[01:42:30] THROUGHOUT 2022, WE'VE HAD ELEVEN TOTAL
[01:42:33] CITATIONS THAT WE'VE ISSUED. HALF OF
[01:42:36] THOSE, OR JUST OVER HALF, HAVE BEEN
[01:42:38] WARNINGS. SO SIX OF THOSE HAVE JUST BEEN
[01:42:40] WARNINGS, THE REST OF THOSE HAVE BEEN
[01:42:42] CITATIONS THAT HAVE GONE THROUGH IN THE
[01:42:46] DISPUTE RESOLUTION PROCESS. SO THAT'S
[01:42:50] FOUR OR FIVE THAT HAVE GONE THROUGH
[01:42:52] DISPUTE RESOLUTION. BUT MAYBE I'LL TURN
[01:42:55] IT OVER TO PETER AND HIS TEAM AS THEY
[01:42:56] OVERSEE THE ACTUAL OPERATION AND
[01:42:58] PROBABLY HAS MORE INSIGHT INTO THAT.
[01:42:59] PETER? THANK YOU, JEFF. AND JUST FOR THE
[01:43:02] RECORD, PETER, GOOD AFTERNOON,
[01:43:04] PRESIDENT CALKINS AND THE COMMISSIONERS.
[01:43:06] PETER LINDSAY, I'M THE SENIOR MANAGER
[01:43:08] FOR LANDSIDE OPERATIONS AT SEA. AS IT
[01:43:12] APPLIES TO TAXI AND FLAT RATE
[01:43:14] OPERATIONS, I THINK IT'S IMPORTANT TO
[01:43:16] PROVIDE SOME BACKGROUND ON DISPUTES.
[01:43:19] AND THERE'S KIND OF TWO AREAS WHERE WE
[01:43:21] FIND DISPUTES. ONE WITH THE ABM CURBSIDE
[01:43:23] MANAGEMENT, WHICH COMMISSIONER MOHAMMED
[01:43:26] IS REFERRING TO, AND THEN CITATIONS FROM
[01:43:29] THE GT CONTROLLER TEAM RELATING TO
[01:43:31] PERMIT VIOLATIONS THAT'S HANDLED
[01:43:34] DIRECTLY BY LANDSIDE OPERATIONS. AND
[01:43:36] THAT'S THE ELEVEN CITATIONS THAT JEFF
[01:43:38] HAD JUST QUOTED WAS RELATED TO THOSE
[01:43:42] LANDSIDE GT VIOLATIONS, AS IT APPLIES,
[01:43:45] AS YOU ALL KNOW, TO THE ABM CONTRACT
[01:43:48] THIRD PARTY PROVIDER FOR OUR CURBSIDE
[01:43:50] SERVICES. THESE ARE THE DISPUTES THAT
[01:43:53] OFTEN ARE KIND OF SWIFT DECISIONS
[01:43:54] RELATED TO THE CURBSIDE OPERATION. WE

[01:43:57] EXPECT THEM TO MANAGE AND OPERATE IN
[01:44:00] ORDER TO CURB SIDE AND ARE LOOKING TO
[01:44:03] IMPROVE CUSTOMER SERVICE. AND THIS IS
[01:44:07] THE ORDERLY ADMINISTRATION OF THE QUEUE.
[01:44:10] AND AT TIMES THAT RESULTS IN CONFLICTS
[01:44:13] BETWEEN DRIVERS WITH DRIVERS AND
[01:44:15] CURBSIDE STAFF. AND THAT'S
[01:44:19] AN ISSUE THAT WE ANTICIPATE ABM
[01:44:21] CONTINUING TO MANAGE. SO DIRECTLY.
[01:44:25] WE DON'T HAVE EXACT STATISTICS TODAY,
[01:44:27] COMMISSIONER, ON HOW MANY DISPUTES MAY
[01:44:29] COME, BUT AGAIN, THESE ARE THE
[01:44:31] BEHAVIORAL OR THE SWIFT DECISIONS THAT
[01:44:33] ARE MADE AT THE CURBSIDE TO HELP MOVE
[01:44:35] THE OPERATION ALONG. THAT'S THE
[01:44:39] NATURE OF THE DISPUTES, I THINK, THAT
[01:44:40] ARE IN QUESTION RELAY TO ABM.
[01:44:43] THANK YOU. AND THAT ADDITIONAL
[01:44:45] INFORMATION WOULD BE HELPFUL TO HAVE.
[01:44:47] MY OTHER QUESTION IS, DOES ABM HAVE
[01:44:50] A DISPUTE RESOLUTION PROCESS OR HOW DO
[01:44:53] THEY DEAL WITH CONFLICT? IS THAT
[01:44:55] SOMETHING THAT IS PART OF THEIR CONTRACT
[01:44:58] OR SOMETHING? YEAH, JEFF, CAN JEFF IN
[01:45:01] HERE AS WELL? BUT THERE IS AN
[01:45:03] ANTICIPATION FOR CUSTOMER SERVICE AND
[01:45:05] TRAINING FOR THOSE INDIVIDUALS WHEN
[01:45:06] THERE IS A FAILURE. WE DO TALK TO THE BO
[01:45:09] ABOUT THE INCIDENTS AT THE CURBSIDE AND
[01:45:11] WHERE WE'RE LACKING SERVICE FROM ONE OF
[01:45:14] OUR THE CURBSIDE MANAGEMENT STAFF AND
[01:45:16] THE DISPUTE. SO WE DO DISCUSS THAT IN
[01:45:18] THE MONTHLY MEETING. IF THERE DOES SEEM
[01:45:20] TO BE A FAILURE, WE DO TAKE THAT UP WITH
[01:45:22] OUR CONTRACTOR ABM STRAIGHT AWAY.
[01:45:26] AND AT TIMES THAT THEY'RE ADJUDICATING
[01:45:28] SOMETIMES BETWEEN INDIVIDUAL DRIVERS.
[01:45:30] BUT I WILL SAY THAT THIS IS A
[01:45:32] PROFESSIONAL WORKFORCE, THEY'RE VERY
[01:45:34] PROFESSIONAL DRIVING WORKFORCE, AND
[01:45:36] THEY'RE VERY GOOD AT WHAT THEY DO. SO
[01:45:38] THERE ARE LIMITED. THESE INCIDENTS TOO
[01:45:40] TEND TO BE LIMITED AT THE CURBSIDE.
[01:45:44] WHILE I HEAR THAT, I THINK TRAINING
[01:45:46] AROUND CUSTOMER SERVICE IS ALWAYS
[01:45:49] REQUIRED AND EVEN THE BEST PERSON
[01:45:52] REQUIRES ADDITIONAL TRAININGS. AND SO I
[01:45:54] THINK IT'S IMPORTANT TO HAVE SOME OF
[01:45:56] THAT EMBEDDED IN THE CONTRACT. I WANTED
[01:45:59] TO KNOW, ABM'S CONTRACT, WHEN IS THAT
[01:46:02] EXPIRING? I KNOW THAT WE RENEWED IT FOR
[01:46:04] ABOUT A YEAR AND WE CAN TERMINATE THAT.
[01:46:08] BUT I WANTED TO KNOW, ARE WE INTENDING
[01:46:09] TO GO THROUGH AN RFP PROCESS FOR
[01:46:14] THAT CONTRACT? YES, I'M GOING TO LOOK-
[01:46:17] THANK YOU, JEFF. SORRY, PETER, SO I CAN
[01:46:19] ANSWER THAT QUESTION. SO YOU'RE CORRECT,
[01:46:22] COMMISSIONER JUST RECENTLY EXTEND THE
[01:46:24] ABM AGREEMENT. THEIR CONTRACT IS
[01:46:27] ACTUALLY A LITTLE BIT STAGGERED. THE
[01:46:29] PILOT PROGRAM ITSELF BEGINS ON OCTOBER 1
[01:46:32] OF EVERY YEAR. SO WE DID MOVE THE PILOT
[01:46:35] PROGRAM INTO A HOLDOVER. THE ABM

[01:46:37] CONTRACT STARTS ON NOVEMBER 1. SO WE
[01:46:42] DID EXTEND THE ABM AGREEMENT FOR FISCAL
[01:46:46] YEAR OF THE END OF 22 INTO 23. SO
[01:46:49] THROUGH OCTOBER OF NEXT YEAR, WE HAVE
[01:46:52] ONE MORE OPTION YEAR AVAILABLE TO US AT
[01:46:55] THAT POINT. SO WE COULD EXTEND IT
[01:46:56] ANOTHER YEAR GOING FROM 2023 INTO 2024.
[01:47:00] BUT YOU ARE ALSO CORRECT THAT WE HAVE
[01:47:02] THE ABILITY THROUGH THE CONTRACT TO
[01:47:04] TERMINATE AT ANY TIME FOR ANY REASON.
[01:47:07] SO IT REALLY PROVIDES US THE FLEXIBILITY
[01:47:09] IF WE NEED TO GO THAT DIRECTION. AT THIS
[01:47:11] POINT, WE HAVE NOT MADE A DETERMINATION.
[01:47:13] PART OF WHAT WE'RE GOING TO SEE WITH
[01:47:16] THIS NEW PROGRAM IN THE NEXT YEAR WILL
[01:47:18] HELP EDUCATE US AND UNDERSTAND WHICH
[01:47:20] DIRECTION WE NEED TO GO. DO WE NEED TO
[01:47:22] ISSUE AN RFP OR NOT? SO THERE'S OPTIONS
[01:47:24] THERE. AND I'M NOT SUGGESTING THAT WE
[01:47:26] TERMINATE, BUT I THINK GOING THROUGH AN
[01:47:28] RFP PROCESS WOULD HELP US AT LEAST BE
[01:47:31] ABLE TO SEE WHAT SOME OF THOSE CONFLICT
[01:47:33] RESOLUTIONS THAT THEY HAVE IN PLACE OR
[01:47:36] IF WE'RE RENEWING TO BE ABLE TO
[01:47:38] INCORPORATE SOME OF THAT. THE OTHER
[01:47:39] THING IS WE OVERSEE THE CURBSIDE
[01:47:42] MANAGEMENT TECHNICALLY. RIGHT. AND SO I
[01:47:45] KNOW THAT WE'VE HEARD DIRECTLY FROM
[01:47:48] TEAMSTERS 1117 AROUND DISPUTE RESOLUTION
[01:47:53] PROCESS THAT THEY HAVE MODELS THAT
[01:47:55] THEY'VE SUGGESTED. AND IT SOUNDS LIKE
[01:47:57] THE QUARTERLY MONTHLY MEETING IS NOT
[01:47:59] WORKING FOR ALL OF THE DRIVERS AND SOME
[01:48:01] OF THEIR ISSUES ARE NOT BEING ELEVATED
[01:48:04] PROPERLY. DO YOU GUYS SEE US?
[01:48:07] AND MAYBE THIS COMES FROM MY COLLEAGUES,
[01:48:09] BUT AS PART OF THE PILOT PROGRAM,
[01:48:13] ARE THERE MODELS OUT THERE EVEN WITHIN
[01:48:15] OUR REGION, MAYBE CITY OF SEATTLE AND
[01:48:17] OTHER PARTS OF THE COUNTY, DISPUTE
[01:48:19] RESOLUTION PROCESSES THAT REALLY DIG
[01:48:22] INTO THE ACTUAL ISSUES THAT THEY ARE
[01:48:25] ELEVATING?
[01:48:28] THERE CERTAINLY COULD BE. YOU'RE RIGHT.
[01:48:30] THERE'S A VARIETY OF ISSUES THAT WE HEAR
[01:48:33] BOTH JUST ON A DAILY BASIS FROM THE
[01:48:36] DRIVER COMMUNITY AS WELL AS IN OUR
[01:48:37] MONTHLY MEETINGS, QUARTERLY STAKEHOLDER
[01:48:39] AS CHARLOTTE ALLUDED TO. WE GET QUITE A
[01:48:41] FEW JUST WITH THE NUMBERS IN THE
[01:48:43] PROGRAM, DIFFERENT PERSPECTIVES. WE HAVE
[01:48:46] A VERY ROBUST DISPUTE RESOLUTION PROCESS
[01:48:49] IN PLACE NOW THAT APPLIES ACROSS OUR
[01:48:51] GROUND TRANSPORTATION SYSTEM. IT'S NOT
[01:48:53] JUST FOR ONE PROVIDER. SO ONE
[01:48:57] OF THE CHALLENGES THAT WE HAVE IS
[01:48:58] MAINTAINING THAT CONSISTENCY OF HOW WE
[01:49:01] RESOLVE DISPUTES BETWEEN WHAT MIGHT BE
[01:49:05] COME UP THROUGH, LET'S SAY, OUR TAXI
[01:49:06] PROGRAM VERSUS OUR TNC VERSUS OUR LIMO
[01:49:08] OR SHUTTLE PROGRAM. SO ONE OF THE AREAS
[01:49:11] IS THE CONSISTENCY THAT WE NEED TO HAVE.
[01:49:12] BUT I THINK WHAT WE'VE LEARNED AND WHAT

[01:49:14] WE'LL SEE IN THE INDUSTRY IS THE
[01:49:17] CONTINUATION OF THE NEED FOR EXPLORATION
[01:49:19] OF PROCESSES AS THE INDUSTRY CONTINUES
[01:49:21] TO CHANGE, WHICH COULD INCLUDE MAY
[01:49:23] INCLUDE DISPUTE RESOLUTION. SO AT THIS
[01:49:26] POINT, I THINK IT'S OPEN CONTINUE FOR
[01:49:28] DISCUSSION. I THINK IT IS ONE OF THE
[01:49:29] VALUABLE PARTS OF THE OUTREACH THAT WE
[01:49:32] DO TO BE ABLE TO HEAR THIS FIRSTHAND.
[01:49:34] THAT WAS ONE OF THE REASONS WE MOVED
[01:49:35] INTO THE PILOT PROGRAM, SO THAT WE COULD
[01:49:37] HEAR DIRECTLY FROM THE DRIVERS
[01:49:39] THEMSELVES. SO I THINK THAT'S BEEN
[01:49:41] EXTREMELY BENEFICIAL THROUGH THIS
[01:49:42] PROCESS. ABSOLUTELY. AND I THINK THERE'S
[01:49:44] BEEN GREAT PROGRESS THAT HAS BEEN MADE
[01:49:46] AND THERE IS ROOM FOR US TO IMPROVE.
[01:49:48] AND SO THAT'S THE AREAS THAT I WOULD
[01:49:49] LIKE TO FOCUS ON. AND I'LL JUST SAY IN
[01:49:51] CLOSING, THAT WE WILL BE BRINGING THIS
[01:49:54] UP AS THROUGH A COMMISSION ORDER TO BE
[01:49:56] ABLE TO SPECIFICALLY SHARE SOME OF
[01:50:00] THE CHANGES THAT ARE HAPPENING WITH THE
[01:50:01] PILOT PROGRAM. FOR THE MOST PART,
[01:50:03] THERE'S NOT A LOT OF CHANGES AS PART OF
[01:50:05] THIS PILOT PROGRAM, WITH THE EXCEPTION
[01:50:06] OF THE VIRTUAL QUEUE BEING INTRODUCED AS
[01:50:11] AN IDEA TO BE ABLE TO DO SOME EDUCATION
[01:50:13] AND OUTREACH AROUND IT. BUT I DEFINITELY
[01:50:15] WANT US TO FIGURE OUT A GOOD DISPUTE
[01:50:17] RESOLUTION FOR THE DRIVERS AND THAT WE
[01:50:20] HAVE SOME WORK TO DO THERE. SO IF THAT
[01:50:23] CONCLUDES MY QUESTIONS, THEN THANK YOU
[01:50:24] FOR THE TIME. COMMISSIONER CHO. YEAH,
[01:50:27] THANK YOU. LET ME JUST START BY SAYING,
[01:50:30] I RECALL WHEN I FIRST JOINED THE PORT
[01:50:31] AND I MET WITH COMMISSIONER COURTNEY
[01:50:34] GREGOIRE, THE FIRST COMMENT SHE MADE TO
[01:50:36] ME OUT OF ANYTHING WAS THAT, SAM, YOU
[01:50:39] HAVE NO IDEA. I KNOW ENOUGH ABOUT TAXI
[01:50:42] POLICY TO GET A PHD. SO HER
[01:50:46] COMMENTS ARE NOT LOST UPON ME BECAUSE
[01:50:49] SHE WAS ALLUDING TO HOW COMPLICATED THIS
[01:50:51] ISSUE IT REALLY IS AND HOW MANY MOVING
[01:50:54] PIECES THERE ARE, HOW MANY
[01:50:55] JURISDICTIONAL ISSUES THERE ARE. AND SO
[01:50:57] I THINK WE ARE GETTING THE FULL BREADTH
[01:50:58] OF THAT RIGHT NOW. I ALSO WANT TO TAKE A
[01:51:01] MOMENT TO THANK THE DRIVERS FOR TAKING
[01:51:03] TIME OUT OF THEIR DAY. YOU ALL COULD BE
[01:51:06] DRIVING, MAKING MONEY RIGHT NOW, AND
[01:51:07] YOU'RE SITTING HERE STANDING UP FOR
[01:51:10] YOURSELF. SO I COMMEND YOU AND I THANK
[01:51:12] YOU FOR YOUR TIME. I HOPE YOU FIND IT'S
[01:51:15] WORTH YOUR WHILE. TO MY EARLIER POINT
[01:51:18] ABOUT HOW COMPLICATED THIS IS. THIS IS
[01:51:20] AN INDUSTRY THAT IS FAST CHANGING, THAT
[01:51:22] HAS BEEN AROUND FOR A LONG TIME. AND
[01:51:24] WE'RE DEALING WITH A LOT OF ISSUES,
[01:51:25] QUITE FRANKLY, THAT SOME OF WHICH WE'RE
[01:51:28] NOT EVEN SURE IF WE HAVE LEGAL AUTHORITY
[01:51:31] OVER, AND WHETHER OR NOT WE ARE EXPOSING
[01:51:35] THE PORT TO UNDUE RISK. AND SO I WANT TO

[01:51:39] THANK THE REPRESENTATIVES OF THE
[01:51:42] DRIVERS FOR ALL THEIR FEEDBACK AND ALL
[01:51:44] THEIR ENGAGEMENT. I REALIZE THAT WHAT'S
[01:51:46] BEFORE US ISN'T PERFECT. AND I DON'T
[01:51:50] KNOW IF WE'LL EVER GET TO PERFECT, BUT
[01:51:52] THE REALITY IS THAT COMMISSIONER MOHAMED
[01:51:56] AND I HAVE BEEN EXTREMELY ENGAGED WITH
[01:51:58] BOTH THE DRIVER COMMUNITY AND THEIR
[01:52:00] REPRESENTATIVES. WE TOOK A TOUR OF THE
[01:52:02] LOT. WE HAD CONVERSATIONS WITH THE
[01:52:05] OPERATOR, THE CURBSIDE MANAGEMENT
[01:52:07] OPERATORS, AS WELL AS DRIVERS TO FIGURE
[01:52:09] OUT EXACTLY WHERE WE CAN FIND A PLACE
[01:52:12] THAT IS CONSIDERED A SWEET SPOT FOR
[01:52:14] EVERYBODY. AND IT'S A WORK IN PROGRESS.
[01:52:17] SO I'M NOT GOING TO SIT HERE AND SAY
[01:52:18] THAT THIS AGREEMENT HERE IS PERFECT. I
[01:52:20] UNDERSTAND THE CONCERNS OF THE DRIVERS.
[01:52:24] I DON'T KNOW IF I WOULD GO AS FAR AS TO
[01:52:25] SAY THAT IT'S A BLANK CHECK, BUT I
[01:52:27] UNDERSTAND THE CONCERNS THAT YOU HAVE
[01:52:29] AROUND FEES AND US POTENTIALLY RAISING
[01:52:32] THEM EXORBITANTLY OVER THE YEARS. AND SO
[01:52:34] I HEAR YOU, AND WE HEAR YOU, AND WE WILL
[01:52:38] MAKE SURE TO LOOK AT THE LANGUAGE TO
[01:52:40] MAKE SURE WE ADDRESS THAT. I ALSO WANT
[01:52:43] TO ADDRESS A CONCERN OF MINE THAT WE'VE
[01:52:46] BEEN DEALING WITH FOR MANY YEARS, AND
[01:52:49] IT'S THE SHORT TRIP ISSUE, AND I
[01:52:51] UNDERSTAND FULLY WHY THAT IS A HUGE
[01:52:54] ISSUE FOR YOU ALL. AND I THINK THAT IS
[01:52:57] PROBABLY ONE OF THE MORE COMPLICATED
[01:52:59] ISSUES BECAUSE THERE'S QUESTIONS ABOUT
[01:53:00] WHETHER OR NOT KING COUNTY NEEDS TO DEAL
[01:53:02] WITH IT, WHETHER WE HAVE THE LEGAL
[01:53:03] AUTHORITY TO DEAL WITH IT. I THOUGHT WE
[01:53:06] HAD A COMPROMISE ON IT WITH THE
[01:53:10] SURCHARGE, AND THEN WE HEARD THAT WE
[01:53:12] DIDN'T WANT THAT, SO WE PULLED THAT
[01:53:13] BACK. BUT I THINK THAT IS JUST A
[01:53:16] TESTAMENT TO THE FACT THAT WE ARE
[01:53:18] LISTENING. AND WHEN WE'RE TOLD THAT THE
[01:53:20] DRIVERS DON'T WANT SOMETHING, WE TAKE
[01:53:22] THAT INTO ACCOUNT AND WE DON'T JUST RAM
[01:53:25] THINGS THROUGH LIKE IT MIGHT HAVE BEEN
[01:53:27] IN THE PAST. I DID WANT TO ASK A
[01:53:29] QUESTION, THOUGH, WITH REGARDS TO THE
[01:53:31] CITATIONS FOR CLARIFICATION ON
[01:53:35] CURBSIDE MANAGEMENT, DOES ABM ISSUE THE
[01:53:37] CITATIONS TO THE DRIVERS? WHEN YOU SAY
[01:53:41] COMMISSIONER CHO. EXCUSE ME. SORRY.
[01:53:43] COMMISSIONER CHO. FOR CITATIONS THAT ARE
[01:53:46] FORMALLY OFFERED, THOSE ARE ISSUED BY
[01:53:48] GROUND TRANSPORTATION CONTROLLERS.
[01:53:50] THOSE THE PORT SEATTLE STAFF. OKAY, SO
[01:53:53] THEY'RE SEPARATE FROM ABM. CORRECT. AND
[01:53:56] THEN CAN YOU ALSO CLARIFY FOR ME WHEN
[01:53:58] YOU SAID THAT WHO SETTLES THOSE
[01:54:01] CITATIONS IF THEY'RE DISPUTED? YEAH. SO
[01:54:03] THERE IS A PROCESS THAT GOES THROUGH
[01:54:05] INITIAL CITATION, AND THERE'S SOME
[01:54:07] DOCUMENTATION ABOUT THE NATURE OF THE
[01:54:09] CITATION, WHETHER IT WAS AN AVI CARD,

[01:54:11] IF IT WAS LACK OF A LICENSE, ET CETERA.
[01:54:14] AND THAT GOES TO AN APPEALS HEARING,
[01:54:18] IF SO REQUESTED BY THE DRIVER.
[01:54:23] AND THEN AT THAT APPEALS HEARING,
[01:54:25] THERE'S AN ABILITY TO HAVE WHOMEVER YOU
[01:54:27] LIKE TO REPRESENT YOU AT
[01:54:30] THAT MEETING. AND DOCUMENTATION IS-
[01:54:34] SUPPLEMENTAL OF DOCUMENTATION TO BE
[01:54:35] PROVIDED, AND THEN THE FINAL DECISION IS
[01:54:39] MADE FOLLOWING THAT EVIDENCE AND
[01:54:42] PROCESS. SO THE ENTITY THAT DOES THE
[01:54:44] DISPUTE SETTLEMENT IS A THIRD PARTY?
[01:54:47] NO, WE HANDLE THAT. IT'S STILL AN
[01:54:48] INTERNAL PROCESS. SO PORT STAFF, GT
[01:54:51] CONTROLLER STAFF STILL HANDLE THAT
[01:54:55] ASPECT OF THE DISPUTE RESOLUTION WITH
[01:54:57] THE CITATION. OKAY. WITH REGARDS TO
[01:55:00] DISPUTE RESOLUTION, I DO KNOW FOR A FACT
[01:55:02] THAT SEATTLE HAS THE DRC, WHICH I
[01:55:05] MAY HAVE HAD A HAND IN ESTABLISHING IN
[01:55:07] MY PRIOR EMPLOYMENT, AND THE STATE
[01:55:10] LEGISLATURE ALSO RECENTLY PASSED A
[01:55:12] FRAMEWORK THAT INCLUDES DISPUTE
[01:55:14] SETTLEMENTS. I WOULD ENCOURAGE STAFF TO
[01:55:15] LOOK AT THAT AND SEE IF THERE ARE ANY
[01:55:16] PARALLELS OR LESSONS LEARNED THAT WE
[01:55:18] CAN ADOPT HERE AT THE PORT OF SEATTLE.
[01:55:20] I'M SURE OUR FRIENDS OVER AT THE DRIVERS
[01:55:22] UNION ALSO HAVE THOUGHTS ON THAT AS
[01:55:24] WELL. BUT I DO THINK THAT THERE ARE SOME
[01:55:27] PLACES WE CAN POINT OUR FINGERS TO FOR
[01:55:29] SOME GUIDANCE, AND I LOOK FORWARD TO
[01:55:32] SEEING WHAT WE CAN COME UP WITH IN THE
[01:55:33] FIRST QUARTER OF NEXT YEAR. I THINK
[01:55:36] THAT'S IT FOR ME. COMMISSIONER FELLEMAN,
[01:55:43] THANK YOU ONCE AGAIN, IT'S A LONG
[01:55:46] PROCESS, AND THANK YOU FOR RECOUNTING
[01:55:49] THE HISTORY SO ALL MY COLLEAGUES CAN BE
[01:55:51] UP ON THIS WONDERFUL PROCESS THAT WE'VE
[01:55:53] BEEN THROUGH, THIS EVOLUTION THAT WE'VE
[01:55:55] ALL GOT TO LIVE TOGETHER. AND I CLEARLY
[01:55:58] SEE THAT THERE'S IMPROVEMENTS THAT WE'VE
[01:56:01] MADE ALONG THE WAY, AND I APPRECIATE THE
[01:56:04] AMOUNT OF TIME AND EFFORT ALL OF YOU
[01:56:05] HAVE PUT IN TO ACHIEVE THAT BECAUSE IT'S
[01:56:07] SUBSTANTIAL, IT'S NOT EASY,
[01:56:10] AND IT'S EVOLVING, SO IT'S MOVING PARTS,
[01:56:14] BUT I DO SEE DEFINITE PROGRESS ALONG THE
[01:56:17] WAY, SO I'M VERY HAPPY ABOUT THAT.
[01:56:22] ONE OF THE THINGS THAT WAS REALLY KIND
[01:56:24] OF NOVEL ABOUT THE SORT OF THE PILOT
[01:56:26] PROJECT, BESIDES THE DIRECT CONTRACT AND
[01:56:28] ALL THAT WAS THIS INCLUSION OF DRIVER'S
[01:56:30] VOICE. BUT THERE WAS AN IMMEDIATE
[01:56:32] CONFUSION, INCLUDING FOR ME WAS IN
[01:56:36] TERMS OF WHEN THAT VOICE WAS TO BE
[01:56:38] HEARD, I THOUGHT THE INITIAL
[01:56:42] PURPOSE OF IT WAS TO REALLY DEAL WITH
[01:56:45] MORE OF THE DAY TO DAY OPERATIONAL
[01:56:47] STUFF, HOW TO CONTEND WITH
[01:56:51] CHALLENGES THAT YOU FACE AND
[01:56:54] THEN BE ABLE TO MAKE NCU CORRECTIONS OR
[01:56:57] CHANGES. WHEREAS, AS I UNDERSTAND THAT

[01:57:00] THE DRIVERS HAVE BEEN TOLD, WE'LL
[01:57:03] COLLECT THIS INFORMATION AND THEN PUT IT
[01:57:05] INTO THE NEXT PILOT PROJECT. AND SO I
[01:57:07] KNOW GETTING OFF THE GATE, OUT OF THE
[01:57:09] GATES, THIS WAS A DISCONNECT, AND I
[01:57:12] THINK IT WAS RAISED ONCE AGAIN. AS FAR
[01:57:14] AS ADAPTIVE MANAGEMENT GOES, GOING OVER
[01:57:17] A WHOLE YEAR BEFORE YOU ADAPT IS HARDER.
[01:57:21] I THINK, ALTHOUGH IT'S WELL INFORMED,
[01:57:24] I AM CONCERNED THAT ONE OF THE THINGS
[01:57:26] THAT MOST INFORMED THAT WE NEED TO BE IS
[01:57:29] ABOUT THE SHORT TRIPS AND WE CONTINUE TO
[01:57:31] PUNT THIS ONE. NOT THAT IF IT WAS EASY
[01:57:34] IT WOULD HAVE BEEN DONE, BUT THE FACT IS
[01:57:36] THAT I'M DISAPPOINTED THAT WE HAVEN'T
[01:57:39] FOUND OUT A SYSTEM, ESPECIALLY WHEN I
[01:57:41] DON'T KNOW WHETHER IT'S YOU OR SOMEBODY
[01:57:42] ELSE. I THOUGHT IT WAS A PRETTY CREATIVE
[01:57:44] IDEA OF HAVING YOU HAVE YOUR SHORT TRIP
[01:57:47] DAY AND YOU HAVE YOUR LONG TRIP DAY.
[01:57:49] AND SO THERE ARE TWO DIFFERENT QUEUES,
[01:57:52] AND YOU COULD REDUCE THE FEE FOR THE
[01:57:54] GUYS THAT ARE ON THE SHORT TRIP, BUT
[01:57:56] THEY'RE GOING TO GET A HIGHER ROUND,
[01:57:57] MORE FREQUENT SHORT TRIPS.
[01:58:01] I HAVEN'T ASKED YOU GUYS ABOUT IT, BUT
[01:58:03] IT HAS SOME CLEVERNESS TO IT. AND
[01:58:06] ALTHOUGH YOU MIGHT HAVE A HIGHER
[01:58:07] RATE OF ABSENCE HERE ON SHORT TERM
[01:58:09] DAYS, BUT BE THAT AS IT MAY, THERE ARE
[01:58:12] MANY WAYS OF SKINNING THIS CAT. NOW, I
[01:58:15] HAVE BEEN FRUSTRATED BY BEING TOLD,
[01:58:17] WELL, ALL THIS OTHER STUFF IS GOING ON
[01:58:19] IN KING COUNTY. AND SO I FINALLY STARTED
[01:58:22] CALLING UP KING COUNTY, NOT KNOWING THAT
[01:58:24] YOU GUYS WERE ON IT. BUT I'M NOT ON THE
[01:58:28] AVIATION COMMITTEE, SO I HAVEN'T BEEN AS
[01:58:30] ATTUNED AS I'VE BEEN IN THE PAST,
[01:58:31] PERHAPS. BUT AS I UNDERSTAND,
[01:58:35] KING COUNTY IS ACTUALLY, NEXT WEEK OR
[01:58:38] NEXT MONTH, FINALLY GOING TO DO
[01:58:40] SOMETHING WHICH IS EXTRAORDINARY GIVEN
[01:58:43] THE YEARS THAT HAS TAKEN. BUT I BELIEVE
[01:58:45] PRIMARILY WE'RE DEALING WITH,
[01:58:49] I THINK, DOING AWAY WITH FLAT RATE
[01:58:51] CABS AND DOING DUAL LICENSES FOR
[01:58:53] EVERYBODY. AND SO THERE'S THAT
[01:58:55] UNIFORMITY, WHICH I'M NOT SURE HOW
[01:58:59] MUCH IT WOULD AFFECT, YOU KNOW, OUR
[01:59:00] OPERATIONS, BUT THAT CLEARLY IS YET
[01:59:02] ANOTHER EVOLUTION IN THE STATUS OF WHAT
[01:59:05] IS A CAB. BUT I DID NOT GET A SENSE
[01:59:09] WHETHER THEY WERE GOING TO ADDRESS THE
[01:59:10] SHORT TRIP FEE, AND I ASKED THEM
[01:59:12] DIRECTLY.
[01:59:15] BUT OUR SHORT TRIP IS PERHAPS STILL
[01:59:18] DIFFERENT. BUT FROM WHAT I UNDERSTAND IS
[01:59:20] WE HAVE THE AUTHORITY. THE QUESTION IS,
[01:59:23] IS IT FOR US TO EXERCISE? AND,
[01:59:26] YOU KNOW, I BELIEVE THAT I
[01:59:31] WANT TO HEAR MORE DIRECTLY FROM KING
[01:59:32] COUNTY, BUT WE'VE BEEN SAYING THIS FOR A
[01:59:34] LONG TIME, BUT I WANT TO MAKE SURE WHAT

[01:59:37] THEIR INTENTION IS WITH REGARDS TO SHORT
[01:59:40] TRIPS. AND IF THEY'RE STILL PONDERING
[01:59:43] IT, I'M INCLINED TO SAY, WELL, WE'LL PUT
[01:59:46] IT IN UNTIL THEY DO, AND I TRY TO GOOSE
[01:59:49] THEM INTO TAKING ACTION FINALLY. BUT I'M
[01:59:52] NOT SURE THAT THEY'RE INTENDING TO
[01:59:54] ADDRESS IT AT ALL. SO THERE'S- IN SOME
[01:59:57] WAY WE HAVE TO LEVEL THE SCORE. THIS IS
[01:59:59] AN ESSENTIAL SERVICE THAT'S BEING
[02:00:00] PROVIDED TO OUR TRAVELING PUBLIC, WHICH
[02:00:02] IS ONLY INCREASING IN POPULATION, BUT IT
[02:00:05] IS A DISPARITY BETWEEN OPERATORS.
[02:00:09] I THINK THERE WILL BE SOME LEVELING OF
[02:00:11] THE SQUARE IF WE'RE ALL METER CABS, BUT
[02:00:13] THIS IS SOMETHING THAT I BELIEVE- I DON'T
[02:00:16] WANT TO SEE THIS GOING FORWARD WITHOUT
[02:00:19] THIS FORMALLY ADDRESSED, WITHOUT JUST
[02:00:22] SAYING WE CAN'T GET TO A DECISION. WE
[02:00:23] HAVE TO HAVE SOMETHING IN PLACE THAT
[02:00:26] ADDRESSES THIS. BUT IN TERMS OF THIS
[02:00:29] OVERALL ISSUE THAT I THINK WE
[02:00:32] HAVE-
[02:00:36] EVERY HISTORY THAT YOU PROVIDED HERE WAS
[02:00:38] PRECEDED BY COMMISSIONER ACTION,
[02:00:40] COMMISSION RESOLUTION. COMMISSIONER,
[02:00:42] THIS FROM 2016, RIGHT? SO I DON'T
[02:00:45] SEE ANY REASON WHY THE DRIVERS WOULD
[02:00:47] THINK OTHERWISE, THAT IT WILL AGAIN BE A
[02:00:49] COMMISSION ACTION BY THE TIME WE ALL
[02:00:51] HAVE SEEN ALL THIS DUST SETTLE.
[02:00:55] FROM WHAT I'M UNDERSTANDING, DRIVERS
[02:00:57] WERE LED TO BELIEVE OTHERWISE. IT'S JUST
[02:01:00] THE WAY IT'S BEEN ALWAYS DONE. SO I
[02:01:02] ASSUME THAT WE DON'T HAVE ANY CONFUSION
[02:01:04] ABOUT THAT. IS THERE ANY
[02:01:07] MISUNDERSTANDING HERE?
[02:01:10] I WOULD DEFER TO AARON
[02:01:13] OR OTHERS ON THE COMMISSION ACTION.
[02:01:17] IT'S JUST THE PATH THAT WE'VE GONE DOWN
[02:01:20] IN TERMS OF WHAT IS REQUIRED IN TERMS OF
[02:01:23] THIS NEW PROGRAM. I DON'T THINK THERE'S
[02:01:24] ANY DISPUTE, BUT IT CERTAINLY IS OPEN
[02:01:27] FOR WHATEVER IS NEEDED. WE CAN DO. SO
[02:01:31] I CAN JUMP IN AND JUST SAY
[02:01:32] COMMISSIONER THAT THERE'S INTEREST IN
[02:01:35] PREPARING AN ORDER ON THIS TOPIC, AND SO
[02:01:36] I THINK WE SHOULD-
[02:01:38] NO, BUT I JUST DON'T
[02:01:40] UNDERSTAND WHY, GIVEN THAT THAT'S ALWAYS
[02:01:42] BEEN WHAT WE'VE DONE, WHY DRIVERS WOULD
[02:01:45] HAVE BEEN LED TO BELIEVE OTHERWISE.
[02:01:46] IT'S NOT THAT IT'S NOT IN THE PORT'S
[02:01:48] AUTHORITY TO DO IT, BUT IT'S A
[02:01:50] CONTENTIOUS ISSUE THAT THIS IS WHY YOU
[02:01:52] GET ELECTED TO BE POPULAR AND WHERE THE
[02:01:55] BUCK HAS TO STOP. SO ANYWAY, I JUST
[02:01:58] DON'T KNOW WHY THAT SHOULD EVEN BE A
[02:02:01] CONFUSION. WE'RE GOING TO DO SOMETHING
[02:02:03] TOGETHER, AND I JUST THINK WE SHOULDN'T
[02:02:05] BE ARGUING ABOUT WHO DECIDES WHAT IT IS
[02:02:07] THAT WE'RE DECIDING ON. SO LET'S JUST
[02:02:09] PUT THAT ONE TO BED. AND THANK YOU AGAIN
[02:02:11] FOR CONTINUING TO MAKE PROGRESS. OKAY.

[02:02:14] AND I'M GOING TO ASK COMMISSIONER
[02:02:15] MOHAMED-
[02:02:17] COMMISSIONER,
[02:02:21] IF I COULD JUST COMMENT IN GENERAL ON
[02:02:23] THINGS. THERE'S A LOT OF THINGS WE
[02:02:24] OPERATE ON OUR AUTHORITY. THE COMMISSION
[02:02:26] DECIDES TO DO WHAT THEY WANT TO DO IN
[02:02:28] RELATIONSHIP TO THAT. BUT THERE'S MANY
[02:02:31] CASES WHERE WE JUST EXERCISE THE
[02:02:33] AUTHORITY, AND THEN THERE ARE OTHER
[02:02:34] CASES THE COMMISSION DECIDES TO TAKE
[02:02:35] ACTION ON IT BOTH WAYS. NOT JUST YOU'RE
[02:02:38] TALKING ABOUT ONE SPECIFIC ISSUE HERE.
[02:02:40] I'M JUST SAYING-
[02:02:41] COMMISSIONER FELLEMAN,
[02:02:42] HOLD ON 1 SECOND.
[02:02:43] COMMISSIONER MOHAMED
[02:02:45] HAS THE FLOOR. HE WAS ADDRESSING ME,
[02:02:48] THOUGH. BE THAT AS IT MAY, I WILL
[02:02:51] YIELD MY TIME IN JUST A MINUTE. ALL I
[02:02:54] JUST WANTED TO SAY AND CLARIFY IS WE
[02:02:58] AFTER TALKING, COMMISSIONER CHO AND I
[02:03:00] BOTH SERVE ON THE AVIATION COMMITTEE-
[02:03:01] STAFF CAME AND BRIEFED US AND SAID THAT
[02:03:03] THEY WOULD GO BACK AND TALK TO THE
[02:03:06] DRIVER COMMUNITY ABOUT THE PILOT
[02:03:08] PROGRAM. THE MAJORITY OF WHAT WAS IN THE
[02:03:11] PILOT PROGRAM WAS STAYING AS IS. BOTH
[02:03:13] COMMISSIONER CHO AND I BELIEVED THAT
[02:03:15] WOULD MAKE THE DRIVERS HAPPY AND THAT WE
[02:03:17] WEREN'T ADDING NEW CHANGES INTO THE
[02:03:19] PILOT PROGRAM AND THAT STAFF WOULD TAKE
[02:03:21] THAT INFORMATION TO THE DRIVERS. BUT
[02:03:24] THAT DIDN'T MEAN THAT WE WERE NOT
[02:03:25] PREPARED TO TAKE COMMISSION ACTION. WE
[02:03:27] WERE ALWAYS PREPARED TO TAKE COMMISSION
[02:03:29] ACTION. WE WERE WAITING TO HEAR WHAT THE
[02:03:31] DRIVER'S RESPONSE WAS GOING TO BE, AND
[02:03:34] THEN IMMEDIATELY IT TURNED INTO BEING A
[02:03:37] PART OF A LARGER ACTION. AND NOW, JUST
[02:03:40] LIKE WE SAID BEFORE, WE ARE READY TO
[02:03:43] INTRODUCE A RESOLUTION. WE ARE READY TO
[02:03:45] INTRODUCE A COMMISSION ORDER TO MAKE
[02:03:47] SURE THAT THERE IS NO MISCOMMUNICATION,
[02:03:49] THAT THERE IS FULL TRANSPARENCY AND
[02:03:51] ACCOUNTABILITY ON OUR END, AND THAT THIS
[02:03:54] IS IN WRITING TO ENSURE THAT WE STAY ON
[02:03:57] THE SAME PAGE.
[02:03:58] [APPLAUSE]
[02:04:02] ALL RIGHT?
[02:04:06] IS IT ADDITIVE TO THE CONVERSATION? ALL
[02:04:08] RIGHT, GO AHEAD. COMMISSIONER FELLEMAN.
[02:04:11] EXECUTIVE METRUCK. IN NO WAY DID I
[02:04:13] SUGGEST THAT THE AUTHORITY WASN'T YOURS.
[02:04:16] IT'S COMPLETELY WITHIN THE DELEGATION.
[02:04:18] IT'S JUST THAT WHEN ISSUES ARE OF SUCH
[02:04:20] NATURE. THIS IS WHERE COMMISSION POLICY
[02:04:23] DIRECTION IS NECESSARY.
[02:04:26] OKAY, FOR MY OWN COMMENTS, I'VE REALLY
[02:04:29] BEEN STRUGGLING WITH I GOT THE
[02:04:31] PRESENTATION, I READ THROUGH IT.
[02:04:34] I'VE HEARD EVERYONE TALK HERE. AND IT
[02:04:36] FEELS TO ME LIKE NOBODY HAS SAID

[02:04:39] ANYTHING ABOUT THE ELEPHANT IN THE ROOM,
[02:04:40] WHICH IS ON THE HISTORY SLIDE, WHICH
[02:04:44] MAYBE WE COULD PULL THAT UP AGAIN.
[02:04:47] WE'RE LOOKING AT NUMBERS DURING THIS
[02:04:49] PILOT PROGRAM IN WHICH THE SAME NUMBER
[02:04:52] OF VEHICLES IS SERVING ONE THIRD
[02:04:57] OF THE PREVIOUS PERIOD AND FULLY ONE
[02:04:59] QUARTER OF THE PERIOD BEFORE. AND OUR
[02:05:03] NUMBERS IN TERMS OF TOTAL PASSENGERS
[02:05:05] HAVE BOUNCED BACK. SO WHY ARE WE AT A
[02:05:08] QUARTER OF WHAT WE WERE? AND JEFF SPOKE
[02:05:10] A LITTLE BIT TO WHY THAT NUMBER DROPPED,
[02:05:12] BUT IF I HAD A MAGIC WAND
[02:05:16] AND COULD WORK TO FIX THIS THE FIXES
[02:05:19] WE'RE TALKING ABOUT HERE ARE, FORGIVE
[02:05:22] THE EXPRESSION, BUT IT'S A LITTLE BIT
[02:05:24] REARRANGING THE DECK PIERS ON THE TITANIC.
[02:05:26] WANT TO GET OPERATIONS RIGHT, BUT 400
[02:05:29] VEHICLES SERVING A QUARTER MILLION
[02:05:31] PEOPLE IS NEVER GOING TO PROVIDE
[02:05:35] THE KINDS OF WAGES THAT WE WANT FOR THAT
[02:05:37] POOL. WE GOT TO GET THAT NUMBER BACK UP
[02:05:39] TO A MILLION. SO HOW DO WE DO THAT OR AT
[02:05:42] LEAST GET THE TREND GOING POSITIVE?
[02:05:44] AND AS SOMEONE WHO HAS PICKED A TAXI
[02:05:48] HOME FOUR TIMES IN THE LAST TWO MONTHS,
[02:05:50] IT IS NOT A QUALITY OF SERVICE THING. I
[02:05:52] CAN ASSURE YOU THAT. YOU ARE MEETING THE
[02:05:54] LEVEL OF SERVICE THAT YOU GET FROM TNCS.
[02:05:57] WHERE I SEE THE LOST OPPORTUNITY IS
[02:06:01] IN ALL THOSE FOLKS WHO ARE HAVING A
[02:06:03] LOVED ONE DRIVE THEM TO THE AIRPORT AND
[02:06:05] PICK THEM UP. AND WE KNOW THAT IN
[02:06:08] IN GROUND TRANSPORTATION NUMBERS, IT
[02:06:10] WASN'T JUST THE TAXIS WHO LOST
[02:06:12] PASSENGERS DURING THAT PERIOD. IT WAS
[02:06:14] SOUND TRANSIT. IT WAS EVEN THE TNCS.
[02:06:17] AND SO THAT IS THE POOL OF PEOPLE WE
[02:06:20] NEED TO GET INTO TAXIS. NOW. IT'S GOOD
[02:06:22] FOR ALL OF YOU. IT'S VERY GOOD FOR US
[02:06:25] BECAUSE YOU KNOW HOW MUCH MONEY WE MAKE
[02:06:26] ON EVERY ONE OF THOSE CARS, THOSE
[02:06:28] PRIVATE VEHICLES THAT COMES ACROSS
[02:06:29] ARRIVALS OR DEPARTURES, NOT A SINGLE
[02:06:32] DOLLAR. ALL THEY DO IS WEAR DOWN THAT
[02:06:33] ASPHALT. WE HAVE TO REPLACE IT, AND WE
[02:06:35] DON'T GET TO CHARGE THEM A DIME FOR IT.
[02:06:37] SO WHAT I WOULD LOVE TO SEE IS
[02:06:40] ADDRESSING WHAT I SEE AS THE 800 POUND
[02:06:42] GORILLA, HOW DO WE GET THAT NUMBER THAT
[02:06:44] TRIPS PER YEAR GOING NORTH AGAIN?
[02:06:48] AND MY QUESTION IS,
[02:06:51] AND I THINK IT'S RHETORICAL- HOW DO
[02:06:54] WE CHANGE THE PERCEPTION OF THE
[02:06:57] PASSENGER SO THAT THEY THINK MY FIRST
[02:07:00] CHOICE IS TO GET INTO A
[02:07:04] RIDE SHARE VEHICLE, GET INTO A TAXI,
[02:07:06] GET INTO SOUND TRANSIT,
[02:07:08] FIND SOME OTHER WAY
[02:07:09] HOME THAN HAVING A LOVED ONE PICK THEM
[02:07:11] UP AND DROP THEM OFF AT THE PORT? AND I
[02:07:13] THINK THAT'S CRITICALLY IMPORTANT FOR
[02:07:15] ALL THE REASONS I'VE MENTIONED. AND I'LL

[02:07:18] TELL YOU THE ISSUE AROUND SHORT TRIPS,
[02:07:21] THE ISSUES AROUND DISPUTE RESOLUTION.
[02:07:24] I REMEMBER SITTING IN A MEETING WITH
[02:07:26] DRIVERS, AND THE DRIVER SAID TO ME, THE
[02:07:28] SHORT TRIP PROBLEM IS EXACERBATED BY THE
[02:07:30] FACT THAT I'M GETTING FEWER AND FEWER
[02:07:32] TRIPS. AND SO NOW USED TO BE, ALL RIGHT,
[02:07:35] I'LL TAKE A SHORT TRIP HERE AND THERE
[02:07:36] BECAUSE I'M GETTING PLENTY OF OTHER
[02:07:38] DRIVES TO ACCOMMODATE FOR THAT. BUT IF
[02:07:40] THE SHORT TRIP IS THE ONLY TRIP YOU'RE
[02:07:42] GOING TO GET IN A DAY, THAT KILLS YOU.
[02:07:44] SO WE GOT TO FIGURE OUT HOW TO GET MORE
[02:07:46] FOLKS TAKING TAXIS, PERIOD.
[02:07:52] I COULD SPEND A LITTLE TIME ON THIS,
[02:07:54] BUT ONE REAL CONCERN TO ME IS
[02:07:55] I CAN'T REMEMBER
[02:07:56] THE LAST TIME I GOT ADVERTISED TO BY A
[02:07:58] TAXI ASSOCIATION TAXI DRIVERS,
[02:08:02] WHEREAS I'M GETTING BOMBARDED BY
[02:08:04] ADVERTISING FROM TNC DRIVERS FROM SOUND
[02:08:07] TRANSIT. AND HONESTLY, AS I MENTIONED
[02:08:10] BEFORE, I THINK FOLKS, THERE'S A LITTLE
[02:08:12] BIT OF PANDEMIC RELATED FEAR ABOUT
[02:08:14] GETTING TO AND FROM THE AIRPORT IN ANY
[02:08:16] SORT OF MASS TRANSIT OR SHARED TRANSIT
[02:08:18] OPTION. SO WE GOT TO OVERCOME THAT
[02:08:20] INERTIA.
[02:08:24] WHEN I OWNED A SMALL BUSINESS, I WAS A
[02:08:26] PART OF A TRADE ASSOCIATION, AND A HUGE
[02:08:29] PERCENTAGE OF THE MONEY THAT I SENT TO
[02:08:30] THAT TRADE ASSOCIATION WAS COLLECTIVE
[02:08:32] MARKETING. IT WAS SAYING, YOU HAVE A
[02:08:34] CHOICE BETWEEN THIS PRODUCT CATEGORY,
[02:08:36] WHICH THE TRADE ASSOCIATION REPRESENTED,
[02:08:39] VERSUS THIS ONE, VERSUS THIS ONE. WE
[02:08:41] SPENT A GREAT DEAL OF MONEY TRYING TO
[02:08:44] GET PEOPLE TO BUY OUR THING INSTEAD OF
[02:08:47] THE OTHER THING. AND I WONDER, HAVE YOU
[02:08:50] ASKED YOUR VOLUNTARY AVIATION TO DO
[02:08:52] THAT, TO COORDINATE THAT KIND OF WORK?
[02:08:53] ARE YOU PUTTING ARE YOU ALL SAYING,
[02:08:56] HEY, LET'S GET TOGETHER, THROW ON A
[02:08:57] LITTLE BIT OF MONEY, AND START DOING
[02:08:59] SOME ADVERTISING SO PEOPLE KNOW THAT
[02:09:02] WHEN YOU GET IN A CAB, IT'S SAFE, IT'S
[02:09:04] PLEASANT, IT'S CHEAPER. NINE TIMES OUT
[02:09:07] OF TEN, YOU HAVE REAL ATTRIBUTES THAT
[02:09:09] YOU GET TO MARKET TO. SO, AGAIN, I'M I
[02:09:12] AM FULLY IN FAVOR OF CONTINUING TO
[02:09:14] IMPROVE OUR PROCESS, BUT I THINK WE
[02:09:16] REALLY NEED TO ADDRESS THE ELEPHANT IN
[02:09:18] THE ROOM, AND THAT IS, HOW DO WE DRIVE
[02:09:20] THOSE NUMBERS UP? AND I WILL WORK TO
[02:09:22] MAKE SURE THE PORT IS A PARTNER IN THAT
[02:09:23] AS WELL. ANY OTHER QUESTIONS OR COMMENTS
[02:09:27] AT THIS TIME ON THIS MATTER? GO AHEAD,
[02:09:30] COMMISSIONER MOHAMED. JEFF, I JUST HAD
[02:09:32] ONE LAST QUESTION AROUND WORKFORCE
[02:09:34] DEVELOPMENT. I REMEMBER THAT THAT WAS
[02:09:36] ONE OF THE RECOMMENDATIONS THAT CAME
[02:09:38] FROM THE RESEARCH THAT WAS DONE, THAT WE
[02:09:41] WOULD PUT SOME SORT OF PROGRAMMING

[02:09:45] OR DO SOME OUTREACH TO THE TAXI
[02:09:47] COMMUNITY AROUND WORKFORCE DEVELOPMENT,
[02:09:51] HELPING THEM SEEK OUT MORE NEWER
[02:09:54] OPPORTUNITIES AS WELL, THOSE WHO ARE
[02:09:55] INTERESTED IN THAT. CAN YOU SPEAK ON ANY
[02:09:58] OF THAT? WELL,
[02:10:02] I BELIEVE WHAT I KNOW OF THAT IS THAT
[02:10:04] THERE WAS MONEY APPROVED IN THE 2023
[02:10:06] BUDGET. I DON'T KNOW WHAT THE AMOUNT IS,
[02:10:08] THOUGH WE CAN CERTAINLY FOLLOW UP AND
[02:10:09] GET THAT AMOUNT. BUT THE WHOLE EFFORT
[02:10:12] WILL BE AN OUTREACH TO OUR WORKFORCE
[02:10:14] TEAM WITH BOOKDA AND LUIS NAVARRO AND
[02:10:17] OTHERS TO DEVELOP A PROGRAM THAT WOULD
[02:10:20] WORK. SO I DON'T HAVE THE DETAILS ON
[02:10:22] THAT. THAT'S AN AREA THAT WE WANT TO
[02:10:23] EXPLORE FOR NEXT YEAR. I WISH I COULD
[02:10:25] PROVIDE YOU MORE. CERTAINLY A FOLLOW UP
[02:10:27] ON THAT ONE. THAT'S GREAT. AND THAT'S
[02:10:29] SOMETHING WE CAN PUT IN THE RESOLUTION
[02:10:30] THAT'S COMING. GREAT. THANK YOU. SURE.
[02:10:33] ALL RIGHT. HEARING NO FURTHER DISCUSSION
[02:10:35] ON THIS ITEM, WE WILL HEAR THE REMAINING
[02:10:37] PRESENTATION AND STAFF REPORTS LATER ON
[02:10:39] IN THE MEETING IN THE USUAL ORDER OF THE
[02:10:41] AGENDA. RIGHT NOW, WE'RE GOING TO MOVE
[02:10:42] ON TO THE CONSENT AGENDA. ITEMS ON THE
[02:10:45] CONSENT AGENDA ARE CONSIDERED ROUTINE
[02:10:46] AND WILL BE ADOPTED BY ONE MOTION.
[02:10:48] ITEMS REMOVED FROM THE CONSENT AGENDA
[02:10:50] WILL BE CONSIDERED SEPARATELY
[02:10:51] IMMEDIATELY AFTER ADOPTION OF THE
[02:10:53] REMAINING CONSENT AGENDA ITEMS. AS A
[02:10:55] REMINDER, AGENDA ITEM EIGHT N, HAS BEEN
[02:10:59] REMOVED FROM THE CONSENT AGENDA AND WILL
[02:11:00] BE IMMEDIATELY TAKEN UP AFTER ADOPTION
[02:11:02] OF THE REMAINING CONSENT AGENDA ITEMS.
[02:11:04] THANK YOU ALL AGAIN FOR COMING TODAY.
[02:11:05] THANK YOU. AT THIS TIME,
[02:11:08] THE CHAIR WILL ENTERTAIN A MOTION TO
[02:11:10] APPROVE THE CONSENT AGENDA COVERING
[02:11:11] ITEMS EIGHT,
[02:11:12] ABCDEFGHIJKL AND
[02:11:18] O. SO MOVED. SECOND.
[02:11:23] IT HAS BEEN MOVED. AND SECONDED.
[02:11:25] COMMISSIONER, PLEASE SAY AYE OR NAY WHEN
[02:11:27] YOUR NAME IS CALLED, BEGINNING WITH
[02:11:30] COMMISSIONER CHO AYE. THANK YOU.
[02:11:32] COMMISSIONER FELLEMAN. AYE. THANK YOU.
[02:11:35] COMMISSIONER MOHAMED AYE. THANK YOU.
[02:11:37] AND COMMISSIONER CALKINS. AYE. THANK
[02:11:39] YOU. FOUR AYES, ZERO NAYS FOR THIS ITEM.
[02:11:42] AND WITH THAT, THE MOTION PASSES.
[02:11:45] OKAY, WE'RE GOING TO MOVE DIRECTLY TO
[02:11:47] ITEM EIGHT N.
[02:11:51] CLERK HART, CAN YOU PLEASE READ THE ITEM
[02:11:52] INTO THE RECORD AND THEN WE'LL HEAR FROM
[02:11:54] EXECUTIVE DIRECTOR METRUCK. IT'S GOING TO
[02:11:56] BE QUIET IN HERE. THIS IS AGENDA ITEM
[02:12:00] EIGHT AN AUTHORIZATION FOR THE EXECUTIVE
[02:12:02] DIRECTOR TO SIGN A MEMORANDUM OF
[02:12:04] AGREEMENT WITH KING COUNTY SUBSTANTIALLY
[02:12:05] IN THE FORM ATTACHED, WITH MINOR

[02:12:07] CHANGES, TO BE APPROVED BY LEGAL COUNSEL
[02:12:09] TO ALLOW THE PORT TO COLLABORATE WITH
[02:12:11] KING COUNTY ON ADVANCING A REGIONAL
[02:12:13] GREEN JOBS AGENDA IS SUPPORTED BY ONE 12
[02:12:16] MONTH FUSE CORE, EXECUTIVE FELLOW, WITH
[02:12:19] AN OPTIONAL TWO ADDITIONAL YEARS OF THE
[02:12:21] AGREEMENT. WE HAVE- NO HE'S STILL HERE.
[02:12:24] OKAY,
[02:12:28] COMMISSIONERS, OUR WORKFORCE DEVELOPMENT
[02:12:29] TEAM IS REQUESTING COMMISSION
[02:12:31] AUTHORIZATION IS REQUESTING
[02:12:35] AUTHORIZATION FOR THE DIRECTOR TO SIGN A
[02:12:37] MEMORANDUM OF AGREEMENT WITH KING
[02:12:39] COUNTY. THE MOA WILL ALLOW THE PORT TO
[02:12:41] COLLABORATE WITH KING COUNTY TO HIRE A
[02:12:43] FUSE CORPS EXECUTIVE FELLOW FOR ONE
[02:12:45] YEAR. THE FUSE CORPS PARTNERS WITH
[02:12:49] LOCAL GOVERNMENTS AND COMMUNITIES TO
[02:12:50] MORE EFFECTIVELY ADDRESS PRESSING
[02:12:51] CHALLENGES BY PLACING EXPERIENCED
[02:12:53] PROFESSIONALS WITH CITY AND COUNTY
[02:12:55] AGENCIES. UNDER THIS COST SHARING
[02:12:57] AGREEMENT, THE FUSE CORPS FELLOW WILL
[02:13:00] DESIGN AND LAUNCH A COLLECTIVE ACTION
[02:13:01] PLATFORM FOR REGIONAL STAKEHOLDERS TO
[02:13:03] ADVANCE GREEN JOBS. AND SO I'M LOOKING
[02:13:06] HERE, I GUESS TIFFANY- SPEAKING TO THIS
[02:13:10] TO ANSWER QUESTIONS WILL BE TIFFANY
[02:13:12] SEVILLYA FROM OUR WORKFORCE DEVELOPMENT
[02:13:15] PROGRAM MANAGER AND DATA ANALYST. AND I
[02:13:19] DON'T KNOW OH, THERE YOU ARE, TIFFANY.
[02:13:21] HI. I'M GOING TO HAVE COMMISSIONER
[02:13:24] FELLEMAN SPEAK TO THIS INITIALLY, BUT
[02:13:26] COULD YOU MOVE THE ITEM FIRST?
[02:13:32] I'D LIKE TO MOVE ITEM EIGHT N.
[02:13:35] SECOND. ALL RIGHT. IT HAS BEEN MOVED.
[02:13:37] AND SECONDED, COMMISSIONER FELLEMAN,
[02:13:39] YOU HAVE THE FLOOR. JUST POINTING OUT
[02:13:43] LUIS NAVARRO FROM WORKFORCE DEVELOPMENT
[02:13:45] IS ON VIRTUALLY AS WELL. THANKS,
[02:13:48] TIFFANY. AND LUIS, I'M REALLY JUST
[02:13:51] FOLLOWING UP ON THE CONVERSATION WHERE
[02:13:53] HE LEFT OFF ON LAST TIME AND SEEING HOW
[02:13:56] WHEN WE FIRST OF ALL, I DON'T SEE ANY
[02:13:58] REASON WHY FUSE WOULDN'T DO THE JOB
[02:13:59] GREAT. IT SEEMS LIKE THEY'RE A GREAT
[02:14:01] ORGANIZATION. THE IDEA- NOTHING TO ARGUE
[02:14:04] ABOUT. SO WE'RE GOING TO MAKE THIS
[02:14:05] PRETTY SHORT, I THINK. SO NOT A LOT OF
[02:14:07] ARM TWISTING THERE.
[02:14:11] WHAT WAS REALLY INTERESTING, JUST THIS
[02:14:12] WHOLE EXERCISE MADE ME GO BACK TO LOOK
[02:14:14] AT RESOLUTION 3776,
[02:14:18] WHICH WAS OUR WORKFORCE DEVELOPMENT
[02:14:20] POLICY. AND AS I RECALL BACK IN THE DAY,
[02:14:24] THAT THE WHOLE REAL REASON FOR A BIG
[02:14:28] PART OF THE REASON FOR DOING THIS WAS
[02:14:30] REALLY TO MAKE IT CLEAR THAT GREEN JOBS
[02:14:34] WERE NOW THE FOURTH CATEGORY FOR PORT
[02:14:37] RELATED INDUSTRIES. RIGHT. WE HAVE
[02:14:39] CONSTRUCTION, MARITIME, AVIATION,
[02:14:41] GREEN. THAT WAS WHAT
[02:14:45] I THOUGHT WAS IMPORTANT AND SO DID THE

[02:14:48] REST OF THE COMMISSION. BUT WHEN
[02:14:51] ACTUALLY READING THE RESOLUTION, IT
[02:14:52] DOESN'T REALLY STAND OUT. I MEAN, WE
[02:14:54] HAVE A DEFINITION OF GREEN JOBS AND
[02:14:57] GREEN CAREER AND WE HAVE THE WORD
[02:14:59] INCLUSIVE GREEN ECONOMY. BUT WHEN YOU GO
[02:15:02] AND REALLY READ INTO THE DOCUMENT, I
[02:15:05] THINK IT'S LIKE REFERRED TO LIKE ONCE.
[02:15:07] SO THERE'S A LOT OF OTHER GOOD THINGS IN
[02:15:08] THE RESOLUTION AND CERTAINLY NOT YOUR
[02:15:10] FAULT WE WROTE IT. RIGHT.
[02:15:13] I'M THINKING IN TERMS OF HOW ARE WE ABLE
[02:15:17] TO REALLY- WE DO HAVE
[02:15:20] THIS ONE SENTENCE WHICH I'VE REFERRED TO
[02:15:23] BEFORE, THAT SUCH GREEN JOBS MAY
[02:15:26] INCLUDE, BUT NOT LIMITED TO RENEWABLE
[02:15:28] AND SOLAR ENERGY, STORMWATER MANAGEMENT,
[02:15:31] HABITAT RESTORATION, CARBON BANKING,
[02:15:33] ECOTOURISM, SUSTAINABLE TRANSPORTATION,
[02:15:35] ENVIRONMENTAL COMPLIANCE, REMEDIATION
[02:15:37] ENVIRONMENTAL POLICY AS ALLOWED BY LAW.
[02:15:40] IT'S ALWAYS GOOD WHAT YOU CAN FIT IN
[02:15:42] WITH A COMMA. BUT WHEN WE TALKED
[02:15:45] ABOUT AT THE OTHER COMMISSION MEETING
[02:15:49] THAT WE WERE REALLY LOOKING AT MORE OF
[02:15:50] THE FUNDAMENTAL JOBS THAT ARE BUILDING
[02:15:53] BLOCKS TOWARDS SOME OF THESE OTHER JOBS,
[02:15:57] WHILE I UNDERSTOOD THAT WHAT I REALLY
[02:15:59] THOUGHT THE NATURE OF THIS MOTION
[02:16:02] RESOLUTION. AND WHAT BRINGS MY CONCERN
[02:16:05] IN TERMS OF WHEN PARTNERING WITH OTHER
[02:16:07] GOVERNMENT AGENCIES WHO CLEARLY HAVE
[02:16:10] GREEN AGENDAS AS WELL, IS THAT I
[02:16:14] JUST WANT TO KNOW, BECAUSE THIS IS SORT
[02:16:16] OF A JOINT POLICY AGREEMENT, THAT I
[02:16:20] DON'T WANT US TO BE AT CROSS PURPOSES.
[02:16:22] NOW WE'RE GIVING FUSE THE JOB TO TRY TO
[02:16:25] LIKE, YOU KNOW, MARRY THE FORCES AND SO
[02:16:27] IT'S GOING TO LEAVE THEM WITH A CHUNK OF
[02:16:29] DISCRETION, I GUESS. BUT ONE OF THE
[02:16:31] THINGS THAT I KEEP ON REFLECTING ON
[02:16:33] BECAUSE EVERYBODY'S HAVING THIS
[02:16:34] WORKFORCE CHALLENGE AND, YOU KNOW,
[02:16:37] THROUGHOUT ALL THE TRADES, RIGHT? AND SO
[02:16:40] I'M SAYING, WELL, WHY AREN'T FOLKS MORE
[02:16:42] ENGAGED THAN KIDS?
[02:16:45] AND I THINK, QUITE FRANKLY, RATHER THAN
[02:16:48] SAYING WE NEED PLUMBERS,
[02:16:53] RIGHT. BUT, YOU KNOW, YOU KNOW, WE NEED
[02:16:56] HEAT EXCHANGERS, YOU KNOW, WE YOU KNOW,
[02:16:59] PEOPLE WANT- KIDS- WANT TO BE DOING RIGHT
[02:17:02] BY THE ENVIRONMENT. I THINK THIS IS AN
[02:17:04] OVERRIDING DESIRE. THEY SEE THEIR
[02:17:06] FUTURE. SO I ALMOST THINK FROM A
[02:17:08] MARKETING PERSPECTIVE, IT'S BETTER TO
[02:17:10] SELL NOT THE UNDERLYING TRADE,
[02:17:14] BUT THE OUTCOME. AND IN FACT, I THINK
[02:17:17] ELEVATING, THESE ARE THE JOBS.
[02:17:21] OH, IN ORDER TO GET THAT JOB, YOU NEED
[02:17:23] TO DO THE OTHER. SAYING BECOME A PIPE
[02:17:26] FITTER IS NOT COMPELLING AS MUCH AS
[02:17:29] DOING THE THING THAT PEOPLE WANT TO BE
[02:17:31] DOING. I THINK WE DID THE COMMISSION DID

[02:17:34] A DISSERVICE BY NOT, I THINK, ELEVATING
[02:17:37] THIS COMPONENT AND I DON'T THINK MAYBE
[02:17:39] WE ARTICULATED IT STRONGLY ENOUGH. AND I
[02:17:42] THINK IT'S NOT LIKE IT'S NOT THE SAME
[02:17:44] THING, BUT I THINK THE EMPHASIS NEEDS TO
[02:17:47] BE STRONGER. SO WHEN WE GO TO FUSE AND
[02:17:50] ASK THEM TO LOOK AT OUR DIFFERENT
[02:17:53] APPROACHES, WE DON'T HAVE A GREEN NEW
[02:17:55] DEAL AND THE KING COUNTY, I MEAN, IT'S
[02:17:58] INTERESTING TO ME WE HAVE CITY, COUNTY
[02:18:00] AND PORT, BUT THE AGREEMENT IS JUST WITH
[02:18:01] THE COUNTY. SO IN TERMS OF WHOSE
[02:18:04] POLICIES ARE OFFICIALLY BEING MERGED, I
[02:18:07] GUESS THAT'S REALLY MY QUESTION, AND I
[02:18:09] SHOULD LET YOU TALK AT LEAST ONCE HERE.
[02:18:13] THE ABILITY TO BRING THOSE
[02:18:16] THREE ENTITY'S POLICIES TOGETHER IN
[02:18:20] TERMS OF WHAT ARE WE REALLY ASKING
[02:18:22] PEOPLE TO BECOME PART OF?
[02:18:27] THAT'S A QUESTION. THANK YOU,
[02:18:30] COMMISSIONER, AND I APPRECIATE TOO
[02:18:33] COMMISSIONERS AND EXECUTIVE DIRECTOR THE
[02:18:35] OPPORTUNITY JUST TO PRESENT THIS
[02:18:40] PROPOSAL THAT DOES REQUIRE COLLABORATION
[02:18:43] FROM DIFFERENT GOVERNMENT AGENCIES AND
[02:18:46] ALL STAKEHOLDERS IN GREEN JOBS WORKFORCE
[02:18:48] DEVELOPMENT THROUGHOUT THE REGION. IT'S
[02:18:50] REALLY IMPORTANT THAT THE PORT IS A
[02:18:52] LEADER IN THIS WORK. AND WHILE THIS
[02:18:54] AGREEMENT IS WITH KING COUNTY,
[02:18:57] THE CITY OF SEATTLE IS ACTUALLY ALSO A
[02:18:59] STAKEHOLDER, SINCE THEY WOULDN'T BE PART
[02:19:03] OF EXACTLY THE FINANCIAL EXCHANGE OF
[02:19:06] MONEY. THEY'RE NOT MENTIONED IN THE
[02:19:07] MEMO, BUT THEY ARE ALSO PART OF THIS.
[02:19:10] AND AS THE FUSE CORE EXECUTIVE
[02:19:14] FELLOW SCOPE OF WORK WOULD INCLUDE A
[02:19:16] STAKEHOLDER LISTENING TOUR,
[02:19:19] THESE GOVERNMENT AGENCIES ARE NOT THE
[02:19:21] ONLY ONES WHOSE AGENDAS WOULD BE PART OF
[02:19:26] THE WORK. AND THE REAL GOAL HERE,
[02:19:27] RIGHT, IS TO HAVE A FRAMEWORK FOR
[02:19:31] REGIONAL COLLABORATION, BECAUSE AS WE
[02:19:34] HAVE SEEN IN OTHER WORKFORCE DEVELOPMENT
[02:19:36] EFFORTS, SILOS REALLY PREVENT US FROM
[02:19:39] DELIVERING EXCELLENT AND EQUITABLE WORK.
[02:19:42] AND SO THAT'S WHY STARTING WITH THIS
[02:19:45] FRAMEWORK FOR REGIONAL COLLABORATION IS
[02:19:49] AN IMPORTANT STRATEGY FOR THE PORT TO BE
[02:19:51] A LEADER AND TO COLLABORATE WITH THE
[02:19:53] COUNTY AND THE CITY. AND I'VE BEEN
[02:19:56] TOTALLY SINGING THAT MANTRA SINCE BEING
[02:19:59] HERE. WE ARE BETTER TOGETHER. AND I WAS
[02:20:01] JUST TRYING TO HOPE THAT WE WEREN'T
[02:20:03] GOING TO BE SORT OF SENDING MIXED
[02:20:06] MESSAGES TO FUSE. THAT WAS REALLY MY
[02:20:09] CONCERN. ARE WE SELLING THE BASIC TRADES
[02:20:12] OR ARE WE SELLING THE GREEN JOBS THAT
[02:20:14] REQUIRE THE BASIC TRADES? BUT TO YOUR
[02:20:16] POINT, WE'LL GET THE FEEDBACK FROM THE
[02:20:18] COMMUNITY AND THAT WILL HELP BRING US
[02:20:21] ALL TOGETHER. CORRECT? AND THANK YOU FOR
[02:20:24] TAKING THIS ON. I'M SURE IT'S GOING TO

[02:20:26] BE GREAT. THANK YOU. ALL RIGHT, ARE
[02:20:28] THERE ANY OTHER QUESTIONS OR COMMENTS
[02:20:30] FOR TIFFANY? OKAY.
[02:20:35] WITH THAT, WE WILL MOVE TO A VOTE.
[02:20:37] CLERK HART, YOU PLEASE CALL THE ROLL.
[02:20:39] COMMISSIONERS, PLEASE SAY AYE OR NAY WHEN
[02:20:40] YOUR NAME IS CALLED. YES. BEGINNING WITH
[02:20:42] COMMISSIONER CHO. AYE. THANK YOU.
[02:20:44] COMMISSIONER FELLEMAN. AYE. THANK YOU.
[02:20:46] COMMISSIONER MOHAMED AYE. THANK YOU.
[02:20:48] AND COMMISSIONER CALKINS. AYE. THANK
[02:20:50] YOU. FOUR AYES, ZERO NAYS FOR THIS
[02:20:52] ITEMS. RIGHT. WITH THAT, THE MOTION
[02:20:54] PASSES. OKAY, NOW WE'RE MOVING ON TO
[02:20:58] NEW BUSINESS. CLERK. YOU'RE GOING TO READ
[02:21:01] THE FIRST ITEM OF THE RECORD AND THEN
[02:21:03] EXECUTIVE DIRECTOR METRUCK WILL INTRODUCE
[02:21:05] IT. YES, THIS IS AGENDA ITEM TEN. A
[02:21:07] INTRODUCTION OF RESOLUTION NUMBER 3811.
[02:21:10] A RESOLUTION INCREASING THE RATE OF PER
[02:21:12] DIEM ALLOWANCE TO PORT OF SEATTLE
[02:21:14] COMMISSIONERS AS PROVIDED FOR BY
[02:21:16] WASHINGTON STATE STATUTE RCW 5312.060,
[02:21:21] PARAGRAPH THREE. COMMISSIONERS. I'M
[02:21:23] GOING TO TURN OVER TO DAVID GAYWORTH,
[02:21:24] STRATEGIC ADVISOR FROM THE COMMISSION
[02:21:26] OFFICE. BUT FIRST, JUST A COUPLE OF
[02:21:27] COMMENTS. COMMISSIONERS ENSURING A FAIR
[02:21:30] AND REASONABLE COMPENSATION FOR
[02:21:31] COMMISSIONERS IS KEY TO ATTRACTING AND
[02:21:33] RETAINING HIGH QUALITY AND DIVERSE
[02:21:35] CANDIDATES TO GOVERN THE PORT. THIS
[02:21:37] ACTION WILL INCREASE COMMISSIONER
[02:21:39] COMPENSATION FOR FUTURE COMMISSIONERS
[02:21:41] SETTING PER DIEM RATES AT PAR WITH
[02:21:43] MEMBERS OF THE STATE LEGISLATURE,
[02:21:44] SOMETHING THAT I SUPPORT. SO. THANK YOU,
[02:21:46] COMMISSIONERS. DAVID. THANK YOU,
[02:21:48] EXECUTIVE DIRECTOR METRUCK. AND GOOD
[02:21:49] AFTERNOON, COMMISSIONERS. WE HAVE A
[02:21:51] PRESENTATION FOR YOU THIS AFTERNOON ON
[02:21:52] THE COMMISSIONER'S PER DIEM. NEXT SLIDE,
[02:21:55] PLEASE. SO, FIRST OF ALL, A LITTLE
[02:21:57] CONTEXT IN HISTORY. THE CURRENT
[02:22:00] COMMISSION PER DIEM, WELL, ACTUALLY GO
[02:22:02] BACK A STEP. IN 2013, THE COMMISSION
[02:22:04] PASSED A RESOLUTION THAT TIED THE
[02:22:06] COMMISSIONER'S SALARIES TO THE STATE OF
[02:22:08] WASHINGTON LEGISLATORS. AT THAT TIME,
[02:22:11] THE COMMISSIONER THE RESOLUTION DID NOT
[02:22:13] ADDRESS THE COMMISSIONER'S PER DIEM. SO
[02:22:15] TODAY THE PER DIEM IS \$128 PER DAY, UP
[02:22:19] TO 120 DAYS PER YEAR, FOR A MAXIMUM OF
[02:22:22] \$15,360. NEXT SLIDE, PLEASE.
[02:22:28] SINCE 2013, THE WORKLOAD OF
[02:22:30] COMMISSIONERS HAS INCREASED
[02:22:31] SIGNIFICANTLY. THE MOST OBVIOUS IS THE
[02:22:34] ADDITION OF THE NORTHWEST SEAPORT
[02:22:35] ALLIANCE, BUT ALSO ADDITION OF
[02:22:37] COMMISSION COMMITTEES AND SIGNIFICANTLY
[02:22:40] MORE STAKEHOLDERS AND MORE STAKEHOLDER
[02:22:41] MEETINGS, WHICH MEANS THAT TODAY, MOST
[02:22:43] COMMISSIONER EXPIRE THEIR PER DIEM BY

[02:22:45] AUGUST, WHICH RESULTS IN ROUGHLY FOUR TO
[02:22:48] FIVE MONTHS A YEAR WHEN COMMISSIONERS
[02:22:49] ARE NOT RECEIVING THE PER DIEM. NEXT
[02:22:51] SLIDE, PLEASE.
[02:22:56] SO, IF YOU LOOK AT THE 22 PER DIEM
[02:23:00] FOR STATE LEGISLATORS THIS YEAR, THE
[02:23:02] RATE WAS DETERMINED BY THE NATIONAL
[02:23:04] CONFERENCE OF STATE LEGISLATORS AND THE
[02:23:06] RATE IS \$185 PER DAY, WHICH HAPPENS
[02:23:09] TO BE SET AT 89% OF THE FEDERAL PER DIEM
[02:23:12] RATE. NEXT SLIDE, PLEASE.
[02:23:16] THE REQUIREMENTS FOR STATE LEGISLATORS
[02:23:18] TO RECEIVE THE COMPENSATION ARE THAT
[02:23:20] THEY PARTICIPATE IN THE LEGISLATIVE
[02:23:23] SESSION OR THAT THEY HAD A MAJORITY OF
[02:23:26] THE DAY WORKING ON LEGISLATIVE BUSINESS.
[02:23:30] NEXT SLIDE, PLEASE.
[02:23:34] SO THIS PROPOSAL, THIS RESOLUTION WOULD
[02:23:36] INCREASE THE PER DIEM FOR COMMISSIONERS
[02:23:39] TO \$185 PER DAY, WHICH IS COMMENSURATE
[02:23:41] WITH THAT OF STATE LEGISLATORS, AND
[02:23:44] WOULD GIVE THE RATE UP TO 205 DAYS PER
[02:23:47] YEAR FOR A MAXIMUM ANNUAL PER DIEM OF
[02:23:50] \$37,925. NEXT SLIDE,
[02:23:53] PLEASE. SO, THIS CHART GIVES YOU A
[02:23:56] COMPARISON OF THE CURRENT PER DIEM AND
[02:23:58] THE PROS PER DIEM. SO AGAIN, A RATE.
[02:24:00] THE CURRENT IS \$128 PER DAY, \$120 OR
[02:24:04] SORRY, 120 DAYS PER YEAR,
[02:24:06] \$15,360 MAXIMUM, AND THE PROPOSED
[02:24:09] WOULD BE \$185 PER DAY, 205 DAYS PER
[02:24:12] YEAR, FOR A MAXIMUM OF \$37,925.
[02:24:16] NEXT SLIDE, PLEASE. AND THEN, IN
[02:24:20] SUMMARY, I THINK SOME OF THE BENEFITS
[02:24:21] AND THE CAVEATS OF THIS PROPOSAL ARE
[02:24:23] HELPFUL TO BE COGNIZANT OF. THE
[02:24:26] WASHINGTON CITIZENS COMMISSION ON
[02:24:28] SALARIES FOR ELECTED OFFICIALS HAS A
[02:24:30] HANDFUL OF OBJECTIVES THAT IT CARRIES
[02:24:32] WHEN IT SETS THE SALARIES FOR STATE
[02:24:34] LEGISLATORS, IN PARTICULAR, TO THE
[02:24:36] DESIRE TO ATTRACT CITIZENS OF THE
[02:24:39] HIGHEST QUALITY TO PUBLIC SERVICE AND
[02:24:41] THAT PEOPLE WHO WORK SHOULD BE PAID
[02:24:43] ACCORDING TO THEIR DUTIES. I WOULD ALSO
[02:24:45] ADD THAT INCREASING THE PER DIEM MEETS
[02:24:49] A GOAL THAT A NUMBER OF COMMISSIONER
[02:24:50] HAVE STATED, WHICH IS TO ENABLE AND
[02:24:52] INSPIRE MORE CITIZENS TO RUN FOR OFFICE
[02:24:54] AND SPECIFICALLY THOSE THAT DON'T
[02:24:55] NECESSARILY HAVE A SECONDARY INCOME OR
[02:24:58] ARE NOT NECESSARILY WEALTHY. AND THEN A
[02:25:00] COUPLE OF CAVEATS WITH THIS RESOLUTION,
[02:25:03] AS WITH THE SALARY, THE COMMISSIONERS
[02:25:06] MAY CHOOSE TO NOT RECEIVE THE PER DIEM
[02:25:09] BY EITHER SENDING A LETTER TO THE
[02:25:10] SECRETARY OR BY SIMPLY JUST NOT
[02:25:13] SUBMITTING A REQUISITION. AND THEN
[02:25:15] FINALLY, THIS NEW PER DIEM WOULD ONLY
[02:25:18] APPLY TO NEWLY ELECTED COMMISSIONERS OR
[02:25:21] REELECTED COMMISSIONER. NEXT SLIDE,
[02:25:23] PLEASE. I APPRECIATE YOUR QUESTIONS OR
[02:25:27] YOUR COMMENTS. COMMISSIONERS QUESTIONS

[02:25:30] OR COMMENTS? COMMISSIONER CHO? YEAH,
[02:25:32] I JUST WANT TO START BY SAYING THANK YOU
[02:25:34] TO THE STAFF FOR ALL THE DUE DILIGENCE
[02:25:36] AND WORK THAT THEY DID ON THIS MEASURE.
[02:25:38] I'M HAPPY TO INTRODUCE THIS ORDER
[02:25:42] ON BEHALF OF US AS A COMMISSION, BUT
[02:25:45] ALSO FUTURE COMMISSIONERS. I THINK THIS
[02:25:47] IS MUCH OF AN ISSUE OF EQUITY AS IT IS
[02:25:49] ANYTHING ELSE. THE REALITY IS THAT
[02:25:51] POSITIONS LIKE THESE ARE OFTEN RESERVED
[02:25:53] FOR AND OR OCCUPIED BY THOSE WHO ARE
[02:25:56] TREMENDOUSLY PRIVILEGED, USUALLY
[02:25:57] FINANCIALLY. AND THE FACT THAT WE ARE
[02:26:00] ABLE TO, I DON'T KNOW, EVEN THE PLAYING
[02:26:04] FIELD A LITTLE BIT BY PROVIDING THIS
[02:26:06] MODEST RAISE IN OUR PER DIEM, IT IS, I
[02:26:09] THINK, A STEP IN THE RIGHT DIRECTION. I
[02:26:11] LIKE TO THINK THAT WE LIKE TO MAKE
[02:26:13] DECISIONS HERE BASED ON DATA. AND AS YOU
[02:26:15] PRESENTED, THE DATA IS VERY CLEAR, AND
[02:26:18] THAT IS THAT WE WORK SO HARD THAT WE RUN
[02:26:21] OUT OF PER DIEM BY AUGUST AND FOR THE
[02:26:22] LAST QUARTER AT LEAST OF THE YEAR,
[02:26:25] EVERY YEAR, WE ARE NOT GIVEN THE PER
[02:26:28] DIEM OR PROVIDED THE PER DIEM THAT WE
[02:26:30] ARE CLEARLY WORKING FOR.
[02:26:34] I THINK THAT THIS APPROACH OF RAISING
[02:26:37] THE PER DIEM AS OPPOSED TO OUR SALARY OR
[02:26:39] OUR BASE SALARY, I THINK IS ESPECIALLY
[02:26:42] APPROPRIATE BECAUSE YOU'RE BASICALLY
[02:26:45] GETTING PAID FOR THE WORK THAT YOU DO.
[02:26:47] THERE IS NO MORAL HAZARD HERE WHERE YOU
[02:26:50] GET OUR SALARY RAISE AND YOU CAN
[02:26:53] KIND OF SLACK OFF AND YOU STILL GET THE
[02:26:55] SALARY RIGHT. THE REALITY IS THAT YOU
[02:26:57] ARE GETTING COMPENSATED FOR THE WORK YOU
[02:26:59] ARE PUTTING IN. AND I HAVE
[02:27:02] NO DOUBTS THAT EACH AND EVERY ONE OF US
[02:27:04] ARE PUTTING IN THE WORK, AND THAT WILL
[02:27:05] BE REFLECTED IN THAT. AND OBVIOUSLY
[02:27:09] THERE'S BEEN A LOT OF CONVERSATIONS BOTH
[02:27:11] INTERNALLY AND EXTERNALLY ABOUT THE PORT
[02:27:14] COMMISSION BECOMING A FULL TIME POSITION
[02:27:15] OR NOT. I THINK WE ALL AGREE THAT THAT
[02:27:18] HAS HUGE IMPLICATIONS FOR THE PORT,
[02:27:21] BOTH WITHIN THE COMMISSION OFFICE AND
[02:27:23] WITH EXECUTIVE STAFF. AND SO THAT
[02:27:25] REQUIRES A TREMENDOUS AMOUNT OF MORE DUE
[02:27:28] DILIGENCE AND STUDY THAT WE JUST DON'T
[02:27:29] HAVE TIME FOR, THAT WE DIDN'T HAVE TIME
[02:27:32] FOR. AND SO I THINK THIS MEASURE THAT WE
[02:27:35] HAVE BEFORE US TODAY IS A GREAT
[02:27:36] INTERMEDIARY STEP THAT KIND OF TAKES
[02:27:39] CARE OF A LOT OF THE BIGGER ISSUES THAT
[02:27:42] WE SEE WHEN IT COMES TO OUR
[02:27:44] COMPENSATION. SO I'M HAPPY TO INTRODUCE
[02:27:47] THIS IN FULL SUPPORT AND I URGE MY
[02:27:50] COLLEAGUES ALSO TO SUPPORT IT AS WELL.
[02:27:51] THANK YOU, COMMISSIONER FELLEMAN.
[02:27:57] WELL, THANK YOU. AND THANK YOU, DAVID,
[02:27:59] FOR ALL THE WORK YOU'VE PUT INTO THAT.
[02:28:00] AND YOU'RE A VERY ARTICULATE
[02:28:02] PRESENTATION, SO I APPRECIATE- WE DON'T

[02:28:04] SEE YOU THAT MUCH UP HERE. SO IN
[02:28:08] ADDITION TO EVERYTHING MY COLLEAGUE JUST
[02:28:10] SAID, THE IDEA THAT THE PORT COMMISSION
[02:28:16] LOOKING AT THE AMOUNT OF WORK VERSUS
[02:28:18] WHAT OUR COLLEAGUES OF EQUIVALENT
[02:28:20] POSITIONS HAVE IS, I THINK, ONE OF THE
[02:28:22] SIMPLER WAYS OF LOOKING AT THAT. SO IT
[02:28:25] WAS SOMEWHAT ARBITRARY WHEN TOM ALBROUGH
[02:28:27] SAID IT TO THE STATE LEGISLATURE, BUT IT
[02:28:29] SEEMED TO MAKE SENSE. AND IT HAD ITS,
[02:28:33] YOU KNOW, RATE OF YOU KNOW, IT HAD THE
[02:28:36] THE RATE OF PER DIEM WAS ACTUALLY SET
[02:28:39] LIKE 89 OR PERCENT OF THE FEDERAL PER
[02:28:43] DIEM. WE DIDN'T SET THAT AT THE TIME.
[02:28:45] IT WAS JUST ON THE SALARY SIDE. SO IT
[02:28:48] WASN'T CONNECTED TO THE FEDERAL START TO
[02:28:50] THE POLICY. AND THE REASON FOR THAT, I
[02:28:52] DON'T KNOW. I CAME IN, I THINK, THE YEAR
[02:28:54] AFTER THAT WAS SET. ALTHOUGH I GOT TO
[02:28:57] SAY, I WOULDN'T HAVE RUN HAD HE NOT DONE
[02:29:01] THAT. PREVIOUSLY WHEN
[02:29:04] I HAD A DIFFERENT FINANCIAL WORLD, I WAS
[02:29:06] APPLYING TO BE THE TAKE COURTNEY OR
[02:29:10] STEPHANIE'S POSITIONS THAT THEY GOT,
[02:29:13] BUT I WOULD NEVER HAVE BEEN ABLE TO DO
[02:29:14] IT AT THIS TIME. SO I REALLY DO
[02:29:17] APPRECIATE TOM ALBERT'S EFFORT THERE
[02:29:19] BECAUSE THAT WAS NOT IN MY BALLPARK,
[02:29:22] LIVING ON A BOAT AT SHILSHOLE. SO THE
[02:29:27] IDEA THOUGH, ALSO, THAT TO LOOKING AT
[02:29:29] COMPARABLE PUBLIC OFFICIALS,
[02:29:31] AGAIN, WE'RE NOT EVEN ON THE PERS
[02:29:34] SYSTEM. SO IT'S REALLY QUITE
[02:29:36] EXTRAORDINARY. YOU CAN PUT IN A LONG
[02:29:40] TIME AND THIS IS NOT EVEN ACCOUNTED FOR.
[02:29:42] AND IT REALLY JUST KIND OF AMAZES ME
[02:29:44] WHEN YOU THINK ABOUT WHOEVER WROTE THE
[02:29:47] RCW, WHAT WERE THEY THINKING
[02:29:49] COMMISSIONERS WERE? WHAT WE DO KNOW IS,
[02:29:51] OVER THE COURSE OF A SHORT AMOUNT OF
[02:29:52] TIME, WE NOW HAVE A STAFFED OFFICE WHERE
[02:29:55] BEFORE, WHEN I GOT HERE, WAS NOT THE
[02:29:57] CASE. RIGHT? AND SO WE ARE TAKING ON
[02:29:59] MORE OF A POLICY ROLE AND NOT JUST AS A
[02:30:01] CHECK SIGNER, BUT THE IDEA THOUGH, THAT
[02:30:04] ANY YEAR ROUND PUBLIC OFFICIAL WOULD BE
[02:30:08] ORIGINALLY GIVEN BASICALLY JUST A PER
[02:30:12] DIEM AND THAT'S IT. I THINK THAT WE'VE
[02:30:14] COME A LONG WAY. I THINK IT'S TO
[02:30:16] COMMISSIONER CHO'S POINT. PAY TO PLAY.
[02:30:19] YOU DON'T HAVE TO WORK FULL TIME IF YOU
[02:30:21] DON'T IF YOU KEEP YOUR OTHER JOB, ALL
[02:30:24] THAT STUFF, IT'S NOT REQUIRED OF YOU.
[02:30:26] SO I REALLY DO THINK THIS THREADS THE
[02:30:29] NEEDLE. I THINK IT'S STILL PRETTY TOUGH
[02:30:32] FOR SOMEBODY TO LIVE IN SEATTLE AREA
[02:30:34] FROM JUST THIS COMPENSATION ITSELF, AND
[02:30:36] ESPECIALLY WITHOUT A RETIREMENT PLAN.
[02:30:38] BUT I CERTAINLY APPRECIATE THE EFFORT TO
[02:30:41] MOVE FORWARD. SO I WILL BE SUPPORTING
[02:30:42] THIS. COMMISSIONER MOHAMMED I'M
[02:30:48] ALSO IN SUPPORT OF THIS RESOLUTION AND
[02:30:50] JUST WANT TO UNDERSCORE THAT THE

[02:30:53] BENEFITS FROM THIS RESOLUTION WILL NOT
[02:30:55] ACTUALLY GO TOWARDS THE CURRENT
[02:30:57] COMMISSIONERS, ONLY FUTURE COMMISSIONERS
[02:30:59] AND THOSE WHO GET REELECTED. BUT I THINK
[02:31:02] THIS IS SUCH AN IMPORTANT RESOLUTION.
[02:31:05] IT IS ABOUT EQUITY. IT IS ABOUT LEVELING
[02:31:07] THE PLAYING FIELD AND MAKING SURE THAT
[02:31:08] WE HAVE FOLKS WHO ARE INTERESTED IN
[02:31:11] SERVING IN PUBLIC OFFICE AND IN THESE
[02:31:13] POSITIONS FROM ALL WALKS OF LIFE. IT IS
[02:31:16] VERY CHALLENGING. I DO SHARE THE
[02:31:18] SENTIMENTS OF MY MY COLLEAGUES SOMETIMES
[02:31:20] I JOKINGLY SAY IF I KNEW HOW HARD IT
[02:31:21] WAS, WOULD I HAVE RUN? AND I UNDERSTAND
[02:31:23] WHY. I'M THE FIRST FOR MANY REASONS.
[02:31:26] BUT I DO LOVE THIS JOB AND I LOVE THE
[02:31:29] WORK THAT HAPPENS AT THE PORT OF SEATTLE
[02:31:32] AND DO WANT TO ENCOURAGE PEOPLE IN THE
[02:31:34] PUBLIC TO SEEK OUT THESE POSITIONS AND
[02:31:37] HAVE THE OPPORTUNITY TO BE IN THESE
[02:31:39] ROLES. AND I WOULDN'T WANT PAY IN SALARY
[02:31:42] TO BE A REASON WHY SOMEBODY DOESN'T DO
[02:31:44] IT. SO I AM LOOKING FORWARD TO
[02:31:46] SUPPORTING THIS RESOLUTION TODAY.
[02:31:50] I JUST WANT TO SAY THANKS TO
[02:31:52] COMMISSIONER CHO AND FELLEMAN, WHO HAVE
[02:31:54] DONE A GREAT JOB OF TAKING AN INITIAL
[02:31:56] IDEA AND REALLY HEARING
[02:32:00] THE INPUT OF STAFF, THE PUBLIC, FELLOW
[02:32:03] COMMISSIONERS. AND I THINK AS A RESULT
[02:32:06] OF THAT, COMING UP WITH,
[02:32:09] AS COMMISSIONER FELLEMAN SAID, THREADING
[02:32:12] THE NEEDLE HERE ON WHAT COULD BE
[02:32:15] SOMEWHAT CONTENTIOUS, BUT I THINK IS A
[02:32:18] REALLY WELL CRAFTED POLICY THAT
[02:32:20] ADDRESSES THE ISSUES AROUND EQUITY.
[02:32:23] THAT HAVE BEEN MENTIONED AND ALSO
[02:32:26] DOESN'T CREATE THE MORAL HAZARD THAT WE
[02:32:28] WOULDN'T HAVE WANTED IN JUST A STRAIGHT
[02:32:31] COMPENSATION CHANGE, BUT INSTEAD
[02:32:32] REFLECTS IF YOU'RE PUTTING IN DAYS WORTH
[02:32:35] OF WORK THAT LATE IN THE YEAR, THAT IT
[02:32:38] SHOULDN'T BE A FINANCIAL HARDSHIP FOR
[02:32:39] YOU TO DO THAT RATHER THAN GO AND DO
[02:32:41] PAID WORK SOMEWHERE ELSE. SO WITH THAT,
[02:32:45] AS A REMINDER, THIS IS AN ITEM
[02:32:49] THAT WILL COME UP AGAIN FOR A VOTE, AND
[02:32:52] WE'RE ACTUALLY GOING TO DO THAT VOTE,
[02:32:54] THE SECOND VOTE ON JANUARY 24,
[02:32:58] 2023. SO NOT THE NEXT MEETING, BUT THE
[02:33:00] FOLLOWING MEETING. BUT WITH THAT SAID,
[02:33:02] IS THERE A MOTION IN A SECOND? SO MOVED.
[02:33:06] SECOND. ALL RIGHT, IT'S BEEN MOVED AND
[02:33:08] SECONDED. CLERK HART, CAN YOU PLEASE
[02:33:10] CALL THE ROLL COMMISSIONER, SAY AYE OR NAY
[02:33:11] WHEN YOUR NAME IS CALLED, BEGINNING WITH
[02:33:13] COMMISSIONER CHO AYE. THANK YOU,
[02:33:15] COMMISSIONER. FELLEMAN. AYE. THANK YOU,
[02:33:18] COMMISSIONER. MOHAMMED. AYE. THANK YOU,
[02:33:20] COMMISSIONER CALKINS AYE THANK YOU,
[02:33:22] FOUR AYES, ZERO NAYS FOR THIS ITEM. ALL
[02:33:24] RIGHT, THE MOTION TO INTRODUCE
[02:33:26] RESOLUTION NUMBER 3811 PASSES.

[02:33:30] WE'RE NOW GOING TO MOVE BACK TO ITEM
[02:33:32] ELEVEN FOR PRESENTATIONS. I BELIEVE WE
[02:33:35] HAVE ONE MORE PRESENTATION AND I'M GOING
[02:33:38] TO TURN THAT OVER TO CLERK HART TO READ
[02:33:39] IT INTO THE RECORD AND THEN EXECUTIVE
[02:33:40] DIRECTOR METRUCK TO INTRODUCE IT. THANK
[02:33:43] YOU. THIS IS AGENDA ITEM ELEVEN B THE
[02:33:45] 2023 LOCAL, REGIONAL AND COMMUNITY
[02:33:47] ENGAGEMENT POLICY PRIORITIES BRIEFING.
[02:33:53] COMMISSIONERS. UNDER YOUR LEADERSHIP,
[02:33:55] THE PORT HAS AMBITIOUS POLICY AND
[02:33:57] GOVERNMENT RELATIONS PRIORITIES FOCUSED
[02:33:59] ON PROMOTING ECONOMIC OPPORTUNITIES,
[02:34:01] IMPROVING QUALITY OF LIFE, ADVANCING
[02:34:03] TRADE, TRAVEL AND COMMERCE, AND
[02:34:05] OPERATING IN AN EQUITABLE AND
[02:34:06] ENVIRONMENTALLY RESPONSIBLE MANNER.
[02:34:10] ENGAGING WITH OUR LOCAL AND REGIONAL
[02:34:12] PARTNERS HELPS MAKES THOSE GOALS
[02:34:13] POSSIBLE. THE FOLLOWING BRIEFING WILL
[02:34:15] OUTLINE SOME OF OUR PRIORITIES FOR
[02:34:17] ENGAGING WITH OUR COMMUNITY AND
[02:34:18] GOVERNMENT PARTNERS TO HELP FULFILL OUR
[02:34:20] MISSIONS. THE PRESENTERS ARE WE HAVE
[02:34:23] SOME IN PERSON AND SOME REMOTE. SABRINA
[02:34:26] BOUYU. REGIONAL GOVERNMENT RELATIONS
[02:34:28] MANAGER FROM EXTERNAL RELATIONS. NATE
[02:34:30] CAMINOS, DIRECTOR OF GOVERNMENT
[02:34:31] RELATIONS, EXTERNAL RELATIONS. AND DAVE
[02:34:34] KAPLAN, LOCAL GOVERNMENT RELATIONS
[02:34:36] MANAGER. EXTERNAL RELATIONS. SO WITH
[02:34:38] THAT, SABRINA, I'M GOING TO TURN IT OVER
[02:34:39] TO YOU. GREAT. THANK YOU. WELL,
[02:34:43] THANK YOU, COMMISSIONERS. THANK YOU,
[02:34:44] EXECUTIVE DIRECTOR METRUCK, FOR HAVING
[02:34:46] US. I'M HONORED TO BE HERE. IT'S VERY
[02:34:49] RARE THAT WE COME IN FRONT OF YOU DURING
[02:34:51] OUR PUBLIC COMMISSION MEETINGS, BUT VERY
[02:34:54] PLEASED TO BE HERE. AS MENTIONED, I'M
[02:34:56] SABRINA, I'M THE REGIONAL
[02:34:57] GOVERNMENT AFFAIRS MANAGER. I'VE BEEN
[02:35:00] HERE NOW WITH THE PORT FOR ABOUT TWO
[02:35:01] YEARS AND IT'S BEEN TRULY A WONDERFUL
[02:35:03] EXPERIENCE. I HAVE DAVE KAPLAN WITH ME,
[02:35:07] OUR LOCAL GOVERNMENT RELATIONS MANAGER
[02:35:09] WITH A FOCUS ON SOUTH SOUND CITIES, AND
[02:35:12] WE HAVE OUR BELOVED GR DIRECTOR NATE
[02:35:15] CAMINOS IN THE AUDIENCE TODAY. WE KNOW
[02:35:18] WE'RE THE LAST PRESENTATION ON YOUR
[02:35:20] AGENDA, SO WE'RE GOING TO KEEP THIS AS
[02:35:22] BRIEF AS WE CAN GIVEN THAT WE'VE ALREADY
[02:35:24] COME TO YOU FOR TWO, TWO, ONE. THAT'S
[02:35:27] FOR THE YEAR.
[02:35:29] PARDON? SORRY FOR INTERRUPTING, BUT
[02:35:32] THAT'S FOR THE YEAR. YOU WERE SAYING THE
[02:35:34] LAST PRESENTATION? YES.
[02:35:38] [LAUGHTER]
[02:35:39] WE PROVIDED YOU WITH A BRIEFING TWO
[02:35:42] MONTHS AGO IN PREPARATION FOR 2023.
[02:35:46] WE ALSO WANT TO ACKNOWLEDGE THE WORK OF
[02:35:48] OUR FORMER EAST SIDE COMMUNITY AND
[02:35:49] GOVERNMENT RELATIONS MANAGER, CARRIE
[02:35:51] PRAVITZ. WE KNOW THAT SHE HAS LEFT THE

[02:35:54] PORT, BUT SHE'S ALSO BEEN A MAJOR PLAYER
[02:35:56] IN PUTTING TOGETHER THESE PRIORITIES. I
[02:35:59] ALSO WANT YOU TO NOTE THAT YOU ALL HAVE
[02:36:02] A MEMO IN YOUR BRIEFING DOCUMENTS THAT
[02:36:05] PROVIDES A BROADER OUTLINE OF WHAT OUR
[02:36:08] PRIORITIES LOOK LIKE FOR 2023. BUT ALL
[02:36:11] THAT TO BE SAID, THIS IS OUR 6TH YEAR IN
[02:36:14] WHICH THE COMMISSIONER WILL ADOPT POLICY
[02:36:16] PRIORITIES AS IT RELATES TO OUR LOCAL
[02:36:18] AND REGIONAL GOVERNMENT JURISDICTION
[02:36:21] THROUGHOUT KING COUNTY, AND JUST WITH
[02:36:23] THE STATE AND FEDERAL LEGISLATIVE
[02:36:25] PRIORITIES YOU HAVE ADOPTED BY OUR
[02:36:27] COLLEAGUES ERIC SHINFIELD AND ERIC
[02:36:28] FITCH. THESE LOCAL PRIORITIES PROVIDE
[02:36:31] STAFF WITH GUIDANCE TO FURTHER SUPPORT
[02:36:33] THE PORT'S GOALS AND OBJECTIVES IN THE
[02:36:35] YEAR AHEAD. NOW, YOU MAY KNOW THAT THIS
[02:36:38] APPROACH IS A LITTLE BIT
[02:36:41] DIFFERENT THAN IN YEARS PRIOR. UNLIKE
[02:36:43] THE PAST YEARS, THIS IS NOT AN
[02:36:45] EXHAUSTIVE LIST OF TOP PRIORITIES.
[02:36:48] INSTEAD, WE DETERMINED TO HIGHLIGHT AND
[02:36:52] STREAMLINE MARQUEE ITEMS FOR 2023 THAT
[02:36:55] WE CAN THEN USE WHEN WE MEET WITH OUR
[02:36:57] LOCAL GOVERNMENTAL PARTNERS. PRIORITIES
[02:37:01] REFLECTED IN THIS
[02:37:04] PRESENTATION OUTLINE YOUR
[02:37:08] YOUR PRIORITIES AS COMMISSIONERS FROM
[02:37:11] YOUR PLANNING AND BUDGET RETREATS AND
[02:37:13] ALSO WITH EXECUTIVE LEADERSHIP TEAM
[02:37:16] INPUT. SO THESE PRIORITIES ARE MEANT TO
[02:37:20] ALIGN WITH THE SIX GOALS AND OBJECTIVES
[02:37:22] OF THE PORT'S FOUNDATIONAL DOCUMENT, THE
[02:37:24] CENTURY AGENDA. NEXT SLIDE, PLEASE.
[02:37:29] IN CONTRAST WITH PREVIOUS YEARS, WE WILL
[02:37:31] BRIEFLY SHARE SOME OF OUR NOTABLE POLICY
[02:37:33] ADVANCEMENTS IN 2022 AND THEN DAVE AND I
[02:37:36] WILL BOTH WALK YOU THROUGH THE SIX
[02:37:38] CENTURY AGENDA GOALS AND HOW
[02:37:42] THEY ALIGN WITH OUR PRIORITIES. DUE TO
[02:37:45] TIME CONSTRAINTS, WE WON'T SPEAK TO ALL
[02:37:46] OF THE PRIORITIES IDENTIFIED IN THE
[02:37:48] BRIEFING MEMO AS MENTIONED, BUT WE'RE OF
[02:37:50] COURSE HAPPY TO ANSWER QUESTIONS AND
[02:37:52] FURTHER ELABORATE AND FOR YOUR
[02:37:54] AWARENESS AFTER TODAY'S COMMISSIONER
[02:37:55] MEETING, YOU WILL
[02:37:59] CONTINUE TO PROVIDE FEEDBACK AND THEN
[02:38:01] FINAL ADOPTION WILL BE JANUARY 10.
[02:38:05] OKAY, NEXT SLIDE AND I'LL TURN IT OVER
[02:38:07] TO DAVE.
[02:38:11] LIKE OUR STATE AND FEDERAL LEGISLATIVE
[02:38:14] EFFORTS, OUR LOCAL GOVERNMENT RELATIONS
[02:38:16] WORKS ABOUT LEVERAGING OUR RELATIONSHIPS
[02:38:18] WITH LOCAL JURISDICTIONS TO MOVE OUR
[02:38:21] POLICY PRIORITIES FORWARD AND TO HELP
[02:38:24] IDENTIFY OPPORTUNITIES TO HELP SUPPORT
[02:38:26] LOCAL JURISDICTIONS PRIORITIES THAT
[02:38:29] ALIGN WITH OUR OWN. WHILE THERE ARE ANY
[02:38:31] NUMBER OF POLICY PRIORITIES THAT WERE
[02:38:33] ADVANCED IN FULL OR INCREMENTALLY IN
[02:38:36] 2022, WE WANTED TO PARTICULARLY TAKE

[02:38:38] NOTE OF AN AGREEMENT ON REPAIR THE WEST
[02:38:41] SEATTLE BRIDGE, RESETTLEMENT EFFORTS FOR
[02:38:43] AFGHAN REFUGEES, PROMOTING LOCAL
[02:38:46] PARTICIPATION IN THE COMMUNITY BUSINESS
[02:38:48] CONNECTOR INITIATIVE AND IN COMBATING
[02:38:50] HUMAN TRAFFICKING, WHICH HAS BEEN A
[02:38:52] MULTIYEAR EFFORT, AND SHARED
[02:38:55] CONVERSATIONS WITH SOUTH KING CITIES
[02:38:58] REGARDING WORKFORCE DEVELOPMENT. THERE
[02:39:00] ARE ANY NUMBER OF OTHER POLICIES WE'VE
[02:39:02] HELPED ADVANCE DURING THE YEAR WHICH
[02:39:05] HELP KEEP THE PORT MARITIME ECONOMIC,
[02:39:07] DEVELOPMENT AND AVIATION OPERATIONS AND
[02:39:09] PROJECTS MOVING FORWARD. NEXT SLIDE,
[02:39:12] PLEASE. THANK YOU, DAVE AND
[02:39:16] COMMISSIONERS FOR AWARENESS. DAVE AND I
[02:39:18] ARE GOING TO GO BACK AND FORTH AND KIND
[02:39:20] OF COVER THESE TOP PRIORITIES AS IT
[02:39:22] RELATES TO OUR CENTURY AGENDA AND SOME
[02:39:23] OF THE PRIORITIES YOU HAVE OUTLINED
[02:39:26] THROUGH BUDGET PROCESS AND GOAL SETTING.
[02:39:29] THE FIRST CENTURY AGENDA IS GOAL ONE
[02:39:31] POSITION THE PUGET SOUND AS A PREMIER
[02:39:33] INTERNATIONAL AND LOGISTICS HUB. KEY
[02:39:36] PIECES OF THIS ARE RECOGNIZING OUR WORK
[02:39:39] TO ADVANCE T FIVE, PHASE TWO, AND OF
[02:39:42] COURSE, THE FUTURE USE OF TERMINAL 46
[02:39:45] CONSISTENT WITH THE GOALS OF THE
[02:39:47] NORTHWEST SEAPORT ALLIANCE. WE KNOW THE
[02:39:48] ALLIANCE IS LEADING THIS WORK, BUT OUR
[02:39:50] GOVERNMENT RELATIONS TEAM IS WORKING
[02:39:52] HAND IN HAND WITH OUR ALLIANCE PARTNERS
[02:39:55] ON EXECUTING WHAT COULD BE THE FUTURE OF
[02:39:57] TERMINAL 46. AND OF COURSE, ANOTHER
[02:40:01] MAJOR ITEM IS THE PROTECTIONS OF NO NET
[02:40:04] LOSS OF INDUSTRIAL LANDS AND ALSO
[02:40:07] POTENTIAL FOR FUTURE EXPANSION PORT
[02:40:10] OWNERSHIP ALONG THE WATERFRONT. I KNOW
[02:40:13] MOST OF YOU HAVE BEEN PLUGGED INTO THIS
[02:40:15] AND I PERSONALLY WANT TO THANK YOU. AND
[02:40:17] I ALSO WANT TO THANK OUR OUTGOING STATE
[02:40:19] GOVERNMENT RELATIONS COLLEAGUE, ERIC
[02:40:21] FITCH AS HE MOVES ON. HE'S BEEN INTEGRAL
[02:40:23] INTO THIS WORK, BUT A NUMBER OF YOU HAVE
[02:40:27] BEEN DEDICATED TO THIS, AND THE WORK
[02:40:30] WILL GO ON FOR THE NEXT SEVERAL MONTHS,
[02:40:32] BUT THAT IS A MAJOR TENET OF OUR
[02:40:35] PRIORITIES FOR 2023 AND NEXT
[02:40:38] SLIDE, PLEASE.
[02:40:43] FACILITATING BUSINESS AND PROMOTING
[02:40:45] TOURISM HAVE OBVIOUSLY BEEN KEY POLICY
[02:40:47] PRIORITIES FOR THE PORT, AND NOTHING'S
[02:40:49] BEEN MORE IMPORTANT TO FACILITATING THAT
[02:40:51] POLICY GOAL THAN IMPROVING SEA AIRPORT.
[02:40:54] THIS INCLUDES PURSUING OPERATIONAL
[02:40:56] EFFICIENCIES AND CUSTOMER SERVICE
[02:40:58] IMPROVEMENTS, SUCH AS THROUGH THE RECENT
[02:41:00] COMMISSION APPROVAL OF APPROXIMATELY 5
[02:41:03] BILLION INVESTMENT IN PORT'S CAPITAL
[02:41:05] PROGRAM TO UPGRADE SEA, AND IN MEETING
[02:41:08] FUTURE REGIONAL AIR TRANSPORTATION NEEDS
[02:41:11] THROUGH THE SUSTAINABLE AIRPORT MASTER
[02:41:13] PLAN NEAR TERM PROJECTS. PART OF THAT

[02:41:16] ADVOCACY IS ENSURING THAT THE LOCAL
[02:41:18] AIRPORT COMMUNITIES ARE AWARE OF THEIR
[02:41:19] OPPORTUNITIES TO ENGAGE AND COMMENT ON
[02:41:21] THE RELEASE OF THE SAMP NTP
[02:41:23] ENVIRONMENTAL REVIEW, NOW SCHEDULED FOR
[02:41:26] RELEASE IN LATE 2024. NEXT SLIDE,
[02:41:29] PLEASE.
[02:41:34] AS NOTED IN THE PRIOR CENTURY AGENDA
[02:41:36] GOAL, TOURISM PLAYS AN IMPORTANT PART OF
[02:41:39] GROWTH GROWING THE REGIONAL AND STATE
[02:41:41] ECONOMY. TOURISM PROMOTION,
[02:41:43] INCLUDING PROMOTION OF RESPONSIBLE
[02:41:46] OUTDOOR RECREATION, REMAINS A PORT
[02:41:48] PRIORITY. CRUISE REMAINS AN IMPORTANT
[02:41:51] PART OF OUR TOURISM PROMOTION. THE
[02:41:53] PRIORITY FOCUS FOR CRUISE IS THROUGH
[02:41:55] PORT LEADERSHIP AND ADVOCACY OF A GREEN
[02:41:57] COORIDOR AND IN MAXIMIZING OPPORTUNITIES
[02:42:00] FOR SMALL AND LOCAL BUSINESSES
[02:42:02] THROUGHOUT OUR COMMUNITIES TO HELP
[02:42:04] SUPPLY GOODS AND SERVICES TO THE CRUISE
[02:42:06] INDUSTRY. NEXT SLIDE, PLEASE.
[02:42:12] RESPONSIBLE INVESTMENT IN PEOPLE AND
[02:42:15] FACILITIES ARE KEYS TO ENSURING THAT
[02:42:17] EVERYONE WILL REAP THE BENEFITS FROM
[02:42:19] ECONOMIC GROWTH. WHETHER IT'S AN
[02:42:21] INVESTMENT IN PEOPLE SUCH AS THE WORK OF
[02:42:23] THE DUWAMISH VALLEY COMMUNITY EQUITY
[02:42:25] PROGRAM, AN ADVOCACY FOR YOUTH
[02:42:27] EMPLOYMENT IN THE MARITIME INDUSTRY, OR
[02:42:29] INVESTMENT IN PORT FACILITIES FOR
[02:42:32] ALTERNATIVE FUELS SUCH AS HYDROGEN AND
[02:42:34] SUPPORT FOR OFFSHORE WIND. THESE
[02:42:36] INVESTMENTS ARE CALLED OUT AS PRIORITIES
[02:42:38] FOR 2023. NEXT SLIDE,
[02:42:41] PLEASE. AND I'LL TURN IT BACK TO SABRINA.
[02:42:45] GREAT. CENTURY AGENDA NUMBER FOUR THE
[02:42:47] GREENEST AND MOST EFFICIENT ENERGY
[02:42:49] EFFICIENT PORT IN NORTH AMERICA. THIS
[02:42:52] SLIDE JUST RECOGNIZES THE FACT THAT WE
[02:42:55] HAVE BIG PRIORITIES AROUND
[02:42:57] DECARBONIZATION ON BOTH OUR MARITIME AND
[02:43:00] AVIATION ACTIVITIES, IN PARTICULAR PIER
[02:43:03] 66 ELECTRIFICATION. IT'S A VERY
[02:43:05] MEANINGFUL PORT PROJECT THAT I
[02:43:08] PERSONALLY HAVE SPENT A SIGNIFICANT TIME
[02:43:10] WORKING ON. IT ALSO MEANS UNDERSTANDING
[02:43:13] AND INVESTING IN ALTERNATIVE FUELS FOR
[02:43:15] SHIPPING AND OF COURSE, OUR CLEAN TRUCK
[02:43:18] PROGRAM AND HEALTHY WATER RATE PROGRAMS
[02:43:21] SUCH AS KELP AND THE SEAWEED
[02:43:24] COLLABORATIVE. ON THE AVIATION SIDE,
[02:43:27] THAT MEANS THINKING ABOUT
[02:43:29] ELECTRIFICATION OF VEHICLES ON THE
[02:43:30] GROUND, BUT ALSO SUSTAINABLE AVIATION
[02:43:34] FUELS, WHICH I KNOW COMMISSIONER FELLEMAN
[02:43:35] HAS BEEN A LEADER OF. NEXT SLIDE,
[02:43:39] PLEASE.
[02:43:42] THIS IS A CONTINUATION OF OUR GOAL FOUR
[02:43:45] AROUND ENVIRONMENTALISM, AND THE TWO
[02:43:48] THINGS WE WANT TO HIGHLIGHT IS THE FACT
[02:43:50] THAT OUR WORK CONTINUES AROUND
[02:43:53] PRIORITIZING AND BEING A GOOD STEWARD OF

[02:43:55] OUR MARITIME PARKS,
[02:43:58] INCLUDING THE DUWAMISH VALLEY AND ALL OF
[02:44:00] THE PARKS UNDER OUR PURVIEW. AND IT ALSO
[02:44:03] HIGHLIGHTS THE FACT THAT WE CLEARLY
[02:44:06] PRIORITIZE OBLIGATIONS FOR CLEANUP AND
[02:44:09] REMEDIATION. OF ALL OF OUR SITES,
[02:44:11] INCLUDING THE EAST WATERWAY, WHICH WILL
[02:44:12] BE HUGE THIS YEAR, AND PERFORMANCE
[02:44:16] METRICS TO MEET EQUITY GOALS FOR THE
[02:44:18] DUWAMISH VALLEY AREA. AND WE'LL GO
[02:44:20] TO THE NEXT SLIDE.
[02:44:26] FOR THE PAST SEVERAL YEARS, THE PORT'S
[02:44:28] BEEN TAKING STEPS TO BECOME A MORE
[02:44:30] EQUITABLE, DIVERSE AND INCLUSIVE AGENCY
[02:44:33] AND HAS BEGUN TO TAKE STEPS TO BECOME A
[02:44:36] MODEL. FOR 2023 THE PORT PRIORITIES
[02:44:40] PRIORITIZES INCLUSION BY BETTER
[02:44:42] COMMUNICATING CONTRACTING OPPORTUNITIES
[02:44:45] TO WOMEN MINORITY BUSINESS ENTERPRISE
[02:44:48] FIRMS BY ENCOURAGING PARTICIPATION IN
[02:44:51] THE MINORITY BUSINESS ACCELERATOR,
[02:44:53] EXPLORING UNIQUE MARKET OPPORTUNITIES IN
[02:44:55] SOUTH KING COUNTY, AND THROUGH ENGAGEMENT
[02:44:58] WITH VARIOUS COMMUNITIES, INCLUDING
[02:45:00] THROUGH THE DUWAMISH VALLEY COMMUNITY
[02:45:01] EQUITY PROGRAM AND THROUGH AN
[02:45:03] INTERJURISDICTIONAL MEETING WITH THE
[02:45:04] BEACON HILL, GEORGETOWN AND SOUTH PARK
[02:45:06] COMMUNITIES. ALSO A PRIORITY IS OUR
[02:45:10] ENGAGEMENT WITH THE TRIBES, THE ADDITION
[02:45:12] OF A PORT GOVERNMENT RELATIONS STAFF,
[02:45:14] POSITION SPECIFIC FOR TRIBAL RELATIONS,
[02:45:17] INCLUSION OF TRIBAL ENGAGEMENT,
[02:45:19] INTERNSHIP AND INITIATION OF TRIBAL
[02:45:22] MOUS, WHICH ARE PROGRESSING, ARE
[02:45:24] EXAMPLES OF HOW WE'LL BE ADDRESSING THIS
[02:45:26] PRIORITY. NEXT SLIDE, PLEASE, AND BACK
[02:45:29] TO SABRINA. THANK YOU. DAVE AND I
[02:45:32] DO WANT TO UNDERSCORE THAT OUR WORK
[02:45:35] AROUND DEVELOPING THESE TRIBAL MOUS HAS
[02:45:38] BEEN SIGNIFICANT AND WE ARE VERY EXCITED
[02:45:41] THAT THE COMMISSION HAS APPROVED FOR US
[02:45:45] TO HIRE AN ADDITIONAL TRIBAL RELATIONS
[02:45:48] FTE AT SOME POINT IN THE FUTURE. THIS
[02:45:51] WORK IS SUBSTANTIVE AND IT'S NEEDED TO
[02:45:53] OCCUR FOR A LONG TIME AND WE'RE VERY
[02:45:55] EXCITED ABOUT IT. THE NEXT TWO SLIDES
[02:45:59] CONTINUE ON OUR CENTURY
[02:46:02] AGENDA GOAL FIVE, WHICH HAS BECOME A
[02:46:04] MODEL FOR EQUITY, DIVERSITY AND
[02:46:06] INCLUSION. AND I JUST WANT TO HIGHLIGHT
[02:46:10] THAT A BIG FOCUS IS EXPANDING GREEN
[02:46:12] JOBS, BUT PARTICULARLY FOR
[02:46:14] UNDERREPRESENTED COMMUNITIES AND
[02:46:16] WORKFORCE DEVELOPMENT THAT CREATES
[02:46:18] CAREER CONNECTED LEARNING OPTIONS FOR
[02:46:21] OUR BIPOC NEIGHBORS AND RESIDENTS,
[02:46:26] INCLUDING MARITIME, AVIATION,
[02:46:28] CONSTRUCTION AND GREEN JOBS. AND WE
[02:46:30] CAN MOVE TO THE NEXT SLIDE.
[02:46:34] AND THIS IS A MAINTAIN FOR OUR CENTURY
[02:46:37] AGENDA GOALS JUST HIGHLIGHTING THE FACT
[02:46:39] THAT OUR

[02:46:44] GOALS ARE ALWAYS TO BE A LEADER IN EDI,
[02:46:47] WHETHER THAT'S INTERNALLY AT THE PORT OR
[02:46:51] WITH OUR WORK WITH OTHER PUBLIC AGENCIES
[02:46:53] AND EMPLOYERS, AND THAT CERTAINLY WILL
[02:46:56] BE A DRIVING GOAL FOR US IN 2023.
[02:47:00] THEY CAN GO TO THE NEXT SLIDE.
[02:47:06] BEING A HIGHLY EFFECTIVE PUBLIC AGENCY
[02:47:08] MEANS PRIORITIZING THE IDENTIFICATION OF
[02:47:11] OPPORTUNITIES WITH LOCAL JURISDICTIONS,
[02:47:13] AND THAT CAN TAKE THE FORM OF LOOKING
[02:47:15] FOR WAYS TO COLLABORATE ON REPLACEMENT
[02:47:17] OF PUBLIC INFRASTRUCTURE AS IT
[02:47:19] TRANSITIONS AWAY FROM FOSSIL FUELS.
[02:47:21] ADVOCATING FOR A SHIFT AWAY FROM TOXIC
[02:47:23] SUBSTANCES SUCH AS PFAS TO IDENTIFYING A
[02:47:26] PATH FOR PROTECTION OF THE LONG TERM
[02:47:28] HEALTH OF NORTH SEATAC PARK. THERE ARE
[02:47:30] DOZENS OF OTHER SUCH EXAMPLES WHERE
[02:47:32] ALIGNMENT OF PORT VALUES AND THOSE OF
[02:47:34] OUR PARTNERING AGENCIES PROVIDE AN
[02:47:35] OPPORTUNITY TO FURTHER ECONOMIC
[02:47:38] OPPORTUNITY, REDUCE ENVIRONMENTAL
[02:47:40] IMPACTS, OR ENHANCE THE STEWARDSHIP OF
[02:47:42] OUR LAND. NEXT SLIDE, PLEASE.
[02:47:48] BEING A HIGHLY EFFECTIVE PUBLIC AGENCY
[02:47:50] MEANS DOING SO WITH AN EYE OR FOCUS ON
[02:47:52] EQUITY AND ENVIRONMENTAL JUSTICE. IT
[02:47:54] MEANS PRIORITIZING EQUAL PROTECTION AND
[02:47:57] EQUAL ENFORCEMENT OF ENVIRONMENTAL LAWS
[02:47:59] AND REGULATIONS, ADVANCING ENVIRONMENTAL
[02:48:01] AND HEALTH HAZARD MITIGATION STRATEGIES
[02:48:04] AND ENSURING MEANINGFUL ENGAGEMENT FOR
[02:48:06] HEALTHIER COMMUNITIES.
[02:48:08] IT MEANS PRIORITIZING
[02:48:09] THE SOUND INSULATION PROGRAM TO LIVE UP
[02:48:11] TO OUR OBLIGATION TO MEET THE 2026
[02:48:13] COMPLETION GOAL THAT WAS SET BY
[02:48:14] COMMISSIONER. AND IT MEANS EXPLORING
[02:48:17] PARTNERSHIPS WITH AIRPORT COMMUNITIES
[02:48:19] FOR PEDESTRIAN AND BIKE COMMUTER
[02:48:21] IMPROVEMENTS. NEXT SLIDE, PLEASE.
[02:48:27] AGAIN, JUST A REMINDER, THE BRIEFING
[02:48:29] MEMO CONTAINS THE SPECIFIC PRIORITIES
[02:48:31] THAT WE'VE SPOKEN TO IN TODAY'S
[02:48:33] PRESENTATION, AND WE'RE HAPPY TO ANSWER
[02:48:35] ANY QUESTIONS YOU MAY HAVE.
[02:48:39] THANK YOU, DAVE AND SABRINA, FOR THE
[02:48:40] PRESENTATION, AND I'M GOING TO TURN IT
[02:48:43] OVER TO COMMISSIONERS FOR QUESTIONS AND
[02:48:44] COMMENTS. COMMISSIONER FELLEMAN,
[02:48:50] THANKS SO MUCH AND APPRECIATE THE
[02:48:53] MULTIPLE SHOTS AT THIS. AND WE'LL TAKE
[02:48:56] ONE MORE. I THINK ALMOST ALL THE THINGS
[02:48:59] ARE THERE. I HAVE A QUESTION ABOUT
[02:49:01] SOMETIMES WHERE THE BULLETS ARE PLACED.
[02:49:04] ALTHOUGH, SABRINA, YOU DID BRING UP
[02:49:05] SOMETHING I THOUGHT WE BOTH SHARE A
[02:49:07] GREAT VALUE IN. BUT I DON'T THINK THE
[02:49:09] ONLY ONE THAT I DON'T THINK WAS
[02:49:10] MENTIONED WAS THE TRIBAL MOU AND
[02:49:14] LIAISON. SO THOSE ARE SORT OF LIKE TWO
[02:49:16] NEW THINGS FOR NEXT YEAR. AND I DON'T
[02:49:19] KNOW WHETHER YOU WANT TO UNLESS I MISSED

[02:49:22] IT. I KNOW THERE'S TRIBAL INTERNSHIP,
[02:49:24] BUT I DIDN'T SEE THE ANYWAY,
[02:49:28] IT'S SOMETHING THAT TRIBAL ENGAGEMENT
[02:49:30] INTERNSHIP PROGRAM WAS THE ONE
[02:49:34] TRIBAL THING I SAW. SO I DON'T KNOW.
[02:49:38] THOSE ARE SIGNIFICANT ADVANCES FOR NEXT
[02:49:40] YEAR THAT I WOULDN'T NOT WANT TO
[02:49:43] ELEVATE. BUT I GUESS MY CONFUSION
[02:49:46] IS WITH CRUISE, AS IS WITH A LOT
[02:49:50] OF PEOPLE. BUT THE IDEA THAT WHETHER
[02:49:53] OUR INITIATIVES WITH CRUISE,
[02:49:55] WHETHER IT BE THE GREEN CORRIDOR OR THE
[02:49:58] SHORE POWER OR THE NO DISCHARGE
[02:50:02] ISSUES, SHOULD THAT BE AN UNDER
[02:50:07] BEING THE GREENEST PORT? OR WHEN
[02:50:10] I SEE RESPONSIBLY INVEST IN ECONOMIC
[02:50:13] GROWTH IN THE REGION FOR ALL ITS
[02:50:14] COMMUNITIES, AND THAT'S WHERE WE SEE
[02:50:16] SPEARHEAD THE DEVELOPMENT OF THE GREEN
[02:50:19] CORRIDOR. I QUESTION IS
[02:50:22] THAT REALLY THE RIGHT PLACE TO PUT IT?
[02:50:26] AND THEN SIMILARLY, THERE WAS THE ONE
[02:50:31] OTHER PLACE WHERE IT WAS PUT STRUCK ME
[02:50:33] AS PECULIAR. I WOULD ASSUME EXECUTIVE
[02:50:36] METRUCK. YOU HAD A CHANCE TO SEE THIS AS
[02:50:38] THE MEANINGFUL SPOT FOR THESE THINGS.
[02:50:42] BUT THERE WAS ONE OTHER PLACE FOR
[02:50:43] CRUISE. LET ME JUST QUICKLY SEE IF I CAN
[02:50:45] PUT MY FINGER ON IT. OH, YEAH. FOR
[02:50:47] REGIONAL POLICIES, GREENEST MOST ENERGY
[02:50:49] EFFICIENT PORT, WE INCLUDE SHORE POWER
[02:50:53] TO PIER 66 AND SHIPPING DECARBONIZATION.
[02:50:56] SO THE GREEN IS IN THERE.
[02:51:00] THE GREEN COORIDOR, THOUGH, IS NOT
[02:51:02] CONSIDERED A GREEN INITIATIVE. SO AGAIN,
[02:51:06] WE DON'T SAY CRUISE WHEN WE SAY 66.
[02:51:10] AGAIN, BOTH THOSE THINGS ARE ALL
[02:51:13] GOOD. I JUST WAS WONDERING WHERE WE
[02:51:16] WOULD WANT TO PUT THEM. RIGHT WHERE
[02:51:19] THEY'RE PLACED IN THE BECAUSE IT SEEMS
[02:51:21] LIKE THEY CAN GO IN MULTIPLE DIFFERENT
[02:51:23] YEAH, I MEAN BUT LOCATIONS HAVE GREEN
[02:51:26] COORIDOR NOT BE UNDER GREEN
[02:51:28] TO ME, BUT I CAN SEE ANYWAY, CRUISES IN
[02:51:32] TWO DIFFERENT PLACES. I WOULD SUGGEST
[02:51:35] THAT WE COULD PERHAPS FIND ANOTHER WAY
[02:51:37] TO GROUP IT.
[02:51:40] BUT ANYWAY, I'LL LEAVE IT AT THAT.
[02:51:42] THANK YOU. YEAH, COMMISSIONER, AND THIS
[02:51:43] IS FOR MY RECORD TO NATE CAMINO'S,
[02:51:45] DIRECTOR OF GOVERNMENT RELATIONS HERE AT
[02:51:46] THE PORT OF SEATTLE. YOUR EARLIER
[02:51:48] COMMENT OR QUESTION WITH REGARDS TO THE
[02:51:50] TRIBAL MOAS AND HOW WERE THEY REFLECTED
[02:51:52] HERE AND JUST REFLECTED IN TERMS OF THE
[02:51:54] MEMO, IT'S OBJECTIVE 14. THE FIRST THREE
[02:51:56] BULLETS ARE ADDRESSED THERE AND IN
[02:51:59] ADDITION TO OBJECTIVE FIVE IN THE MEMO
[02:52:01] AS WELL. AND SO AS SABRINA AND DAVE HAD
[02:52:03] GIVEN YOU THIS PRESENTATION, WE
[02:52:04] CERTAINLY DIDN'T WANT TO COVER THE WHOLE
[02:52:05] SIX PAGES OF THE MEMO ITSELF. AND IT'S
[02:52:08] KIND OF LIKE THE HIGH LEVEL HIGHLIGHTS.

[02:52:09] AND SO IF WE CAN DISCUSS MORE IF THERE'S
[02:52:11] INTEREST ABOUT TALKING ABOUT THE
[02:52:13] ACCOMPLISHMENTS AND THANKS TO YOUR
[02:52:15] SUPPORT FOR AN FTE FOR NEXT YEAR'S
[02:52:17] BUDGET, TOO. BUT HAPPY TO TALK ABOUT
[02:52:20] THAT WITH YOU MORE OFFLINE AFTER TODAY.
[02:52:23] GREAT. THANKS, COMMISSIONER. ALL RIGHT.
[02:52:24] I CHECKED IN WITH THE OTHER
[02:52:25] COMMISSIONERS AS WELL. I JUST WANT TO
[02:52:27] SAY IT'S A GREAT MEMO AND PRESENTATION.
[02:52:31] I REALLY LIKE HOW YOU'VE ORGANIZED IT
[02:52:32] UNDER THE CENTURY AGENDA GOALS. SO THAT
[02:52:35] REALLY HELPS TO I KNOW THAT OFTEN TIMES
[02:52:37] THERE ARE PLACES WHERE ITEMS ARE
[02:52:40] CONTRIBUTING TO MULTIPLE, BUT I THINK
[02:52:42] THAT IS A REALLY NICE RUBRIC FOR
[02:52:43] UNDERSTANDING THINGS. THANK YOU,
[02:52:46] EVERYBODY, WITH NO FURTHER QUESTIONS ON
[02:52:48] THAT. I THINK WE ARE NOW AT THE TIME
[02:52:51] WHERE WE HAVE CONCLUDED OUR BUSINESS
[02:52:53] MEETING, BUT WE DO HAVE A COUPLE OF
[02:52:56] THINGS TO DO BEFORE WE CLOSE THE
[02:52:57] MEETING. FIRST, I'D LIKE TO GIVE THE
[02:52:59] FLOOR TO EXECUTIVE DIRECTOR METRUCK,
[02:53:00] WHO'S GOING TO RECOGNIZE SOMEBODY WHO
[02:53:03] WE'RE LOSING HERE IN JUST A SECOND. SO
[02:53:05] I'M GOING TO TURN IT OVER TO STEVE FOR
[02:53:07] THAT. THANKS, COMMISSIONER. AND I KNOW
[02:53:08] IT'S BEEN THE DAY, IT'S THE END OF THE
[02:53:12] DAY, BUT I THINK THAT LIKE TO SPEND A
[02:53:13] COUPLE OF MINUTES I'D LIKE TO BRING UP
[02:53:17] ERIC FITCH. ERIC, PLEASE COME UP AND
[02:53:19] JOIN US UP HERE.
[02:53:26] I SHAVE EVERY DAY. I DIDN'T KNOW THIS
[02:53:27] WAS GOING TO HAPPEN. LET ME
[02:53:31] JUST SAY, COMMISSIONERS, THANK YOU FOR A
[02:53:32] COUPLE OF MINUTES. I THINK THINGS ARE
[02:53:34] ALWAYS IN TRANSITION HERE AT THE PORT,
[02:53:36] AND WE'D LIKE TO MARK SOME SPECIAL
[02:53:38] MILESTONES WITH THAT. THANKS FOR OUR
[02:53:40] INDULGENCE HERE TO BRING UP EVERYBODY
[02:53:42] KNOWS ERIC FITCH. THIS IS THE LAST SUCH
[02:53:45] MEETING FOR THE COMMISSION MEETING FOR
[02:53:46] HIM. HE'S OUR SENIOR MANAGER FOR STATE
[02:53:50] GOVERNMENT RELATIONS, AND HE'LL BE
[02:53:51] LEAVING US FOR A FEW WEEKS, AS WE KNOW
[02:53:54] TO BE THE EXECUTIVE DIRECTOR OF THE
[02:53:57] WASHINGTON PUBLIC PORTS ASSOCIATION. SO
[02:54:00] WPPA IN DOING THAT, HE'LL LEAVE IT AS
[02:54:03] EXECUTIVE DIRECTOR.
[02:54:06] I'M JUST GOING TO REFLECT ON MY SHORT
[02:54:08] TIME HERE. ERIC IS A NATIVE
[02:54:11] OF THE PACIFIC NORTHWEST AND A BIG FAN
[02:54:14] OF EVERYTHING HERE IN THE PACIFIC
[02:54:15] NORTHWEST. HE'S EYEING ME REALLY BADLY
[02:54:17] HERE. SO I DON'T KNOW. THERE'S NOTHING
[02:54:18] REALLY NEFARIOUS ABOUT THIS. ERIC.
[02:54:22] IN THIS HE BEGAN HIS CAREER-
[02:54:24] I'LL TRY TO ENJOY IT.
[02:54:25] [LAUGHTER]
[02:54:27] BEGAN HIS CAREER IN WASHINGTON, DC. AND
[02:54:30] WORKED FOR CONGRESSWOMAN BONAMICHI OUT
[02:54:34] OF OREGON, AND THEN WORKED FOR

[02:54:36] CONGRESSMAN AND THEN OUR CURRENT
[02:54:39] GOVERNOR, JAY INSLEE, AND ALSO WORKED
[02:54:41] FOR SENATOR CANTWELL AS WELL. AND THEN
[02:54:44] HE JOINED THE PORT ABOUT SEVEN YEARS
[02:54:45] AGO. AND DURING THAT TIME HE'S BUILT A
[02:54:48] PROFILE IN OLYMPIA. HE'S DONE AN
[02:54:50] INCREDIBLE JOB. I MEAN, OVER MY TIME
[02:54:52] HERE. JUST KNOWING THAT ERIC
[02:54:55] HIS EXPERTISE IN LOOKING AT EVERYTHING
[02:54:57] RELATED TO THE PORT AND UNDERSTANDING
[02:54:59] ALL OF IT AND REALLY SIMPLIFYING IT INTO
[02:55:02] ELEVATOR SPEECH LENGTH AND SO GETTING
[02:55:05] THE COGENT POINTS ACROSS AND SUPPORTING
[02:55:07] ME WHEN I WAS AN OLYMPIAN. I HOPE THAT
[02:55:09] YOU ALL FEEL SUPPORTED WELL FROM HIS
[02:55:12] EFFORTS DOWN THERE. AND I THINK HE'S
[02:55:13] REALLY ADVANCED ALL THE LEGISLATIVE
[02:55:16] ACCOMPLISHMENTS FOR US GOING FORWARD. I
[02:55:18] MEAN, JUST SO MANY DIFFERENT THINGS THAT
[02:55:21] HE'S CARRIED OUR WATER IN DOWN IN
[02:55:23] OLYMPIA. SO I JUST WANT TO SAY, FOR US,
[02:55:26] FOCUSING THROUGH WPPA INDUSTRIAL LANDS
[02:55:29] AND EVEN THROUGH COVID, AND ALL THE
[02:55:32] ISSUES RELATED TO COVID KEEPING THOSE
[02:55:34] COMMUNICATIONS GOING WITH OLYMPIA AND
[02:55:38] KEEPING ALL THAT WORK GOING, IT WAS
[02:55:39] INCREDIBLY VALUABLE TO THE PORT. AND HIS
[02:55:41] CONTRIBUTIONS IN THIS SHORT PERIOD OF
[02:55:43] TIME HAVE REALLY BEEN VERY LARGE AND
[02:55:46] IT'S DEEPLY APPRECIATED. SO I JUST
[02:55:48] THOUGHT THAT I'D GIVE THIS OPPORTUNITY
[02:55:50] COMMISSIONERS SO WE CAN BRING UP
[02:55:54] ALL ERIC'S BAD POINTS HERE, I THINK.
[02:55:58] THANK YOU. EXECUTIVE, ANY COMMENTS FROM
[02:56:00] COMMISSIONERS? ABSOLUTELY. COMMISSIONER
[02:56:01] CHO. YEAH. SO THIS IS A BITTERSWEET
[02:56:04] MOMENT FOR ME. OBVIOUSLY, ERIC, YOU AND
[02:56:06] I GO BACK TO THE OLYMPIA WHEN I WAS A
[02:56:08] STAFFER IN THE STATE LEGISLATURE. BUT I
[02:56:11] CAN'T SAY ENOUGH GOOD THINGS ABOUT THE
[02:56:14] WORK THAT YOU DO, HOW YOU APPROACH IT,
[02:56:16] HOW MUCH RESPECT YOU HAVE IN OLYMPIA AND
[02:56:19] HOW MUCH OF A BIG WIN THIS IS FOR WPPA
[02:56:21] AND QUITE FRANKLY, FOR US AS A PORT AND
[02:56:23] AS A MEMBER OF WPPA. I SAY IT'S
[02:56:25] BITTERSWEET BECAUSE ON ONE END, I KNOW
[02:56:27] THIS IS A TREMENDOUS OPPORTUNITY FOR YOU
[02:56:30] PERSONALLY, BUT ALSO PROFESSIONALLY.
[02:56:33] BEING IN AN EXECUTIVE ROLE, IN A MANAGER
[02:56:35] ROLE, WILL BE A TREMENDOUS GROWTH
[02:56:36] OPPORTUNITY FOR YOU. BUT IT'S A LITTLE
[02:56:38] BITTER BECAUSE WE KNOW THE CALIBER OF A
[02:56:40] STAFFER THAT WE'RE LOSING HERE AT THE
[02:56:42] PORT. AND SO I SAY THIS TO EVERYONE WHO
[02:56:44] LEAVES THE PORT, BUT I DO BELIEVE THIS
[02:56:48] WHEN I SAY THAT YOU'RE ALWAYS WELCOME
[02:56:50] BACK HERE. YOU ALWAYS HAVE A HOME HERE.
[02:56:53] I THINK YOU KNOW THAT. PIERCE IS SHAKING
[02:56:56] HIS HEAD,
[02:57:03] BUT WE ARE GOING TO MISS YOU HERE.
[02:57:04] YOU'RE NOT GOING FAR. YOU'RE GOING TO BE
[02:57:06] AROUND. I'M LOOKING FORWARD TO WORKING
[02:57:08] WITH YOU IN YOUR NEW CAPACITY. I'M

[02:57:11] REALLY GLAD THE PORT IS FINDING ITSELF
[02:57:15] WITH A NEW ALLY AT WPPA. DON'T TELL YOUR
[02:57:18] BOARD THAT, BUT REALLY LOOKING FORWARD.
[02:57:20] I'M REALLY HAPPY FOR YOU.
[02:57:21] CONGRATULATIONS. I WAS ACTUALLY GOING TO
[02:57:24] ROAST YOU. SO WPPA RESCINDS
[02:57:27] THEIR OFFER OF EMPLOYMENT, BUT I FIGURED
[02:57:30] I WOULD. I KEEP WAITING FOR LIKE A SLIDE
[02:57:32] SHOW SABOTAGE. YOU WISH I
[02:57:35] HAD SOME PHOTOS, MR. FELLEMAN. SPEAKING
[02:57:38] OF THAT, I JUST WANTED TO CONCUR WITH
[02:57:42] EXECUTIVE METRUCK'S POINT ABOUT YOU BEING
[02:57:45] SIMPLE. THAT WAS A REALLY GOOD
[02:57:48] WAY, I THOUGHT A REALLY CONCISE WAY TO
[02:57:49] DESCRIBE YOUR CAPABILITIES, ACTUALLY.
[02:57:52] IT'S REALLY YOUR SELF EFFACING
[02:57:54] QUALITIES, GIVING YOUR TALENTS, THAT'S
[02:57:56] ONE OF WHICH IS REALLY QUITE REMARKABLE
[02:57:58] AND MAKES IT EASY TO HANG WITH YOU AND
[02:58:02] ENJOYED GOING TO EUROPE WITH YOU. BUT
[02:58:04] THE IDEA THAT WHEN YOU PRESENT YOURSELF
[02:58:07] TO AUTHORITIES, YOU SPEAK WITH AUTHORITY
[02:58:09] BUT HUMBLY, AND I THINK THAT'S SUPER
[02:58:11] WELL RECEIVED AND YOUR SENSE OF HUMOR,
[02:58:14] YOU CAN EVEN TAKE A LEFT HANDED JOKE
[02:58:17] THAT I DID AND APPRECIATE VERY MUCH. I
[02:58:20] DO LIKE TO JOKE WITH YOU IN THE PAST
[02:58:24] ABOUT HOW WPPA COULD BE MUCH MORE OF AN
[02:58:26] ORGANIZATION THAN IT IS. AND I THINK
[02:58:29] IT'S PHENOMENAL THAT AFTER ALL OF OUR
[02:58:33] COMPLAINING THAT YOU'RE ACTUALLY GOING
[02:58:34] TO BE ABLE TO DO SOMETHING ABOUT IT AND
[02:58:36] THAT YOU ALSO HAVE YOUR PARTNERSHIP WITH
[02:58:38] OUR CURRENT PRESIDENT AS ITS PRESIDENT.
[02:58:41] SO I REALLY SEE THE PORT HAVING A HUGE
[02:58:44] OPPORTUNITY TO REALLY TAKE AN ETCHER
[02:58:46] SKETCH MOMENT WITH THE WPPA AND REALLY
[02:58:49] HAVE IT LIVE UP TO WHAT IT SHOULD BE
[02:58:51] ABLE TO DO. AND I CHALLENGE
[02:58:54] YOU TO NOT TRY TO BE SOMETHING FOR
[02:58:58] EVERYONE. AND THE MAJOR WEAKNESS I FOUND
[02:59:00] FOR THE WPPA IS THAT IT'S TRYING TO
[02:59:03] SERVE ALL THE PORTS IN IN EVERYONE'S
[02:59:05] LITTLE FIEFDOM. AND QUITE FRANKLY,
[02:59:08] THERE ARE UNIFYING THINGS THAT WE ALL
[02:59:09] CAN STAND TOGETHER AND WPPA WILL BE THAT
[02:59:12] MUCH STRONGER WHEN WE CAN ALL LEAN IN
[02:59:14] TOGETHER RATHER THAN BEING DISTRACTED.
[02:59:16] AND I UNDERSTAND YOU UNDERSTAND THE BIG
[02:59:18] PRIORITIES AND I SEE YOU AS BEING ABLE
[02:59:21] TO TAKE THE REINS IN SUCH A FANTASTIC
[02:59:23] WAY. NOW WE HAVE TO HIDE. I DID GO TO
[02:59:25] THE EXECUTIVE, I SAW YOU THERE. YEAH.
[02:59:27] AND SO WHEN I WENT TO THE ENVIRONMENT
[02:59:29] COMMITTEE AND THE ACTING EXECUTIVE CAME
[02:59:33] IN THERE AND SAID, WELL, WE HAVEN'T
[02:59:34] HIRED THE NEW ENVIRONMENTAL PERSON. AND
[02:59:37] I GO, WHY IS THAT? BECAUSE NOBODY'S
[02:59:38] APPLIED. THEY GO, NO, WE HAD 23
[02:59:41] APPLIED, BUT WE DIDN'T FIND ANY OF THEM
[02:59:42] SUITABLE. DO YOU WANT TO BE ON THE
[02:59:44] INTERVIEW PANEL FOR THAT? NO, I JUST
[02:59:47] SAID OBVIOUSLY YOU USED A LOWER STANDARD

[02:59:50] FOR THE EXECUTIVE POSITION.
[02:59:51] [LAUGHTER]
[02:59:53] ALL RIGHT, LET'S COME ON, GUYS.
[02:59:58] WE LOVE YOU, ERIC, AND WE'RE GOING TO
[03:00:01] FIND YOU SOON ENOUGH. SO ANYWAY, THANK
[03:00:02] YOU. I APPRECIATE THAT. COMMISSIONER
[03:00:04] MOHAMED, WE COULD ALWAYS COUNT ON FRED
[03:00:07] TO ROAST SOMEONE ON RECORD. YEAH.
[03:00:10] ERIC, IT'S BEEN .GREAT WORKING WITH YOU.
[03:00:13] IT'S BEEN A SHORT PERIOD OF TIME, BUT I
[03:00:14] REALLY HAVE APPRECIATED YOUR WISDOM,
[03:00:17] YOUR HONESTY AND JUST YOUR KNOWLEDGE.
[03:00:19] YOU KNOW SO MUCH. AND SO I DEFINITELY
[03:00:21] FEEL LIKE IT'S A GREAT LOSS TO THE PORT,
[03:00:23] BUT I'M LOOKING FORWARD TO WORKING WITH
[03:00:25] YOU IN OTHER WAYS AND JUST EXCITED FOR
[03:00:28] YOUR FUTURE AND THINK OF US ALWAYS IF
[03:00:31] YOU WANT TO COME BACK, YOU'RE ALWAYS
[03:00:32] WELCOME BY COMMISSIONER CHO. ALL
[03:00:33] RIGHT, THAT'S TWO TO ONE.
[03:00:35] [LAUGHTER]THANK YOU.
[03:00:36] THANK YOU. HERE'S GOING TO BE OUT
[03:00:38] COUNTED AND I GOT TO
[03:00:42] SAY, IN FRONT OF 250 COMMISSIONERS AND
[03:00:45] PORT EXECUTIVE DIRECTORS AND OTHER
[03:00:48] DIGNITARIES IN THE PORT COMMUNITY HOW
[03:00:50] EXCITED I AM TO GET TO WORK WITH YOU AT
[03:00:52] THE WPPA MEETING LAST WEEK WHERE YOU
[03:00:55] WERE APPOINTED AND I WAS ELECTED AS
[03:00:57] PRESIDENT FOR THE COMING YEAR. AND SO I
[03:01:01] WILL SAY, HAVING WORKED WITH YOU NOW FOR
[03:01:03] FIVE YEARS, IT'S ALWAYS KIND OF
[03:01:05] FRUSTRATING BECAUSE I SORT OF HAVE MY
[03:01:06] LANE AND THEN I WALK INTO A ROOM AND
[03:01:08] HERE'S A GUY WHO'S TALLER AND BETTER
[03:01:11] LOOKING AND FUNNIER AND SMARTER AND
[03:01:13] REDDER HAIR, JUST TAKING UP MY LANE.
[03:01:17] BUT IN ALL HONESTY, I THINK OF YOU AS A
[03:01:21] DEAR FRIEND AND I'M REALLY EXCITED TO
[03:01:23] GET TO WORK WITH YOU. AND
[03:01:24] NOTWITHSTANDING A YEAR AS PRESIDENT OF
[03:01:26] THE EXECUTIVE COMMITTEE, I'M EXCITED
[03:01:28] THAT I DON'T HAVE TO BE YOUR BOSS
[03:01:29] ANYMORE AND I GET INSTEAD TO BE TRULY UP
[03:01:32] HERE. AND I THINK A BIG PART OF IT IS
[03:01:34] BECAUSE I KNOW YOUR VALUES AND I THINK
[03:01:37] WHAT YOU'RE GOING TO DO STATEWIDE FOR
[03:01:39] PORTS WILL BE HUGELY BOTH INFLUENTIAL
[03:01:43] AND POSITIVELY BENEFICIAL. AND WE ARE,
[03:01:45] AS YOU'VE HEARD ME SAY A THOUSAND TIMES,
[03:01:47] WE'RE ENTERING INTO SUCH AN INFLECTION
[03:01:50] POINT IN OUR ECONOMY, IN OUR SOCIETY,
[03:01:53] AND PORTS ARE GOING TO BE A KEY PART OF
[03:01:56] THAT TRANSFORMATION. SO WE NEED REALLY
[03:01:58] EXTRAORDINARY LEADERSHIP LIKE YOU BRING.
[03:02:00] SO GOOD LUCK WITH THE WPPA. WE'RE GOING
[03:02:02] TO MISS YOU A GREAT DEAL. THANK YOU.
[03:02:03] THANK YOU. DO I GET TO RESPOND? YES.
[03:02:06] ABSOLUTELY NOT.
[03:02:09] HONESTLY, I WAS NOT REALLY EXPECTING
[03:02:12] THIS UNTIL PIERCE SENT ME A TEXT LAST
[03:02:13] NIGHT SAYING, YOU WILL BE AT PIER 69
[03:02:16] TOMORROW, TOMORROW AFTERNOON. I'M REALLY

[03:02:19] GLAD I DON'T HAVE TO SAY GOODBYE TO YOU
[03:02:21] ALL. I WOULD ROAST YOU ALL, BUT NOW
[03:02:23] YOU'RE FIVE OF MY 235 ELECTED BOSSES
[03:02:26] ACROSS THE STATE, SO YOU'RE ALL GREAT.
[03:02:29] I LOVE EACH AND EVERY ONE OF YOU.
[03:02:31] [LAUGHTER]
[03:02:33] I THINK FRED'S, COMMISSIONER FELLEMAN'S
[03:02:35] WORDS ARE RINGING IN MY EARS BECAUSE FOR
[03:02:38] THOSE OF YOU WHO'VE BEEN MY FRIENDS AND
[03:02:39] SOME FAMILY, I'M OFTEN CRITICIZED OF
[03:02:41] TRYING TO BE EVERYTHING TO EVERYBODY.
[03:02:43] AND I THINK THAT I HAD JUST PROMISED TO
[03:02:45] MY WIFE I WOULD STOP DOING THAT. AND
[03:02:47] THEN I'M TAKING THIS JOB NOW WHERE I'M
[03:02:48] GOING TO TRY ACTUALLY TO DO THAT
[03:02:51] PROFESSIONALLY, BUT WITHOUT GETTING
[03:02:54] WEEPY OR MISTY, REALLY. I GREW UP HERE.
[03:02:56] I MEAN, I'VE BEEN HERE FOR SEVEN YEARS
[03:02:58] AND I MOVED BACK FROM DC AS SORT OF A
[03:03:01] GENERALIST GLOSS OUT COMING OUT OF
[03:03:03] CONGRESS. AND THIS WAS WHERE I GREW UP
[03:03:06] AND WHERE MY CAREER KIND OF TOOK OFF.
[03:03:08] SO I CANNOT THANK YOU ALL ENOUGH. FRED
[03:03:11] AND I RAN INTO EACH OTHER ON A DOCK IN
[03:03:13] SAN JUAN ISLANDS THREE MONTHS BEFORE I
[03:03:15] STARTED HERE. THREE MONTHS BEFORE HE
[03:03:16] STARTED TO HERE. AND NEITHER OF US KNEW
[03:03:18] THAT THIS COLLISION COURSE WAS COMING.
[03:03:21] AND THEN SAM AND I MET IN OLYMPIA AND I
[03:03:24] DON'T THINK I EXPECTED US TO HAVE THIS
[03:03:26] RELATIONSHIP. I REMEMBER WHEN
[03:03:27] COMMISSIONER CALKINS WAS RUNNING AND I
[03:03:29] THOUGHT, OH, GOD, HIS IDEAS ARE JUST
[03:03:32] SO BIG, AND THEN HE STILL HAS THEM AND
[03:03:35] THEY WORK. I THINK ALL OF US RUN THE
[03:03:38] RISK OF THINKING THAT COMMISSIONER
[03:03:40] CALKINS HAS AN IDEA HE CAN'T
[03:03:41] SUCCESSFULLY PULL OFF. SO THAT WOULD BE
[03:03:43] MY CAUTIONARY TALE TO ANYBODY COMING
[03:03:44] AFTER ME. AND THEN WHEN COMMISSIONER
[03:03:46] MOHAMED AND COMMISSIONER HASEGAWA GOT
[03:03:47] ELECTED, EVERYONE'S LIKE, OH, YOU BETTER
[03:03:49] BE CAREFUL. YOU GOT THESE YOUNG
[03:03:51] PROGRESSIVES FROM SOUTH KING COUNTY.
[03:03:53] AND I THINK WE ALL THOUGHT: GREAT ABOUT
[03:03:56] TIME. AND IT'S BEEN REALLY AND I
[03:03:57] REMEMBER GOING AND DROPPING OFF THE HAT
[03:03:59] AND THE PIN WHEN YOU FIRST GOT ELECTED
[03:04:02] AND JUST LOVING THE ENERGY YOU BROUGHT.
[03:04:04] SO I'M REALLY LOOKING FORWARD TO KEEPING
[03:04:06] YOU ALL SUPER INVESTED. STEVE HAS
[03:04:11] BEEN AN INCREDIBLE BOSS AND ALSO THE
[03:04:13] ONLY PERSON WHO TRIED TO TALK ME INTO
[03:04:15] STAYING, FOR THE RECORD.
[03:04:18] BUT YOU AND I
[03:04:22] HAVE LEARNED-
[03:04:23] SORRY, PIERCE. IT'S TRUE,
[03:04:24] THOUGH. BUT NO, I'VE LEARNED A TON FROM
[03:04:27] YOU AND I THINK THE WORLD OF YOU AND
[03:04:28] YOUR LEADERSHIP STYLE. AND I THINK IT
[03:04:30] SAYS A LOT ABOUT THE PORT THAT EVERYBODY
[03:04:32] WHO WORKS HERE HAS BEEN HERE FOREVER. I
[03:04:33] MEAN, I CAN'T BELLEVUE, I'M LEAVING

[03:04:34] AFTER SEVEN YEARS. IT MAKES ME FEEL LIKE
[03:04:36] EVERYBODY ELSE KNOWS SOMETHING I DON'T.
[03:04:39] AND THEN NATE CAME IN AND GOT TO BE MY
[03:04:41] BOSS AGAIN AFTER HAVING BEEN KIND OF MY
[03:04:43] BOSS IN THE CANTWELL'S OFFICE. AND YOU
[03:04:46] WOULDN'T REALLY WANT TO HAVE SOMEBODY AS
[03:04:47] A BOSS TWICE UNLESS IT WAS NATE, WHO'S
[03:04:49] ABOUT AS SUPPORTIVE AND COLLABORATIVE AS
[03:04:53] THEY COME. AND THEN, OF COURSE, PIERCE
[03:04:55] CAME HERE AND WE ALL THOUGHT, WHO IS
[03:04:56] THIS GUY AND WHY DOES HE TALK LIKE THAT?
[03:04:58] AND HE'S A CALM GUY AND HE'LL NEVER BE
[03:05:00] ABLE TO RUN GOVERNMENT RELATIONS AND
[03:05:03] JUST THE WAY THAT HE'S RUN OUR
[03:05:06] DEPARTMENT, I THINK EVERYBODY I THINK I
[03:05:08] SPEAK FOR ALL OF EXTERNAL RELATIONS WHEN
[03:05:09] WE SAY HOW GRATEFUL WE ARE FOR HIS
[03:05:11] LEADERSHIP. AND THAT'S BECAUSE YOU ALL
[03:05:14] HAVE GIVEN HIM THAT AUTHORITY AND THAT
[03:05:16] INDEPENDENCE TO RUN THAT DEPARTMENT.
[03:05:17] SO, LIKE I SAID, I DON'T HAVE TO SAY
[03:05:19] GOODBYE. THE GREAT THING ABOUT THIS JOB
[03:05:21] IS THAT I STILL WORK FOR YOU. SO THANK
[03:05:23] YOU FOR GIVING ME A CHANCE TO SAY A FEW
[03:05:24] WORDS. AND THANKS TO ME FOR NOT
[03:05:28] TOTALLY BREAKING DOWN. THANKS, GUYS.
[03:05:32] [APPLAUSE]
[03:05:38] EXECUTIVE DIRECTOR YOU HAVE ONE MORE
[03:05:39] ITEM, AND WE HAVE ONE MORE PERSON WE'D
[03:05:42] LIKE TO RECOGNIZE. YOU TALK ABOUT LONG
[03:05:43] SERVICE TO THE PORT. I'D LIKE TO CALL UP
[03:05:46] SERGEANT ADDISON.
[03:05:54] WE WON'T MAKE THIS AS-
[03:06:00] I JUST WANT TO RECON- TAKE A COUPLE OF
[03:06:01] MOMENTS. THIS IS JUST BECAUSE MY SHORT
[03:06:05] TIME HERE AND JUST WHENEVER SOMETHING
[03:06:09] WAS DEVELOPING, I THINK IT ALWAYS GAVE
[03:06:12] ME A SENSE OF ASSURANCE, SERGEANT, WHEN
[03:06:14] I KNEW THAT YOU WERE THERE. AND WE'VE
[03:06:16] HAD SOME THINGS THAT ARE ROUTINE AND
[03:06:19] THEN SOME THINGS NOT ROUTINE. AND I JUST
[03:06:20] DEEPLY APPRECIATE THAT. AND I KNOW
[03:06:22] YOU'RE SUPER DOUBLE EMBARRASSED TO BE UP
[03:06:24] HERE. AND I KNOW IF YOU KNEW THAT THAT
[03:06:26] WOULDN'T HAPPEN, BUT 33 YEARS OF SERVICE
[03:06:29] TO THE PORT, THE HEAD OF THE MARINE
[03:06:32] UNIT AND THE DIVE UNIT DURING THAT TIME,
[03:06:35] PROBABLY I THINK YOU'RE THE MOST SENIOR
[03:06:37] PERSON RIGHT NOW IN THE POLICE FORCE.
[03:06:39] THAT I AM. YES. EXPERIENCED.
[03:06:41] EXPERIENCED. THAT SOUNDS BETTER. YEAH.
[03:06:43] WITH THAT. BUT I JUST WANT TO THANK YOU
[03:06:45] FOR YOUR SERVICE, ESPECIALLY IN SUPPORT
[03:06:48] OF US AT THE COMMISSION MEETING HERE AND
[03:06:50] ALL THOSE THINGS AND JUST LEADING WITH
[03:06:53] YOUR PROFESSIONALISM. SO I JUST WANT TO
[03:06:55] GIVE YOU A SPECIAL SHOUT OUT FOR THAT.
[03:07:05] REALLY FAST. AND YOU CAN BLAME CHIEF VIA
[03:07:08] FOR ALLOWING ME TO EMBARRASS YOU.
[03:07:13] ALL RIGHT. ONE ONE LITTLE HOUSEKEEPING.
[03:07:15] REMINDER. WE DO NOT HAVE A MEETING ON
[03:07:17] DECEMBER 20. THAT ONE'S BEEN
[03:07:18] CANCELED. COMMISSIONERS. DO ANY OF YOU

[03:07:20] HAVE ANY ITEMS TO REFER TO COMMITTEE OR
[03:07:23] ANY OTHER CLOSING COMMENTS? NO. JUST A
[03:07:26] HAPPY HOLIDAY AND HAPPY NEW YEAR TO
[03:07:28] EVERYONE. THANK YOU FOR A GREAT YEAR.
[03:07:31] WE HAD ONE OTHER PERSON LEAVING THAT IT
[03:07:34] WAS WORTH NOTING. IT'S AMBRIN FOR RUNNING
[03:07:37] OUR INTERNSHIP PROGRAM, AND HER NUMEROUS
[03:07:40] OTHER JOYOUS, TALENTS, AND ENTHUSIASM
[03:07:43] THAT SHE BROUGHT TO THIS ORGANIZATION
[03:07:45] WAS EXTRAORDINARY. I DON'T KNOW HOW LONG
[03:07:47] SHE'S BEEN HERE, BUT ALL I KNOW IS SHE'S
[03:07:49] BEEN WORKING HARD EVER SINCE SHE'S BEEN
[03:07:51] HERE. AND SO I REALLY DO I LOVE THE FACT
[03:07:53] HOW MUCH SHE LOVED WHAT SHE DID, AND IT
[03:07:55] WAS CONTAGIOUS. AND I THINK THE PEOPLE
[03:07:58] THAT HAD THE BENEFIT OF BEING UNDER HER
[03:08:01] TUTELAGE FELT IT, AND I THINK THEY
[03:08:04] RESPONDED IN KIND AND BIG PAIR
[03:08:07] OF SHOES TO FILL THERE. AND WE REALLY
[03:08:09] APPRECIATE FOLKS WHO WANT TO STEP INTO
[03:08:12] THAT ROLE. I THINK IT'S A HUGE
[03:08:15] AMBASSADORSHIP TO THE ORGANIZATION TO
[03:08:17] REACH OUT INTO THE COMMUNITY, TO BRING
[03:08:19] THEM INTO OUR SHOW US SHOW THEM OUR
[03:08:23] UNDER, THE UNDER THE CLOAK BEHIND THE
[03:08:26] SCREEN. AND WE'RE PROUD OF BEING ABLE TO
[03:08:29] SHOW THOSE COMMUNITIES AND THAT OUTREACH
[03:08:30] TO THE TRIBAL COMMUNITY WAS PARTICULARLY
[03:08:33] APPRECIATIVE. AND I LOOK FORWARD TO
[03:08:36] FOLKS CONTINUING ON. I HAVE TWO OTHER
[03:08:37] REAL QUICK THINGS. ONE IS THE NDAA IS
[03:08:40] ABOUT TO PASS THE NATIONAL DEFENSE
[03:08:41] AUTHORIZATION ACT, AND IT'S LITTERED
[03:08:44] WITH THINGS THAT THE PORT REALLY HAS GOT
[03:08:46] PRIORITIES OF, FROM SUSTAINABLE AVIATION
[03:08:48] FUELS TO SHORE POWER, TO UNDERWATER
[03:08:51] NOISE QUIETING TO INNOVATION FOR SHIP
[03:08:54] DESIGNS. WE'RE VERY LUCKY. ADAM SMITH
[03:08:57] HAS BEEN A CHAMPION AT THAT END. AND WE
[03:08:59] HAVE SENATOR CANTWELL AND REPRESENTATIVE
[03:09:02] LARSON TO THANK FOR THAT. WE EXPECT THAT
[03:09:04] ANY DAY NOW. AND THEN FINALLY,
[03:09:06] BECAUSE WE WILL NOT BE PRESENT,
[03:09:11] BUT WE HAVE THE AND JUST WANTED TO GET
[03:09:14] THE DATE STRAIGHT. FROM DECEMBER 18 TO
[03:09:17] THE 26TH WILL BE HANUKKAH. AND THIS
[03:09:20] HANUKKAH IS NOT THE HANUKKAH ITSELF,
[03:09:24] BUT IT IS A PARTICULARLY TROUBLING TIME
[03:09:26] TO BE JEWISH, GIVEN THE AMOUNT OF
[03:09:27] ANTISEMITISM THAT HAS BEEN GOING ON. WE
[03:09:30] HAVE HAD JUST RECENTLY,
[03:09:34] MR. CAIN AND A BIPARTISAN GROUP OF
[03:09:36] COLLEAGUES URGED THE PRESIDENT TO
[03:09:37] DEVELOP A NATIONAL STRATEGY TO COMBAT
[03:09:40] ANTISEMITISM AND STRENGTHEN THE
[03:09:42] RESPONSE. THERE'S LIKE A REMARKABLE
[03:09:45] RATION. AND THE ANTI DEFAMATION LEAGUE,
[03:09:49] THEY TRACK THIS SORT OF STUFF. AND I
[03:09:50] JUST THOUGHT IT WAS KIND OF INTERESTING.
[03:09:52] JUST IN WASHINGTON ALONE, THERE WERE 34
[03:09:55] INCIDENTS IN THE PAST YEAR. BUT I WILL
[03:09:58] END ON THIS, THAT THERE WERE TWO
[03:10:00] INCIDENTS THAT WE CONSIDERED ANTISEMITIC

[03:10:02] INCIDENTS. AND ONE WAS A
[03:10:06] MAN WAS HARASSED BY A JEWISH NEIGHBOR
[03:10:08] WITH ANTISEMITIC SERVICE AND PERFORMED
[03:10:10] THE NAZI SALUTE. AND THAT WAS CONSIDERED
[03:10:12] AN INCIDENT. AND THERE WAS ANOTHER
[03:10:15] INCIDENT WHERE A JEWISH INDIVIDUAL WAS
[03:10:17] HARASSED BY TWO PASSENGERS AND DIRECTED
[03:10:19] . AND I'VE HAD THE
[03:10:22] PLEASURE OF HAVING TO SUFFER THAT
[03:10:24] INDIGNITY HERE EVERY TIME MR. ZINNERMAN
[03:10:27] SPEAKS. AND SO, ACCORDING TO THE
[03:10:29] ANTISEMITIC INCIDENT TRACKER BY THE ADL,
[03:10:32] THAT'S ONE OF NOTE. SO. THANKS,
[03:10:35] COMMISSIONER. MOHAMED, GO AHEAD.
[03:10:39] WELL, I JUST WANTED TO SAY QUICKLY,
[03:10:42] TODAY'S THE LAST PORT COMMISSION
[03:10:45] MEETING, WHICH KIND OF MARKS MY
[03:10:48] COMPLETION OF MY FIRST YEAR ON THE
[03:10:50] COMMISSIONER. AND I JUST WANTED TO THANK
[03:10:52] BOTH PRESIDENT CALKINS AND VICE
[03:10:55] PRESIDENT CHO FOR YOUR LEADERSHIP AND
[03:10:57] FOR WELCOMING ME ON THIS COMMISSIONER
[03:10:59] AND ALL THE INCREDIBLE FOLKS WHO WORK AT
[03:11:01] THE PORT OF SEATTLE. IT'S BEEN AN
[03:11:03] AWESOME YEAR, AND SO JUST WANT TO
[03:11:05] EXPRESS MY DEEP GRATITUDE FOR BOTH OF
[03:11:07] YOUR LEADERSHIP AND THE HARD WORK AND
[03:11:09] TIME COMMITMENTS THAT YOU GUYS PUT INTO
[03:11:11] THIS COMMISSION AND YOUR ADVICE AND
[03:11:13] GUIDANCE. AND SO THANK YOU SO MUCH.
[03:11:18] I WAS SIMILARLY GOING TO THANK
[03:11:21] COMMISSIONER CALKINS FOR HIS LEADERSHIP.
[03:11:23] I THINK YOU'VE RUN THIS YEAR WITH
[03:11:26] TREMENDOUS, TREMENDOUS POISE AND SHOWED
[03:11:29] GREAT LEADERSHIP, AND I REALLY THANK YOU
[03:11:31] FOR THAT. I THINK IT'S LOST UPON A LOT
[03:11:33] OF PEOPLE HOW MUCH MORE TIME IT TAKES TO
[03:11:36] BE PRESIDENT. I MAY BE LEARNING THAT
[03:11:39] LESSON VERY SOON HERE. BUT THANK YOU SO
[03:11:42] MUCH FOR EVERYTHING YOU'VE DONE THIS
[03:11:43] YEAR. IT'S BEEN A SMOOTH YEAR, THANKS TO
[03:11:44] YOUR LEADERSHIP, AND WE'RE ALL BETTER
[03:11:46] FOR IT.
[03:11:50] THANKS, CHRIS. YEAH, I FEEL LIKE THE
[03:11:53] COMMISSION IS LIKE A BASKETBALL TEAM.
[03:11:56] IT REALLY REQUIRES ALL OF US TO BE DOING
[03:11:58] OUR PART TO BE SUCCESSFUL AT IT. AND I
[03:12:00] THINK THAT HAS BEEN A GREAT YEAR THIS
[03:12:01] YEAR FOR THAT. I HAVE ONE THING THAT I
[03:12:04] WANT TO SHARE AS WE WRAP UP THIS
[03:12:08] MEETING AND BEFORE WE ADJOURN. SO
[03:12:10] THERE'S SOMEBODY WHO MAKES MY LIFE AS A
[03:12:13] COMMISSIONER SO MUCH EASIER, HAS ENSURED
[03:12:16] THAT I AM SUCCESSFUL IN WHAT I'M
[03:12:18] PURSUING, THAT ALL OF US COLLECTIVELY DO
[03:12:21] BETTER. AND I WANT TO CALL THAT PERSON
[03:12:22] OUT FOR ANOTHER EXTRAORDINARY YEAR. AND
[03:12:25] THAT'S LEANNE SHIRADO.
[03:12:26] [APPLAUSE]
[03:12:34] SHE'S TRULY A DEAR FRIEND TO ME, AND SHE
[03:12:38] HAS A HEART FOR PUBLIC SERVICE. IF YOU
[03:12:40] KNOW HER PROFESSIONAL HISTORY. SHE'S AN
[03:12:43] EXTRAORDINARY MOTHER TO HER SONS. SHE IS

[03:12:49] AN EXAMPLE OF AUTHENTIC COMMUNITY
[03:12:51] ENGAGEMENT FOR THOSE COMMUNITIES AROUND
[03:12:53] THE PORT OF SEATTLE. AND UNFORTUNATELY,
[03:12:57] SHE GOT A PROMOTION THIS YEAR, SO I
[03:12:59] DON'T GET TO HAVE HER AS MY ADVISOR NEXT
[03:13:02] YEAR. SHE'S REALLY BEEN SERVING DOUBLE
[03:13:03] DUTY THE LAST SIX MONTHS OF THIS YEAR AS
[03:13:06] OUR DEPUTY CHIEF OF STAFF AT THE
[03:13:08] COMMISSION OFFICE. AND SO I'M GOING TO
[03:13:12] MISS HER AS MY RIGHT HAND PERSON GOING
[03:13:14] FORWARD. BUT I REALLY YOU DESERVE ALL
[03:13:17] SORTS OF KUDOS AND THANKS AND PUBLIC
[03:13:21] ENGAGEMENT, AND SO I'M HOPING THAT
[03:13:23] YOU'LL ACCEPT THESE.
[03:13:25] [APPLAUSE]
[03:13:40] CAN WE SECOND THAT? THAT'S BEEN MOVED IN
[03:13:44] SECOND. YEAH, FOR SURE. ALL RIGHT. IT IS
[03:13:46] NOW 3:19 HEARING. NO FURTHER COMMENTS AND
[03:13:49] HAVING NO FURTHER BUSINESS. IF THERE IS
[03:13:51] NO OBJECTION,
[03:13:52] WE ARE ADJOURNED FOR THE YEAR.

END OF TRANSCRIPT